

PRIORITY BASED BUDGETING

Feature Report

February 2015

RELIANCE ON THE CITY TO PROVIDE THE PROGRAM



The priority based budgeting principles are designed to evaluate programs against the desired results of the City Council as well as against some key program attributes. Scores are assigned to each individual program based on how they influence each of the results and attributes. The desired results are assigned relative weights based on community input. Community-oriented programs are evaluated against different results than governance-oriented programs. The overall score for a program is a combination of the individual scores for each program based on their influence of the desired results (four for community programs and five for governance programs) and four program attributes.

This is the third of our periodic reports on the prioritization process results. Each report will focus on an individual attribute or result and how the programs in the City influence each one. The focus of this report is the attribute *reliance on the City to provide a program*. The format includes data in both a summary form and a detail form. The summary data is presented by department but there is also a separate focus on General Fund data. The summary data includes some general observations or highlights. The detail data is provided down to the program level. With 1,244 programs it is a voluminous list but it may be helpful for either current or future reference in individual program evaluation. We have also included some dashboard views of the Resource Alignment Diagnostic (RAD) tool focusing on the reliance on the City attribute which allows for a perspective of the costs by quartile.

By preparing these reports that focus on just one result or attribute we are able to focus on how the programs in the City influence each one. It should be helpful to see the scores by individual results and attributes to get a better sense of where a program may excel versus where it may have less influence. This also can help for the City to be able to validate whether the results and attributes that we use are appropriate and fully extensive.

QUARTILES

In priority based budgeting the programs of the City are distributed into quartiles 1 through 4 based on their overall score. Quartile 1 signifies that a program is most relevant to the City Council's overall desired results while quartile 4 signifies that a program is less relevant to those overall desired results. Data on quartiles is included in the dashboard views and the detailed list by program.

PROGRAM SCORING

Program scores are derived through a compilation of the individual score that each program is given to reflect its influence over the desired results of the City Council and key program attributes. The program influence over the desired results (four for community programs and five for governance programs) and the four program

attributes were all scored from 0 to 4 through a peer review process during 2014. The score for the four program attributes are equally considered and make up one third of the overall program score. The score for the program results are weighted based on community input and make up two thirds of the overall program score. The desired results (with their community weightings) and individual attributes are as identified below:

Desired Results

Community programs:

Vibrant Amenities & Opportunities for All - 28.7%
 Safe Community - 26.4%
 Reliable, Innovative & Resilient Infrastructure - 25.3%
 Thriving Economic Climate - 19.5%

Governance programs:

- Ensure timely, responsive and efficient operations supporting city operations to be their best
- Provide clear, inclusive, transparent leadership & collaboration and develop & maintain strong partnerships
- Follow local, state and federal rules, regulations and mandates
- Protect, invest in and value the City's human and physical capital
- Prudently manage and responsibly leverage public funds

Attributes

- Mandate to provide the program
- Reliance on the City to provide the program
- Cost recovery of program
- Portion of the community served by the program

DEFINITIONS OF RELIANCE ON THE CITY TO PROVIDE THE PROGRAM

Programs for which residents, businesses and visitors can look only to the City to obtain the service will receive a higher score for this attribute compared to programs that may be similarly obtained from another intergovernmental agency or a private business. The grading criteria established to score programs, on a scale of 0 to 4 scale, were as follows:

- 4 = City is the sole provider of the program and there are **no** other public or private entities that provide a similar service
- 3 = City is currently the sole provider of the program but there are other public or private entities that could be contracted to provide a similar service
- 2 = Program is offered only by another governmental, nonprofit or civic agency
- 1 = Program is offered by other private businesses but none are located within the City limits
- 0 = Program is offered by other private businesses located within the City limits

SUMMARY ANALYSIS

Summary program data is presented by the "Number of Programs" and by the "Cost of Programs." The summary is rolled up to the department level, which may vary in size from very large to some individual services that are not a part of any one department. While that can lead to some significant differences it does reflect our organizational structure. Naturally the observations below focus on the larger departments where the number of programs and total budgets are much larger. What this summary data does show is that regardless of department size the portion of the community served by the programs varies across the department. To see how an individual program's reliance on the City to provide the program is defined or scored you need to look at the list of individual programs included at the end of this report.

Of the 1,244 programs citywide the following observations can be made:

Number of Programs:

- Public Safety has the most programs for which the City is the sole provider and there are no other public
 or private entities that provide a similar service (92 programs)
- PWNR has the most programs for which the City is the sole provider but there are other public or private entities that could be contracted to provide a similar service (410 programs)
- Community Services has the most programs that are offered elsewhere only by another governmental, nonprofit or civic agency (49 programs)
- PWNR has the most programs offered by other private businesses, but none are located within the City limits (6 programs)
- Community Services has the most programs offered by other private businesses located within the City limits (50 programs)

Cost of Programs:

- Power & Communications has the highest cost of programs for which the City is the sole provider and there are **no** other public or private entities that provide a similar service (\$58.6 million)
- PWNR has the highest cost of programs where the City is the sole provider but there are other public or
 private entities that could be contracted to provide a similar service (\$30.7 million)
- Community Services has the highest cost of programs that are offered elsewhere only by another governmental, nonprofit or civic agency (\$2.9 million)
- Public Safety has the highest cost of programs offered by other private businesses but none are located within the City limits (\$257,634)

• Community Services has the highest cost of programs offered by other private businesses located within the City limits (\$6.4 million)

	City is Sole Provider	City is Sole Provider but Other Contractors are Available	Other Non-Profit Agency Providers	Other Private Providers but none Located within the City		Grand Total
City Attorney		7 programs		2 programs		13 programs
City Manager	5 programs	\$ 606,732 3 programs \$ 249,441		\$ 47,760	2 programs \$ 44,812	
Community Services	51 programs	60 programs	49 programs \$ 2,940,510			211 programs
Finance	12 programs	28 programs \$ 3,083,800				40 programs \$ 3,683,072
Human Resources	6 programs \$ 486,085	5 programs \$ 504,200				11 programs \$ 990,285
Mayor & Council	2 programs \$ 374,311		6 programs \$ 64,900	\$ 180,000		12 programs \$ 677,511
Municipal Court/Probation		8 programs \$ 362,418		1 program \$ 4,928		16 programs \$ 856,789
Non-departmental	5 programs \$ 217,550	2 programs \$ 450,842				7 programs \$ 668,392
Planning & Development Services			2 programs \$ 60,932			
Power & Communications	17 programs	34 programs	8 programs \$ 395,776	1 program	19 programs \$ 2,077,989	79 programs
Public Safety			17 programs \$ 1,130,578		3 programs \$ 77,141	186 programs \$ 35,464,338
Public Works & Natural Resources			22 programs \$ 524,091			550 programs \$ 44,134,906
Shared Services	9 programs	38 programs	1 program \$ 14,568	3 programs	2 programs	53 programs
Grand Total Programs	293 programs \$ 100,045,202		105 programs 5,131,355		124 programs 10,515,950	

GENERAL FUND PROGRAMS

Of the 527 General Fund programs, which account for \$65.4 million, as defined by reliance on the City to provide the program, the distribution is as follows:

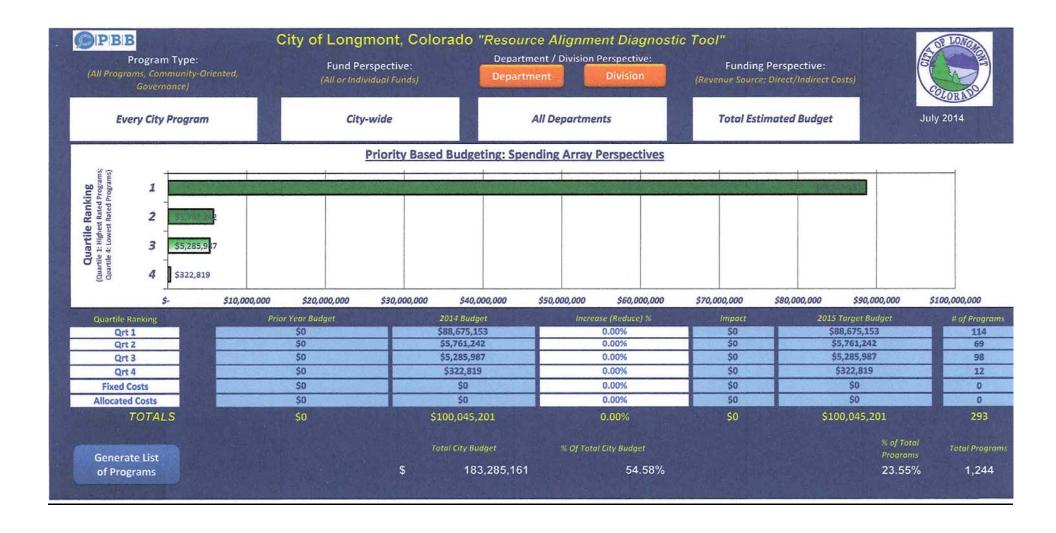
- Programs where the City is the sole provider and there are no other public or private entities that
 provide a similar service: 166 programs budgeted at \$27.5 million, which is 42% of the General Fund
 budget
- Programs where the City is the sole provider but there are other public or private entities that could be contracted to provide a similar service: 268 programs budgeted at \$31 million, which is 47.4% of the General Fund budget
- Programs that are offered elsewhere only by another governmental, nonprofit or civic agency:
 44 programs budgeted at \$2.37 million, which is 3.6% of the General Fund budget

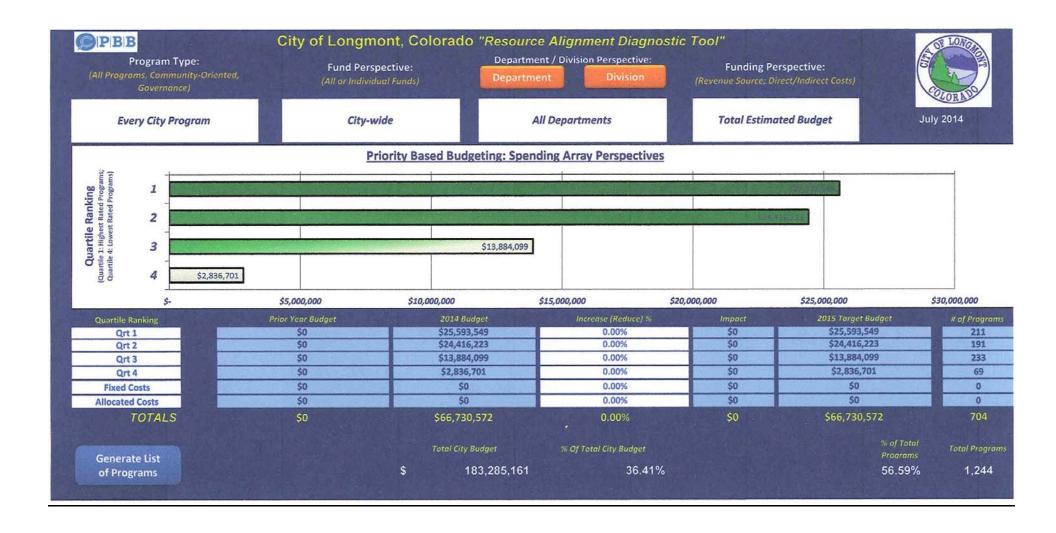
- Programs offered by other private businesses but none are located within the City limits: 7 programs budgeted at \$363,736, which is 0.6% of the General Fund budget
- Programs offered by other private businesses located within the City limits: 42 programs budgeted at \$4.1 million, which is 6.3% of the General Fund budget

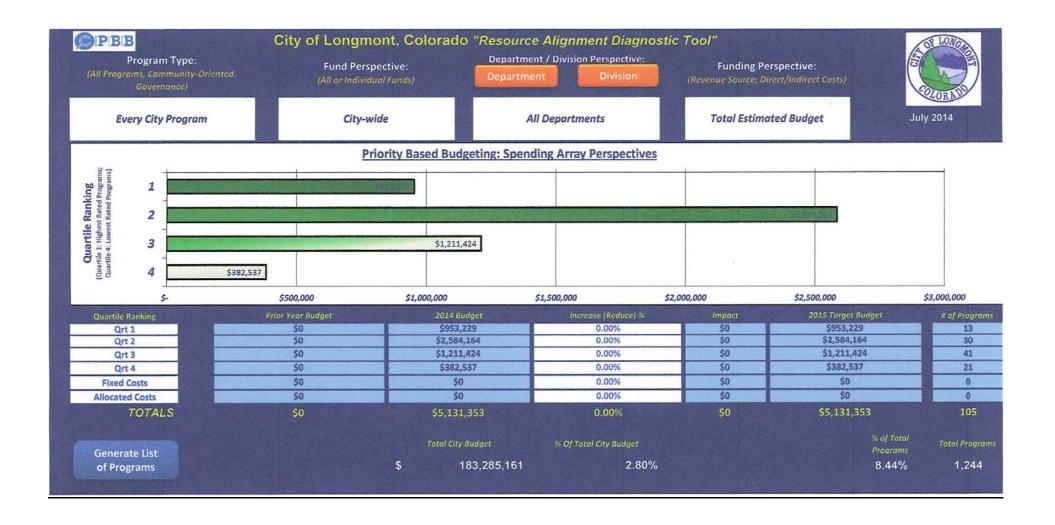
From this summary it can be drawn that 17.6% (93) of the General Fund programs and 10.5% (\$6.8 million) of the General Fund budget are for programs for which the City is not the sole provider.

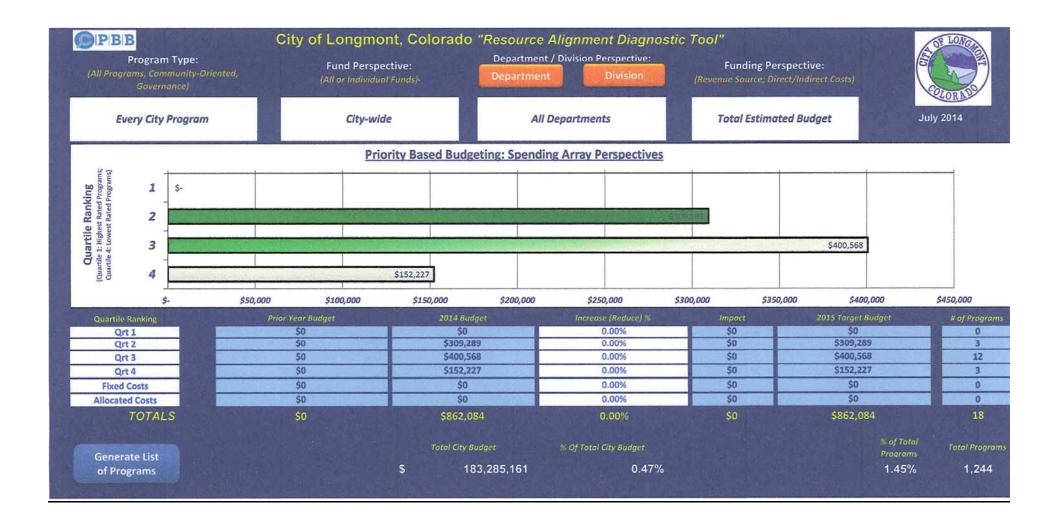
CITYWIDE – ALL PROGRAMS

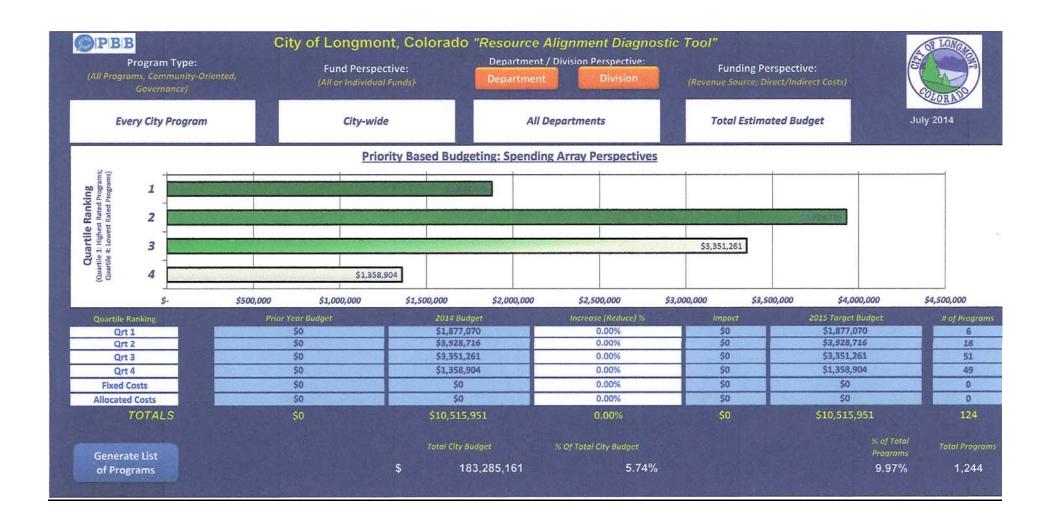
City is the Sole Provider



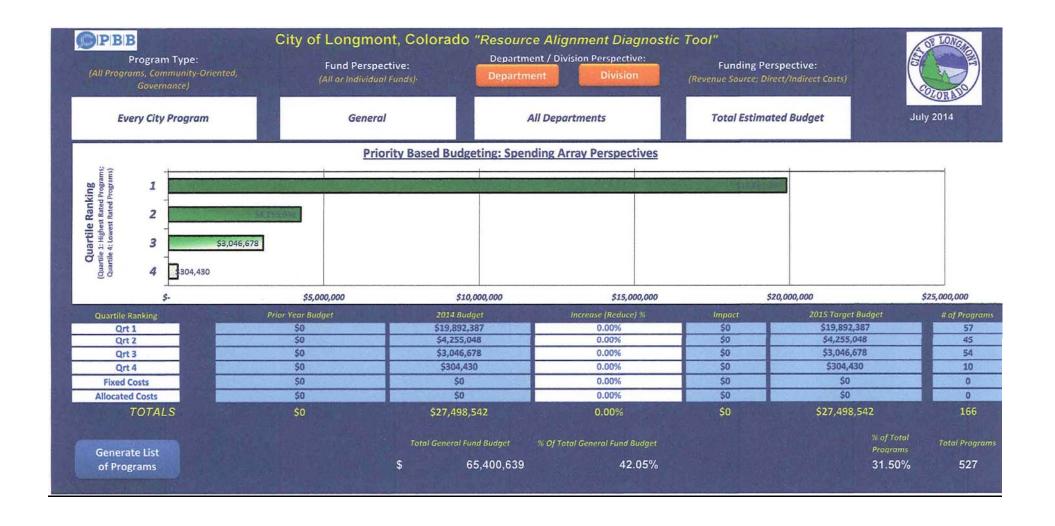


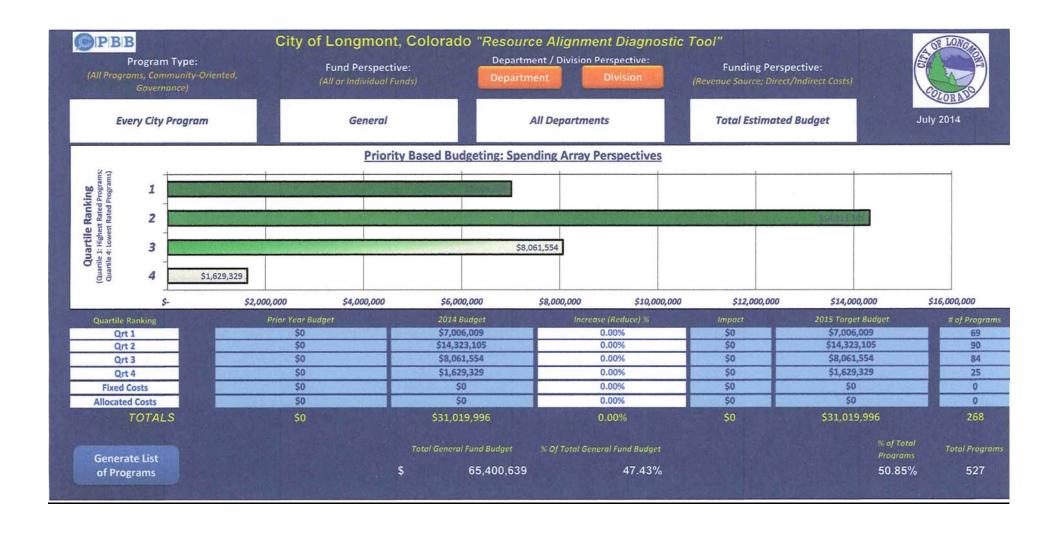


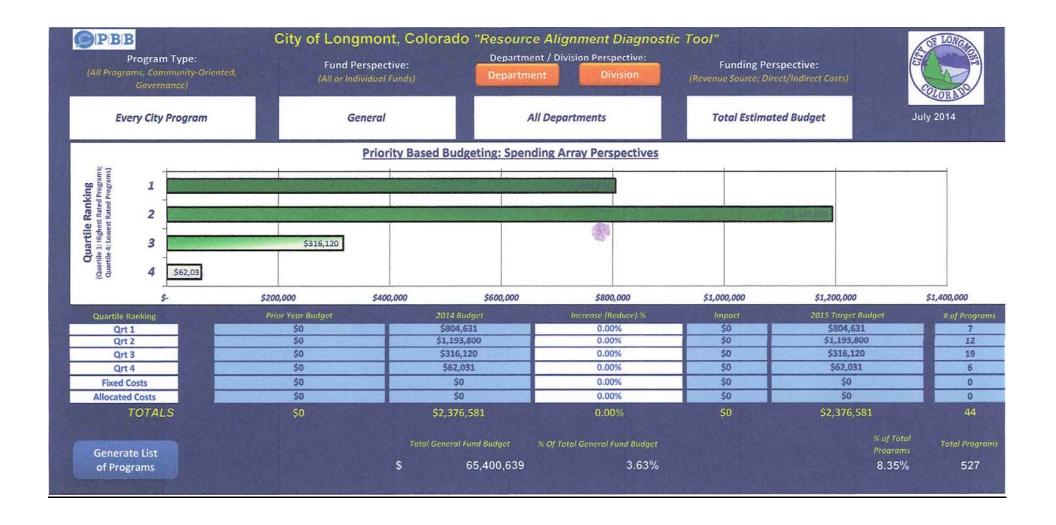


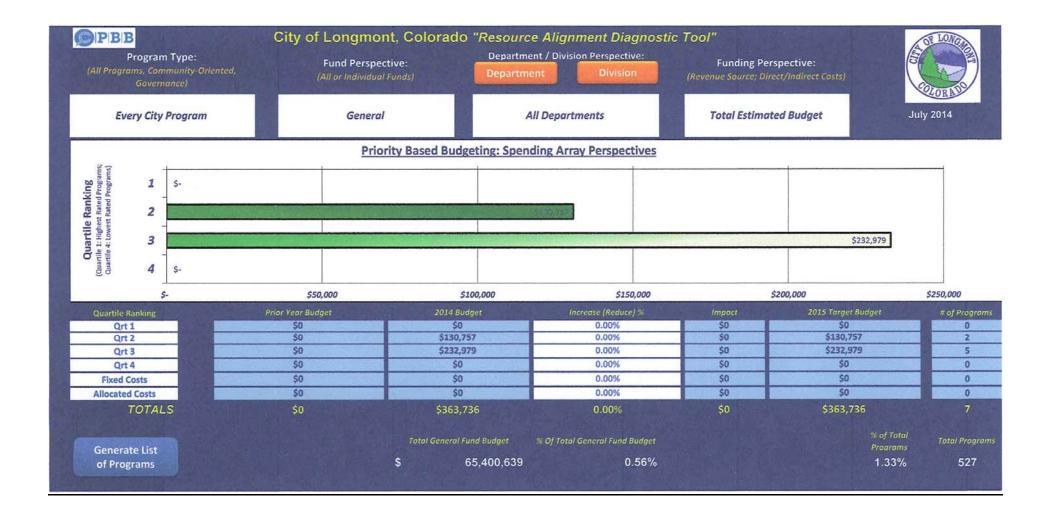


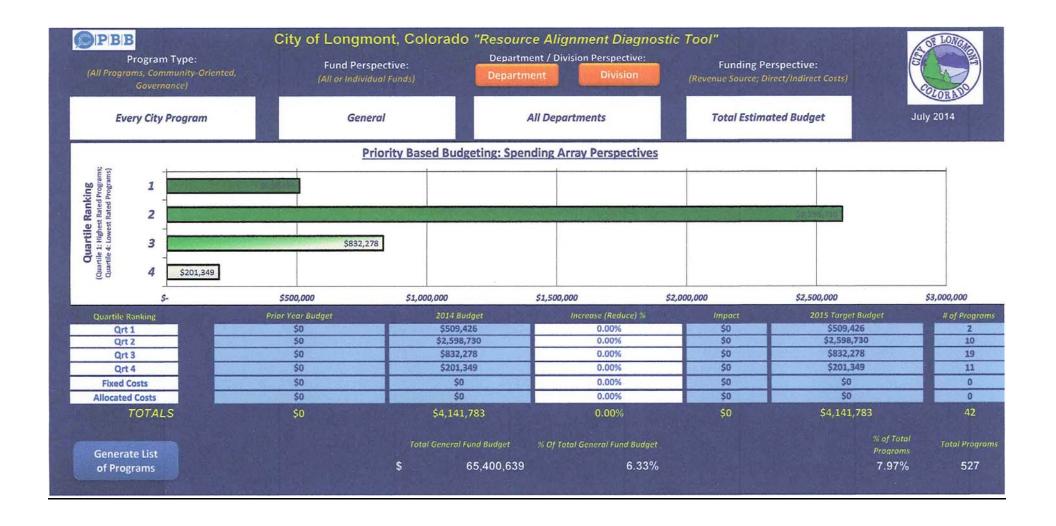
GENERAL FUND City is the Sole Provider











City is sole provider Community Services - Children & Community Services - Community Services - Community Community Services - Library City is s	ffice ffice ffice	Non-Traffic Violations Traffic Violations Traffic Violations Citywide Projects Support Council Administrative Support Council Meeting Administration Oil and Gas Coordination Customer Request Tracking Council Administrative Support	9630.1 943 9620 9633.1 9636.1 343 724	Quartile Group 3 3 3 1 2 3	\$ \$ \$ \$	52,656 General 106,262 General 109,645 General 38,256 General 63,220 General	0.48 0.96 0.73
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Communit City is sole provider Community Services - Library	ffice ffice ffice	Traffic Violations Citywide Projects Support Council Administrative Support Council Meeting Administration Oil and Gas Coordination Customer Request Tracking Council Administrative Support	534 9620 9633.1 9636.1 343 724	3 3 3 1	\$ \$ \$	106,262 General 109,645 General 38,256 General	0.96 0.73
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Community City is sole provider Community Services - Library	ffice ffice ### Wouth Resources	Citywide Projects Support Council Administrative Support Council Meeting Administration Oil and Gas Coordination Customer Request Tracking Council Administrative Support	9620 9633.1 9636.1 343 724	3 3 1 2	\$ \$ \$	109,645 General 38,256 General	0.73
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Community City is sole provider Community Services - Library	ffice & Youth Resources	Council Administrative Support Council Meeting Administration Oil and Gas Coordination Customer Request Tracking Council Administrative Support	9633.1 9636.1 343 724	3 1 2	\$	38,256 General	
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Community City is sole provider Community Services - Communit City is sole provider Community Services - Library	š Youth Resources	Council Meeting Administration Oil and Gas Coordination Customer Request Tracking Council Administrative Support	9636.1 343 724	1 2	\$		0.19
City is sole provider Community Services - Children & Community Services - Children & City is sole provider Community Services - Children & Community Services - Children & City is sole provider City is sole provider Community Services - Children & Community Services - Children & City is sole provider City is sole provider Community Services - Library City is sole provider		Oil and Gas Coordination Customer Request Tracking Council Administrative Support	343 724	2		63 220 General	
City is sole provider Community Services - Children & Community Services - Children & City is sole provider Community Services - Children & Community Services - Children & City is sole provider City is sole provider Community Services - Community Services - Children & Community Services - Children & Community Services - Community City is sole provider Community Services - Community City is sole provider Community Services - Community Services - Community City is sole provider Community Services - Library		Customer Request Tracking Council Administrative Support	724		_	00,220 General	0.32
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Community City is sole provider Community Services - Library		Council Administrative Support		3	\$	14,961 General	0.08
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Community City is sole provider Community Services - Library			9633 2	•	\$	23,917 General	0.13
City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Children 8 City is sole provider Community Services - Communit City is sole provider Community Services - Library			0000. <u>E</u>	3	\$	62,604 General	0.44
City is sole provider Community Services - Children 8 City is sole provider Community Services - Communit City is sole provider Community Services - Library		Leadership & Supervision	9678.2	3	\$	338,822 General	1.88
City is sole provider Community Services - Communit City is sole provider Community Services - Library	Youth Resources	Community Problem Solving (Gang Response & Intervention) and Violence Reduction	102.1	1	\$	76,085 General	0.87
City is sole provider Community Services - Communit City is sole provider Community Services - Library		CYR Administration / Youth Center / Meeker Center Management	141.1	1	\$	153,330 General	1.61
City is sole provider Community Services - Communit City is sole provider Community Services - Library	k Youth Resources	Early Childhood Collaboration and Alignment	167	1	\$	49,032 General	0.08
City is sole provider Community Services - Communit City is sole provider Community Services - Library	k Youth Resources	Boards & Commissions Support	9604.1	3	\$	16,038 General	0.09
City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty and Neighborhood Resources	Neighborhood Group Leaders Association	332	1	\$	20,697 General	0.21
City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty and Neighborhood Resources	Neighborhood Activity Grants	331	2	\$	7,609 General	0.08
City is sole provider Community Services - Community City is sole provider Community Services - Library	ty and Neighborhood Resources	Neighborhood Improvement Grants	333	2	\$	9,932 General	0.10
City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty and Neighborhood Resources	Neighborhood Revitalization	334	2	\$	53,948 General	0.30
City is sole provider City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty and Neighborhood Resources	Discover Neighbor, Discover Home Grants	160	3	\$	6,447 General	0.07
City is sole provider City is sole provider City is sole provider Community Services - Community City is sole provider Community Services - Library	ty and Neighborhood Resources	Parking Enforcement	358	3	\$	169,232 General	2.05
City is sole provider City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty and Neighborhood Resources	Volunteer Parking Patrol	569	3	\$	3,948 General	0.05
City is sole provider Community Services - Community City is sole provider Community Services - Library	ty Services Director	Human Service Agency Contracts	264	1	\$	1,068,019 General	0.36
City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty Services Director	Leadership & Supervision	292	1	\$	149,092 General	1.05
City is sole provider Community Services - Communit City is sole provider Community Services - Communit City is sole provider Community Services - Communit City is sole provider Community Services - Library	ty Services Director	Boards & Commissions Support	9599	2	\$	21,169 General	0.19
City is sole provider Community Services - Community City is sole provider Community Services - Community City is sole provider Community Services - Library	ty Services Director	Home Buyer - Down Payment Assistance Program	231	3	\$	1,523 General	0.00
City is sole provider Community Services - Community City is sole provider Community Services - Library	ty Services Director	Home Buyer - Fee Waiver/Fee Offset Program	234	3	\$	1,523 General	0.00
City is sole provider City is sole provider Community Services - Library	ty Services Director	Home Ownership - Community Housing Program	244	3	\$	3,046 General	0.00
City is sole provider City is sole provider City is sole provider Community Services - Library	ty Services Director	Rental Housing - Fee Waiver/Fee Offset Program	440	3	\$	1,523 General	0.00
City is sole provider Community Services - Library		Adult Collection	1	1	\$	1,178,206 General	15.83
City is sole provider Community Services - Library		Adult Reference Assistance.	6	1	\$	656,229 General	4.28
City is sole provider Community Services - Library City is sole provider Community Services - Library City is sole provider Community Services - Library		Children/Teen Outreach	58	2	\$	107,305 General	1.06
City is sole provider Community Services - Library City is sole provider Community Services - Library		Children/Teen Reference Assistance	60	2	\$	153,901 General	1.71
City is sole provider Community Services - Library		Homebound Service	251	2	\$	25,482 General	0.33
- i - i - i - i - i - i - i - i - i - i		Interlibrary Loan (ILL)	271	2	\$	208,920 General	3.10
City is sole provider Community Services - Library		Adult Computer Lab	2	3	\$	137,250 General	1.73
		Adult Outreach	3	3	\$	18,256 General	0.15
City is sole provider Community Services - Library		Children's and Teen's Computer Lab	61	3	\$	38,697 General	0.37
City is sole provider Community Services - Museum		Museum Archives	327	3	\$	42,359 General	0.37
City is sole provider Community Services - Museum		Museum Permanent Collection	330	3	\$	104,515 General	0.92
City is sole provider Community Services - Museum		Permanent Exhibition	365.2	3	\$	22,107 General	0.21
City is sole provider Community Services - Recreation	n	Aquatics - Centennial Pool - Rentals	15	1	\$	24,489 General	0.26
City is sole provider Community Services - Recreation		Athletics - Rentals	31	1	\$	134,467 General	0.47
City is sole provider Community Services - Recreation	11	Seasonal Ice Rink	472	2	\$	141,888 General	0.10
City is sole provider Community Services - Recreation		Boards & Commissions Support	9600	3	\$	8,840 General	0.05
City is sole provider Community Services - Senior Ser	n	Senior Center Management	474.1	1	\$	212,017 General	1.97
City is sole provider Community Services - Senior Ser	n n	Senior Led Activities	475	2	\$	25,199 General	0.31
City is sole provider Community Services - Senior Ser	n n ervices	OBINOT LEG HUNNES				.,	

City is sole provider Final	Department - Division sance - Accounting sance - Administration	Internal Controls Budgeting Pension Administration Debt Management/Capital Funding LDDA Support	9675 9609 9695 9642	Quartile Group 3 1 1 2	\$ 77,748	Fund	Number of FTEs
City is sole provider Final	nance - Administration	Budgeting Pension Administration Debt Management/Capital Funding LDDA Support	9609 9695 9642	1	\$ 77,748		
City is sole provider Final	nance - Administration nance - Administration nance - Administration nance - Administration	Pension Administration Debt Management/Capital Funding LDDA Support	9695 9642	1			
City is sole provider Final	nance - Administration nance - Administration nance - Administration	Debt Management/Capital Funding LDDA Support	9642		\$ 66,351	General	0.50
City is sole provider Final City is sole provider Fina	nance - Administration sance - Administration	LDDA Support		2		General	0.50
City is sole provider Final	nance - Administration				\$ 45,179	General	0.23
City is sole provider Final			9677	2	\$ 7,388	General	0.04
City is sole provider Final City is sole provider Final City is sole provider Fina City is sole provider Fina	ance - Administration	GID Support	9673	3	\$ 1,847	General	0.01
City is sole provider Final City is sole provider Fina City is sole provider Fina		Leadership & Supervision	9678.1	3	\$ 30,418	General	0.06
City is sole provider Fina City is sole provider Fina	ance - Budget	Budgeting	9610	1	\$ 116,186	General	0.70
City is sole provider Final	ance - Budget	CIP Development	9616	1	\$ 22,742	General	0.18
	ance - Budget	Additional Appropriations	9591	2	\$ 29,269	General	0.30
City is sole provider Final	nance - Budget	CIP Amendments	9615	2	\$ 8,172	General	0.08
	ance - Safety	Emergency Management	9645	3	\$ 21,687	General	0.12
City is sole provider Hum	man Resources - Human Resources	Benefits Administration	9596	1	\$ 169,142	General	1.40
City is sole provider Hum	man Resources - Human Resources	Compensation Administration	9628	1	\$ 131,583	General	1.00
City is sole provider Hum	man Resources - Human Resources	Regulatory Compliance	9708	1	\$ 133,203	General	1.15
City is sole provider Hum	man Resources - Human Resources	Tuition Reimbursement	9714	3	\$ 34,587	General	0.05
City is sole provider Hum	man Resources - Human Resources	Volunteer Management	9721	3	\$ 8,785	General	0.10
City is sole provider Hum	man Resources - Human Resources	Recognition Program	9702	4	\$ 8,785	General	0.10
City is sole provider Mayo	yor and Council - Mayor and Council	Council Meeting Administration	9636.2	1	\$ 249,615	General	7.00
City is sole provider Mayo	yor and Council - Mayor and Council	Council Administrative Support	9634	2	\$ 124,696	General	0.00
City is sole provider Muni	inicipal Court - Municipal Court	Liquor Board	298	1	\$ 1,936	General	0.01
City is sole provider Muni	nicipal Court - Municipal Court	Judge Trials	276	2	\$ 94,020	General	0.50
City is sole provider Muni	inicipal Court - Municipal Court	Jury Trials	278	2	\$ 5,477	General	0.04
City is sole provider Muni	nicipal Court - Municipal Court	No Trials	339	2	\$ 373,177	General	3.29
City is sole provider Muni	nicipal Court - Municipal Court	Trials - Do Not Pay	543	2	\$ 4,977	General	0.04
City is sole provider Non	n Departmental - Non Departmental	Senior Refunds	476	4	\$ 10,000	General	0.00
City is sole provider Non	n Departmental - Non Departmental	Bad Debt	9594	4	\$ 9,400	General	0.00
City is sole provider Non	n Departmental - Non Departmental	Employee Activities	9647	4	\$ 4,600	General	0.00
City is sole provider Non	n Departmental - Non Departmental	Employee Recognition	9648	4	\$ 15,550	General	0.00
City is sole provider Non	n Departmental - Non Departmental	Sick Conversion	9711	4	\$ 178,000	General	0.00
City is sole provider Plan	anning and Development Services - Building Permits and Inspections	Liquor Licensing Inspections	300	3	\$ 21,593	General	0.20
-	anning and Development Services - Development Services	Intergovernmental Activities	270.2	2	\$ 7,321	General	0.05
City is sole provider Plan	anning and Development Services - Development Services	Boards & Commissions Support	9606.2	2	\$ 19,713	General	0.15
	anning and Development Services - Development Services	Floor Duty	209.1	4	\$ 24,359	General	0.25
City is sole provider Plan	anning and Development Services - Economic Development Director	Urban Renewal Projects	556.1	1	\$ 62,802	General	0.35
City is sole provider Plan	anning and Development Services - Economic Development Director	Intergovernmental Activities	270.1	2	\$ 24,628	General	0.15
City is sole provider Plan	anning and Development Services - Economic Development Director	Boards & Commissions Support	9606.1	2	\$ 9,359	General	0.07
-	anning and Development Services - Economic Development Director	LDDA Support	289	3		General	0.01
	anning and Development Services - Economic Investment	Urban Renewal Projects	556.2	1		General	0.45
		LDDA Support	288.2	3		General	0.05
· · · · · · · · · · · · · · · · · · ·	anning and Development Services - Economic Investment	Primary Employment Incentives	374	3		General	0.13
	anning and Development Services - Planning	Intergovernmental Activities	270.3	2		General	0.24
- 	anning and Development Services - Planning	Boards & Commissions Support	9606.3	2		General	0.20
-	anning and Development Services - Planning	LDDA Support	288.1	3		General	0.20
- 	anning and Development Services - Planning	Floor Duty	209.2	4		General	0.33
	blic Safety - Chief	Emergency Management	181.1	1		General	0.05

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider	Public Safety - Chief	Leadership & Supervision	293	1 \$	S 202,941 General	0.85
City is sole provider	Public Safety - Chief	Professional Standards	393.3	2 5	13,936 General	0.09
City is sole provider	Public Safety - Chief	Reactive Public Information Media Relations	418.1	2 9	3,416 General	0.04
City is sole provider	Public Safety - Emergency Management	Emergency Management	181.2	1 5	5 156,256 General	0.95
City is sole provider	Public Safety - Fire Services	Codes and Planning	83	1 \$	5 198,597 General	1.55
City is sole provider	Public Safety - Fire Services	Fire Response and Suppression	205.1	1 5	288,381 General	2.24
City is sole provider	Public Safety - Fire Services	Hazardous Materials Response	227.1	1 5	244,142 General	1.15
City is sole provider	Public Safety - Fire Services	Pre Plans	372.1	1 5	5 157,126 General	1.46
City is sole provider	Public Safety - Fire Services	Technical Rescue Response	518.2	1 5	229,322 General	1.17
City is sole provider	Public Safety - Fire Services	Wildland Fire Response	580.1	1 5	5 142,596 General	1.05
City is sole provider	Public Safety - Fire Services	Emergency Alarm Response	178.1	2 9	624,892 General	5.04
City is sole provider	Public Safety - Fire Services	Fire Safety Education	206.1	2 5	381,299 General	3.53
City is sole provider	Public Safety - Fire Services	Target Hazards	517.2	3 \$	160,615 General	1.49
City is sole provider	Public Safety - Information Services	Boulder Regional Emergency Telephone Service Authority (BRETSA)	39	1 \$	139,988 General	1.29
City is sole provider	Public Safety - Information Services	Colorado Bureau of Investigation - Colorado Crime Information Computer System Coordinator	87	1 \$	20,488 General	0.15
City is sole provider	Public Safety - Information Services	Colorado Crime Information and National Crime Information Center Records	88	1 5	239,358 General	3.50
City is sole provider	Public Safety - Information Services	Emergency Calls for Service	179.1	1 \$	667,264 General	8.39
City is sole provider	Public Safety - Information Services	Emergency Notification System	184.1	1 5	80,565 General	0.78
City is sole provider	Public Safety - Information Services	Sex Offender Registration/Tracking/Compliance	481	1 \$	7,538 General	0.05
City is sole provider	Public Safety - Information Services	Volunteer Management	567.1	1 5	5 55,546 General	0.33
City is sole provider	Public Safety - Information Services	Non-Emergency Calls for Service	340	2 9	667,264 General	8.39
City is sole provider	Public Safety - Information Services	Records Accuracy and Release	420	2 9	391,265 General	5.60
City is sole provider	Public Safety - Information Services	Sex Offender Registration/Tracking/Compliance	484	2 9	44,969 General	0.70
City is sole provider	Public Safety - Information Services	Uniform Crime Reports, National Incident Based Reports, and National Fire Information System Reports	549	2 5	20,488 General	0.15
City is sole provider	Public Safety - Information Services	Citizen Academies	64.1	3 5	18,151 General	0.13
City is sole provider	Public Safety - Information Services	Comply with Court Orders for Criminal Justice Records	107	3 5	20,494 General	0.24
City is sole provider	Public Safety - Information Services	Coordination of Smart Devices	122.1	3 5	205,095 General	0.28
City is sole provider	Public Safety - Information Services	Public Safety Records Retention	407	3 5	5 15,280 General	0.16
City is sole provider	Public Safety - Police Services	Domestic Violence Crimes	163	1 \$	222,964 General	1.90
City is sole provider	Public Safety - Police Services	Emergency Calls for Service	180.1	1 \$	2,421,302 General	20.53
City is sole provider	Public Safety - Police Services	Emergency Management	181.3	1 5	4,514 General	0.03
City is sole provider	Public Safety - Police Services	Field Training and Evaluation	199	1 5	3 135,716 General	1.25
City is sole provider	Public Safety - Police Services	Gang Intervention and Prevention	214.1	1 \$	7,524 General	0.05
City is sole provider	Public Safety - Police Services	Person Crimes	368.1	1 5	837,834 General	7.33
City is sole provider	Public Safety - Police Services	Proactive Patrol	384.1	1 5	2,735,274 General	23.27
City is sole provider	Public Safety - Police Services	Property Crimes	400.1	1 5	385,806 General	3.15
City is sole provider	Public Safety - Police Services	Routine Calls for Service	466.1	1 5	2,807,157 General	23.86
City is sole provider	Public Safety - Police Services	School Intervention and Prevention	469.1	1 5	240,376 General	2.09
City is sole provider	Public Safety - Police Services	School Safety and Enforcement	471.1	1 5	200,836 General	1.73
City is sole provider	Public Safety - Police Services	Traffic Coactive Services	524	1 5	5 115,589 General	0.99
City is sole provider	Public Safety - Police Services	Traffic Proactive Services	527	1 5		3.94
City is sole provider	Public Safety - Police Services	Traffic Reactive Services	528	1 \$		3.04
City is sole provider	Public Safety - Police Services	Crime Free Multi-Housing	131.1	2 \$		0.01
City is sole provider	Public Safety - Police Services	Crime Suppression	132.1	2 \$		0.05
City is sole provider	Public Safety - Police Services	Gang Suppression	215.1	2 \$		0.05
City is sole provider	Public Safety - Police Services	Professional Standards	393.2	2 5		0.05
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GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider	Public Safety - Police Services	Reactive Public Information Media Relations	418.2	2	\$ 36,805 General	0.25
City is sole provider	Public Safety - Police Services	Sex Offender Registration/Tracking/Compliance	482.1	2	\$ 147,324 General	1.32
City is sole provider	Public Safety - Police Services	Sex Offender Registration/Tracking/Compliance	483	2	\$ 31,458 General	0.26
City is sole provider	Public Safety - Police Services	Citizen Academies	64.2	3	\$ 11,646 General	0.12
City is sole provider	Public Safety - Police Services	License Investigation	295	3	\$ 13,871 General	0.10
City is sole provider	Public Safety - Police Services	Parking Enforcement	357.1	3	\$ 119,824 General	1.09
City is sole provider	Public Safety - Police Services	Property and Evidence	399.1	3	\$ 153,290 General	1.55
City is sole provider	Public Safety - Police Services	Report Taker Unit	453	3	\$ 303,978 General	3.96
City is sole provider	Public Safety - Police Services	Ride-A-Long	463	3	\$ 7,015 General	0.08
City is sole provider	Public Safety - Police Services	Sergeant Apprenticeship	477.1	3	\$ 39,033 General	0.29
City is sole provider	Public Safety - Police Services	SWAT Tactical Medic Services	515.1	3	\$ 39,421 General	0.05
City is sole provider	Public Safety - Police Services	Commander Apprenticeship Program (NOTE: this program has been approved but not yet implemented)	89	4	\$ 3,010 General	0.02
City is sole provider	Public Safety - Support Services	Management of Public Safety Contracts & IGAs	316.1	1	\$ 158,380 General	0.10
City is sole provider	Public Safety - Support Services	Professional Standards	393.1	2	\$ 123,271 General	0.64
City is sole provider	Public Works and Natural Resources - Business Services	Utilities	9716	1	\$ 712,286 General	0.01
City is sole provider	Public Works and Natural Resources - Natural Resources	Button Rock Coordination (community relations an outside agency relations)	48	3	\$ 805 General	0.01
City is sole provider	Public Works and Natural Resources - Natural Resources	Tree Contractor Licensing	539	3	\$ 23,193 General	0.27
City is sole provider	Public Works and Natural Resources - Natural Resources	Volunteer Management	568.1	3	\$ 14,011 General	0.13
City is sole provider	Public Works and Natural Resources - Operations	Contractor Management	121	3	\$ 99,572 General	0.99
City is sole provider	Public Works and Natural Resources - Operations	Parks Responses to Customer Inquiries	361	3	\$ 57,645 General	0.57
City is sole provider	Public Works and Natural Resources - Operations	Volunteer Management	568.2	3	\$ 3,737 General	0.04
City is sole provider	Shared Services - City Clerk	City Produced Special Events	73	2	\$ 40,763 General	0.45
City is sole provider	Shared Services - City Clerk	Licensing and PermittingLiquor Licensing	296	3	\$ 66,835 General	0.70
City is sole provider	Shared Services - City Clerk	Licensing and PermittingSpecialty Business Licenses	297	3	\$ 4,460 General	0.06
City is sole provider	Shared Services - City Clerk	ElectionsLFCPA	173	4	\$ 7,238 General	0.05
City is sole provider	Shared Services - Purchasing	Contract Administration	9631	1	\$ 185,862 General	2.25
City is sole provider	Shared Services - Purchasing	Purchasing Services	9700	1	\$ 193,623 General	2.14
City is sole provider	Shared Services - Purchasing	Procurement Card Program	9699	2	\$ 50,735 General	0.71
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Legal Advice and Support	9680	1	\$ 230,049 General	1.76
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Contracts	9632	2	\$ 157,464 General	1.27
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Ordinances	9689	2	\$ 90,327 General	0.83
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Liquor License Violations	299	3	\$ 9,089 General	0.07
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Litigation	9683	3	\$ 98,000 General	0.78
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Bankruptcy	9595	4	\$ 13,308 General	0.12
City is sole provider but other contractors available	City Attorney - City Attorney's Office	Collections	9623	4	\$ 8,495 General	0.07
City is sole provider but other contractors available	City Manager - City Manager	Proactive Public Information, Education and Marketing	387.2	2	\$ 204,004 General	1.08
City is sole provider but other contractors available	City Manager - City Manager	Reactive Public Information Media Relations	415.1	3	\$ 26,818 General	0.19
City is sole provider but other contractors available	City Manager - City Manager	Customer Satisfaction Survey	9723	4	\$ 18,619 General	0.14
City is sole provider but other contractors available	Community Services - Children & Youth Resources	Family Success and Parenting	193.1		\$ 23,278 General	0.19
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Environmental Codes Enforcement	187		\$ 2,323 General	0.02
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Nuisance Codes Enforcement	342		\$ 107,861 General	0.97
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Zoning Ordinances Codes Enforcement	587		\$ 18,649 General	0.17
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Cultural Competency	133		\$ 36,217 General	0.17
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Graffiti Removal and Abatement	221.1		\$ 204,748 General	1.92
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Health and Safety Codes Enforcement	229		\$ 3,485 General	0.03
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Internal Support for Conflict Resolution Facilitation and Community Involvement	272	2	\$ 60,817 General	0.62
Only is solic provider but offer contractors available	Community Services - Community and Neighborhood Resources	memai copport of Continut resolution r actitation and Continuinty Involvement	212	۷	ψ 00,017 General	0.02

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Translations/Interpretation	536	2	\$ 13,244 General	0.15
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Leadership & Homeowners Association Training	291	3	\$ 3,485 General	0.03
City is sole provider but other contractors available	Community Services - Community Services Director	Community Investment - Poverty Reduction - RISE Program	100.2	2	\$ 3,046 General	0.00
City is sole provider but other contractors available	Community Services - Community Services Director	Homeless Assistance - Management of Homeless Service Contract	254	2	\$ 3,046 General	0.00
City is sole provider but other contractors available	Community Services - Community Services Director	Homeless Assistance - Management of Mental Health Contract	256	2	\$ 1,523 General	0.00
City is sole provider but other contractors available	Community Services - Community Services Director	Facility and Grounds Maintenance	190.1	3	\$ 6,020 General	0.00
City is sole provider but other contractors available	Community Services - Library	Children/Teen Programs	59	1	\$ 163,038 General	1.39
City is sole provider but other contractors available	Community Services - Library	Children/Teen Collection	57.1	2	\$ 464,718 General	6.45
City is sole provider but other contractors available	Community Services - Museum	City Produced Special Events	67	2	\$ 14,546 General	0.12
City is sole provider but other contractors available	Community Services - Museum	Dia de los Muertos	158.1	2	\$ 69,593 General	0.62
City is sole provider but other contractors available	Community Services - Museum	Educational Programs	171.1	2	\$ 37,718 General	0.34
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Roosevelt Pool - Operation//Repair and Maintenance	19	1	\$ 25,044 General	0.15
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Sunset Pool - Operation/Repair and Maintenance	21	1	\$ 108,629 General	0.83
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Sunset Pool - Programs, Events and Services	22	1	\$ 171,126 General	0.75
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Kanemoto Pool - Operation/Repair and Maintenance	17	2	\$ 21,746 General	0.15
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Kanemoto Pool - Programs, Events and Services	18	2	\$ 23,604 General	0.10
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Roosevelt Pool - Programs, Events and Services	20	2	\$ 22,033 General	0.10
City is sole provider but other contractors available	Community Services - Recreation	Aquatics - Sunset Pool - Rentals	23	2	\$ 26,902 General	0.13
City is sole provider but other contractors available	Community Services - Recreation	City Produced Special Events Public Information Sponsorship and Support	78	2	\$ 26,938 General	0.23
City is sole provider but other contractors available	Community Services - Recreation	Field Maintenance - Clark Park	194	2	\$ 45,637 General	0.30
City is sole provider but other contractors available	Community Services - Recreation	Field Maintenance - Garden Acres	195	2	\$ 69,345 General	0.60
City is sole provider but other contractors available	Community Services - Recreation	Field Maintenance - Neighborhood Parks - Athletic Activity Preparations	196	2	\$ 12,725 General	0.10
City is sole provider but other contractors available	Community Services - Recreation	Field Maintenance - Off Seasonal	197	2	\$ 28,438 General	0.40
City is sole provider but other contractors available	Community Services - Recreation	Field Maintenance - Sandstone Ranch	198	2	\$ 73,442 General	0.60
City is sole provider but other contractors available	Community Services - Recreation	Memorial Building - General Programs - Rentals	320	2	\$ 48,659 General	0.29
City is sole provider but other contractors available	Community Services - Recreation	Proactive Public Information, Education and Marketing	387.1	2	\$ 26,754 General	0.28
City is sole provider but other contractors available	Community Services - Recreation	Reactive Public Information Media Relations	415.2	2	\$ 11,113 General	0.10
City is sole provider but other contractors available	Community Services - Recreation	Concessions - Clark Park	110	3	\$ 30,553 General	0.04
City is sole provider but other contractors available	Community Services - Recreation	Concessions - Garden Acres	111	3	\$ 42,181 General	0.05
City is sole provider but other contractors available	Community Services - Recreation	Concessions - Recreation Center	112	3	\$ 40,187 General	0.04
City is sole provider but other contractors available	Community Services - Recreation	Concessions - Sandstone Ranch - Phases I and II	113	3	\$ 28,848 General	0.03
City is sole provider but other contractors available	Community Services - Recreation	Concessions - Sunset Pool	114	3	\$ 35,235 General	0.04
City is sole provider but other contractors available	Community Services - Senior Services	Basic Needs Information, Referral, & Assistance	33	1	\$ 123,690 General	1.62
City is sole provider but other contractors available	Community Services - Senior Services	Counseling	125	1	\$ 41,696 General	0.45
City is sole provider but other contractors available	Community Services - Senior Services	Health & Physical Wellbeing	228.1	2	\$ 51,079 General	0.63
City is sole provider but other contractors available	Community Services - Senior Services	Recreation & Leisure	422.1		\$ 144,411 General	1.70
City is sole provider but other contractors available	Finance - Accounting	Payroll Processing	9694	1	\$ 105,685 General	1.08
City is sole provider but other contractors available	Finance - Accounting	Financial Reporting	9669	2	\$ 113,900 General	0.71
City is sole provider but other contractors available	Finance - Accounting	Accounts Payable	9589		\$ 121,898 General	1.48
City is sole provider but other contractors available	Finance - Accounting	Audit Coordination	9592		\$ 159,415 General	0.53
City is sole provider but other contractors available	Finance - Accounting	Investments	9676		\$ 19,497 General	0.14
City is sole provider but other contractors available	Finance - Accounting	Accounts Receivable/Collections	9590		\$ 35,510 General	0.40
City is sole provider but other contractors available	Finance - Administration	Development & Redevelopment Projects	148		\$ 3,694 General	0.40
City is sole provider but other contractors available City is sole provider but other contractors available	Finance - Administration Finance - Administration	Urban Renewal Projects	555		\$ 9,234 General	0.02
		Financial Reporting				
City is sole provider but other contractors available	Finance - Administration Finance - Administration	Financial Reporting Information Desk	9668			0.09
City is sole provider but other contractors available	Finance - Administration	IIIIOIIIIdtion Desk	9674	4	\$ 89,953 General	1.70

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Finance - Administration	Pick up and deliver mail to city departments	9697	4 9	83,064 General	1.14
City is sole provider but other contractors available	Finance - Budget	Fiscal Analysis	9670	4 \$	28,408 General	0.25
City is sole provider but other contractors available	Finance - Risk Management	Loss Control (Claims)	9684	1 \$	5 150,839 General	1.64
City is sole provider but other contractors available	Finance - Risk Management	Risk Management	9710	3 \$	119,566 General	1.10
City is sole provider but other contractors available	Finance - Risk Management	Wellness	9722	4 \$	92,316 General	1.13
City is sole provider but other contractors available	Finance - Safety	Loss Prevention	9685	2 \$	126,522 General	0.73
City is sole provider but other contractors available	Finance - Safety	Environmental Response	9663	3 \$	5,961 General	0.03
City is sole provider but other contractors available	Finance - Sales Tax	Licensing	9682	3 \$	22,297 General	0.20
City is sole provider but other contractors available	Finance - Sales Tax	Auditing	9593	4 \$	72,545 General	0.83
City is sole provider but other contractors available	Finance - Sales Tax	Collections	9624	4 \$	45,114 General	0.55
City is sole provider but other contractors available	Finance - Sales Tax	Customer Service	9639	4 \$	36,979 General	0.60
City is sole provider but other contractors available	Finance - Sales Tax	Processing Returns	9698	4 \$	45,972 General	0.60
City is sole provider but other contractors available	Finance - Sales Tax	Reporting	9709	4 \$	39,976 General	0.42
City is sole provider but other contractors available	Finance - Treasury	Daily deposit/Balancing/Banking	9640	3 \$	50,309 General	0.60
City is sole provider but other contractors available	Finance - Treasury	Cashiering/cash receipts	9613	4 \$	3 138,598 General	2.00
City is sole provider but other contractors available	Finance - Utility Billing	Calculating and Producing Monthly Bills	9612	3 \$	575,107 General	3.16
City is sole provider but other contractors available	Finance - Utility Billing	Connecting and Disconnecting Service.(direct contact, phone contact) and all associated billing work.	9630	3 \$	338,785 General	4.47
City is sole provider but other contractors available	Finance - Utility Billing	Payments, payment arrangements and collections.	9693	3 \$	440,300 General	4.73
City is sole provider but other contractors available	Human Resources - Human Resources	Employee / Labor Relations	9646	1 \$	128,283 General	1.05
City is sole provider but other contractors available	Human Resources - Human Resources	Records Management	9703	1 \$	13,372 General	0.15
City is sole provider but other contractors available	Human Resources - Human Resources	Staffing and Recruitment	9712	2 \$	6 167,930 General	1.50
City is sole provider but other contractors available	Human Resources - Human Resources	Collective Bargaining	9625	3 \$	73,429 General	0.55
City is sole provider but other contractors available	Human Resources - Human Resources	Training and Development/Organizational Development	9713	3 9	5 121,186 General	0.95
City is sole provider but other contractors available	Mayor and Council - Mayor and Council	Public Information Event Sponsorship and Support	404	3 \$	3,000 General	0.00
City is sole provider but other contractors available	Mayor and Council - Mayor and Council	Sister Cities	490	4 9	28,500 General	0.00
City is sole provider but other contractors available	Mayor and Council - Mayor and Council	Citywide Projects Support	9622	4 \$	26,800 General	0.00
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Adult Probation Supervision and Monitoring	4.2	3 \$	79,334 General	0.98
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Juvenile Probation Supervision and Monitoring	280.1	3 9	96,016 General	1.15
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Pre-sentence investigations	373.2	3 \$	57,643 General	0.75
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Supervised community service work program	511.1	3 9	5 45,338 General	0.63
City is sole provider but other contractors available	Non Departmental - Non Departmental	Video Services/Channel 8 Cable Trust	564	2 9	213,436 General	0.07
City is sole provider but other contractors available	Non Departmental - Non Departmental	Citywide Projects Support	9621.1	4 9	237,406 General	0.90
City is sole provider but other contractors available	Planning and Development Services - Building Permits and Inspections	Building Inspection	44	1 \$	321,469 General	3.10
City is sole provider but other contractors available	Planning and Development Services - Building Permits and Inspections	Building Permit Issuance	45	1 \$	5 170,544 General	2.15
City is sole provider but other contractors available	Planning and Development Services - Building Permits and Inspections	Plan Review	369	1 9	201,869 General	2.00
City is sole provider but other contractors available	Planning and Development Services - Building Permits and Inspections	Elevator Inspections	177	2 9	S 11,735 General	0.10
City is sole provider but other contractors available	Planning and Development Services - Building Permits and Inspections	Housing Inspection	263	2 9	23,122 General	0.20
City is sole provider but other contractors available	Planning and Development Services - Development Services	Code Amendments	82.2	1 \$	49,144 General	0.45
City is sole provider but other contractors available	Planning and Development Services - Development Services	Comprehensive Planning	108.2	1 \$	49,535 General	0.44
City is sole provider but other contractors available	Planning and Development Services - Development Services	Development Review	152.2	1 \$	6 167,762 General	1.73
City is sole provider but other contractors available	Planning and Development Services - Development Services	Development Services	157.2	1 \$	79,557 General	0.75
City is sole provider but other contractors available	Planning and Development Services - Development Services	Transportation Planning	537.2	1 \$	20,158 General	0.18
City is sole provider but other contractors available	Planning and Development Services - Development Services	Historic Preservation	230.2	2 \$	633 General	0.01
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Code Amendments	82.1	1 \$	7,450 General	0.06
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Comprehensive Planning	108.1	1 \$	24,628 General	0.15
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Data and report Generation	142.1	1 \$	5 12,991 General	0.11

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Development Review	152.1	1	\$ 15,085 General	0.10
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Development Services	157.1	1	\$ 59,415 General	0.50
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Transportation Planning	537.1	1	\$ 13,176 General	0.09
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Development and Redevelopment Projects	150.1	2	\$ 62,802 General	0.35
City is sole provider but other contractors available	Planning and Development Services - Economic Development Director	Historic Preservation	230.1	2	\$ 7,450 General	0.06
City is sole provider but other contractors available	Planning and Development Services - Economic Investment	Development and Redevelopment Projects	150.2	2	\$ 102,841 General	0.45
City is sole provider but other contractors available	Planning and Development Services - Economic Investment	Business Assistance	46	3	\$ 261,509 General	0.93
City is sole provider but other contractors available	Planning and Development Services - Economic Investment	Business Grants and Loan Program	47	3	\$ 55,070 General	0.25
City is sole provider but other contractors available	Planning and Development Services - Planning	Code Amendments	82.3	1	\$ 19,186 General	0.14
City is sole provider but other contractors available	Planning and Development Services - Planning	Comprehensive Planning	108.3	1	\$ 227,415 General	1.60
City is sole provider but other contractors available	Planning and Development Services - Planning	Data and report Generation	142.2	1	\$ 14,286 General	0.13
City is sole provider but other contractors available	Planning and Development Services - Planning	Development Review	152.3	1	\$ 65,886 General	0.48
City is sole provider but other contractors available	Planning and Development Services - Planning	Development Services	157.3	1	\$ 18,047 General	0.20
City is sole provider but other contractors available	Planning and Development Services - Planning	Transportation Planning	537.3	1	\$ 146,104 General	1.05
City is sole provider but other contractors available	Planning and Development Services - Planning	Historic Preservation	230.3	2	\$ 28,597 General	0.20
City is sole provider but other contractors available	Public Safety - Chief	Proactive Public Information, Education and Marketing	389	1	\$ 67,394 General	0.80
City is sole provider but other contractors available	Public Safety - Chief	Crime Analysis	130.2	2	\$ 97,828 General	1.10
City is sole provider but other contractors available	Public Safety - Chief	Research and Development	454	3	\$ 92,574 General	0.84
City is sole provider but other contractors available	Public Safety - Chief	Traffic Safety Class	530.2	3	\$ 3,429 General	0.04
City is sole provider but other contractors available	Public Safety - Fire Services	Development Review	151	1	\$ 87,056 General	0.87
City is sole provider but other contractors available	Public Safety - Fire Services	Emergency Medical Services - Medical Director	183	1	\$ 8,633 General	0.05
City is sole provider but other contractors available	Public Safety - Fire Services	Hazardous Material Inspection and Compliance	226	1	\$ 52,600 General	0.50
City is sole provider but other contractors available	Public Safety - Fire Services	New Construction Codes and Planning	337	1	\$ 51,609 General	0.50
City is sole provider but other contractors available	Public Safety - Fire Services	Community Service Assists	104.1	2	\$ 619,190 General	4.97
City is sole provider but other contractors available	Public Safety - Fire Services	Emergency Medical Response and Patient Care	182.1	2	\$ 5,221,389 General	42.15
City is sole provider but other contractors available	Public Safety - Fire Services	Private Special Events	379	2	\$ 15,479 General	0.12
City is sole provider but other contractors available	Public Safety - Fire Services	Car Seat Program	54.1	3	\$ 14,937 General	0.17
City is sole provider but other contractors available	Public Safety - Fire Services	Existing Moderate/Low Risk Building Inspections	188	3	\$ 362,977 General	3.42
City is sole provider but other contractors available	Public Safety - Fire Services	Fire Cause Investigations	204.1	3	\$ 65,664 General	0.33
City is sole provider but other contractors available	Public Safety - Fire Services	Fire Services Maintenance	207	3	\$ 389,237 General	3.47
City is sole provider but other contractors available	Public Safety - Fire Services	July 4th Fireworks Display	277	3	\$ 25,000 General	0.00
City is sole provider but other contractors available	Public Safety - Fire Services	Self Inspections	473	3	\$ 48,399 General	0.60
City is sole provider but other contractors available	Public Safety - Fire Services	Honor Guard	261	4	\$ 14,408 General	0.14
City is sole provider but other contractors available	Public Safety - Information Services	Community Safety Education	103.1	1	\$ 78,830 General	0.54
City is sole provider but other contractors available	Public Safety - Information Services	Neighborhood Watch	336	1	\$ 16,729 General	0.13
City is sole provider but other contractors available	Public Safety - Information Services	Radio Programming and Maintenance	409	1	\$ 80,639 General	0.74
City is sole provider but other contractors available	Public Safety - Information Services	Juvenile Fire Setter Intervention	279	2	\$ 15,254 General	0.12
City is sole provider but other contractors available	Public Safety - Information Services	Public Safety Applications System Administration	406.1	2	\$ 182,745 General	0.48
City is sole provider but other contractors available	Public Safety - Information Services	Technical Support	519.2	2	\$ 191,504 General	1.98
City is sole provider but other contractors available	Public Safety - Information Services	False Alarm Services	192	3	\$ 19,600 General	0.18
City is sole provider but other contractors available	Public Safety - Information Services	Public Information Event Sponsorship and Support	403.1	3	\$ 23,883 General	0.20
City is sole provider but other contractors available	Public Safety - Information Services	Smoke Alarm Campaign	491.1	3	\$ 16,409 General	0.14
City is sole provider but other contractors available	Public Safety - Information Services	Utilities Calls for Services	560.1	3	\$ 57,922 General	0.68
City is sole provider but other contractors available	Public Safety - Police Services	Animal Control Safety and Enforcement	11	1	\$ 570,845 General	4.47
City is sole provider but other contractors available	Public Safety - Police Services	Cyber Crimes	140	1	\$ 243,536 General	2.16
City is sole provider but other contractors available	Public Safety - Police Services	Financial Crimes	200.1	1	\$ 212,565 General	1.80
			200.1	<u> </u>	- 2.2,000 Oction	1.00

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Safety - Police Services	Staff Training	498.2	1	\$ 189,199 General	1.50
City is sole provider but other contractors available	Public Safety - Police Services	City Produced Special Events	70.1	2	\$ 1,505 General	0.01
City is sole provider but other contractors available	Public Safety - Police Services	Extra Duty Employment Program	189.2	2	\$ 5,231 General	0.04
City is sole provider but other contractors available	Public Safety - Police Services	Special Enforcement Unit	495.1	2	\$ 586,705 General	4.55
City is sole provider but other contractors available	Public Safety - Police Services	Victim Services	563.1	2	\$ 27,402 General	0.23
City is sole provider but other contractors available	Public Safety - Police Services	Animal Emergency Contract	12	3	\$ 11,554 General	0.07
City is sole provider but other contractors available	Public Safety - Police Services	Commercial Vehicle Safety	94	3	\$ 22,504 General	0.19
City is sole provider but other contractors available	Public Safety - Police Services	K-9	281.1	3	\$ 146,962 General	1.17
City is sole provider but other contractors available	Public Safety - Police Services	SWAT Educational Services	514.1	3	\$ 24,423 General	0.15
City is sole provider but other contractors available	Public Safety - Police Services	Behind the Badge	34	4	\$ 59,120 General	0.50
City is sole provider but other contractors available	Public Safety - Police Services	Honor Guard	260.1	4	\$ 15,534 General	0.12
City is sole provider but other contractors available	Public Safety - Police Services	Jail/Court Prisoner Transport	275	4	\$ 435,893 General	3.78
City is sole provider but other contractors available	Public Safety - Support Services	Staff Training	498.1	1	\$ 902,463 General	3.10
City is sole provider but other contractors available	Public Safety - Support Services	Crime Analysis	130.1	2	\$ 6,170 General	0.03
City is sole provider but other contractors available	Public Safety - Support Services	Extra Duty Employment Program	189.1	2	\$ 34,554 General	0.23
City is sole provider but other contractors available	Public Safety - Support Services	Management and Maintenance of Public Safety Facilities	313.1	3	\$ 270,102 General	1.07
City is sole provider but other contractors available	Public Safety - Support Services	Management of Firing Range Facility of Law Enforcement Use	314.1	3	\$ 51,774 General	0.34
City is sole provider but other contractors available	Public Safety - Support Services	Management of Public Safety Vehicles	317	3	\$ 51,344 General	0.22
City is sole provider but other contractors available	Public Safety - Support Services	Recruitment	427	3	\$ 15,312 General	0.10
City is sole provider but other contractors available	Public Safety - Support Services	Traffic Safety Class	530.1	3	\$ 4,692 General	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Development & Infrastructure Permits Review	284.1	1	\$ 4,577 General	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.1	1	\$ 9,592 General	0.10
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	City Wide Building Safety	9618	2	\$ 84,140 General	0.25
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.1	2	\$ 265,479 General	1.87
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.1	2	\$ 98,559 General	0.45
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.1	2	\$ 509,030 General	4.11
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.1	3	\$ 15,606 General	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.1	3	\$ 28,486 General	0.31
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Use, Utilities, and Floodplain Customer Service	285.1	3	\$ 5,267 General	0.06
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.1	3	\$ 8,285 General	0.06
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	City Wide Building Security	9619	3	\$ 41,042 General	0.10
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Custodial Maintenance Services	9638	3	\$ 1,108,515 General	17.94
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	City Produced Special Events	9617	4	\$ 42,554 General	1.01
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Button Rock Dam and Raw Water Regulating	49.1	1	\$ 805 General	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Development Review	154.1	1	\$ 81,037 General	0.72
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	General Land Management	216.1	1	\$ 4,024 General	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Park Planning and Development and Improvement	355.1	1	\$ 98,867 General	0.84
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Grounds Maintenance	551.3	1	\$ 71,453 General	0.49
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Button Rock Preserve recreation management	53.1	2	\$ 2,454 General	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Forestry - Integrated Pest Management	210.1	2	\$ 41,605 General	0.29
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Forestry - Safety, Risk and Code Enforcement	211.1	2	\$ 96,764 General	0.43
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Ranger Patrol	410	2	\$ 153,365 General	1.05
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Signs and Pavement Markings	489.1	2	\$ 8,303 General	0.06
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Tree Maintenance and Tree Planting	540.1	2	\$ 332,543 General	0.91
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Swim Beach	553	2	\$ 63,486 General	0.44
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Weed Control	578.1	2	\$ 8,147 General	0.08
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Part	GENERAL FUND						
Part	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Boat Inspection	36	3	\$ 40,046 General	0.28
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Button Rock Forest Stewardship	50.1	3	\$ 2,996 General	0.04
Section Process Proc	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	General Lease Management	217.1	3	\$ 805 General	0.01
Part of the process of all the common analysis 2, 3 5, 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Mosquito Control	324.1	3	\$ 2,434 General	0.02
Section of the community of the Commun	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Oil and Gas Coordination	344.2	3	\$ 8,048 General	0.05
Content of the descendant of the content on solidary Content of the content on solidary Content of the Content of C	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Proactive Public Information, Education and Marketing	391.1	3	\$ 47,009 General	0.49
Post State Part of the direct entenance workshill. Post State Protection State Records User Record Plant Relations User Record Plant Record Plant Relations User Record Plant Re	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Reactive Public Information Media Relations	415.3	3	\$ 17,246 General	0.17
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Tree Preservation and Protection Support	542	3	\$ 8,444 General	0.07
Pack	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Admissions, Shelter Rental and Camping	550	3	\$ 122,369 General	0.83
Comment of the fire entering and the control for the fore entering and the control for the fore entering and the control for the fore entering and the control fore entering and the con	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Water Management	554.1	3	\$ 11,260 General	0.08
State State Particle of an elementary an elaboration Particle (State Particle (State) Particle (State Particle (State) Parti	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Vegetation Restoration and Monitoring	561.2	3	\$ 1,610 General	0.01
Control production and the control control production of the control p	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Wildlife and Fisheries Management	581.2	3	\$ 12,312 General	0.11
Page 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985 1985	City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Lease Management	552.1	4	\$ 9,787 General	0.07
Company to take product for other contentions available Public Window and Matural Resources Operations Union Reserved Founded Matural Resources Operations Union Resources Operat	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	General Land Management	216.2	1	\$ 7,473 General	0.09
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Composition for the third retinuenders solution Public Vision and Public Visions and Pathanal Resources: Operations Public Visions and Public Visions and Pathanal Resources: Operations Public Visions and Public Visions and Public Visions and Pathanal Resources: Operations Public Visions and Public Visions and Public Visions and Pathanal Resources: Operations Public Visions and Public Visions Public Visions and Public Visions and Public Visions and Public Visions and Public Visions	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Snow Removal	494.1	1	\$ 84,250 General	0.65
Public Values and National Resources - Operations Public Values an	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Union Reservoir Grounds Maintenance	551.1	1	\$ 2,242 General	0.03
Companies for a conference serial serial forms of the conference serial serial serial forms of the conference serial serial forms of the confere	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Forestry - Integrated Pest Management	210.2	2	\$ 747 General	0.01
Public Vision and Manural Resources Operations Public Visions and Manural Resources Operatio	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.1	2	\$ 298,500 General	1.30
Public Works and Natural Resources - Operations Public Works and Natural Resources - Operati	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Irrigation	274	2	\$ 84,250 General	0.65
Public Works and Natural Resources - Operations Operation	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Maintenance, Repair and Preparation of Sport Fields, Courts, Playgrounds	309	2	\$ 142,245 General	1.42
No. 1	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Park Facility Maintenance and Repair	353	2	\$ 95,173 General	0.71
Public Winds and Natural Resources - Operations Public Winds and Natural Resources - Operations Vest Control 578.2 2 8 35.872 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Park Mowing	354	2	\$ 312,245 General	1.42
City is acide provider but other contractors available Public Works and Natural Resources - Operations Asset Management 578.2 2 \$ 35.872 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Asset Management 77 3 \$ 29.44 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Cling Household Special Events 72 3 \$ 23,166 General City is soil provider but other contractors available in provider but other contractors available in public Works and Natural Resources - Operations Cling Household Special Events 222 3 \$ 45,174 General City is soil provider but other contractors available in public Works and Natural Resources - Operations Management 324 3 \$ 60,199 General City is soile provider but other contractors available in public Works and Natural Resources - Operations Marin Ingrished Natural Resources - Operations Marin Ingrished Natural Resources - Operations 324 3 \$ 747 General City is soile provider but other contractors available in public Works and Natural Resources - Operations Park Tof Cave 358 3 \$ 79,123 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Primary Greenways, District Parks, Native-Dryland ROW Area Maintenance	375	2	\$ 204,919 General	1.84
Asset Management Asset Management Asset Management 27 3 5 28,446 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Snow Removal	492	2	\$ 143,745 General	1.42
Public Works and Natural Resources - Operations Public Works and Natural Resources - Operations Galfiel Vandatism 222 3	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Weed Control	578.2	2	\$ 35,872 General	0.41
City is sole provider but other contractors available Public Works and Natural Resources - Operations Landscape Maintenance Landscape Maintena	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Asset Management	27	3	\$ 28,449 General	0.28
City is sole provider but other contractors available Public Works and Natural Resources - Operations Mosquito Control 324 3 5 747 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	City Produced Special Events	72	3	\$ 29,196 General	0.29
City is sole provider but other contractors available Public Works and Natural Resources - Operations Mosquito Control 324 3 \$ 747 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Graffiti Vandalism	222	3	\$ 43,174 General	0.42
City is soile provider but other contractors available Public Works and Natural Resources - Operations Municipal Facility Grounds Maintenance 326 3 \$ 62,317 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Landscape Maintenance	286	3	\$ 50,199 General	0.61
City is sole provider but other contractors available Public Works and Natural Resources - Operations Municipal Facility Grounds Maintenance 326 3 \$ 121,534 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Park Turf Care 356 3 \$ 79,123 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Tree Care & Landscaping 360 3 \$ 280,325 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Tree Care & Landscaping 538 3 \$ 145,245 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Vegetation Restoration and Monitoring 561.1 3 \$ 11,210 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Wildlife and Fisheries Management 581.1 3 \$ 11,210 General City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management - Central Records and File Management 9635 1 \$ 9,079 General City is sole provider but other contractors available Shar	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Mosquito Control	324.2	3	\$ 747 General	0.01
City is sole provider but other contractors available Public Works and Natural Resources - Operations Park Turf Care Parks Irrigation & Irrigation Maintenance 366 3 \$ 79,123 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Muni Irrigation & Irrigation Maintenance	325	3	\$ 62,317 General	0.77
Public Works and Natural Resources - Operations Parks Irrigation & Irrigation Maintenance 360 3 \$ 280,325 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Tree Care & Landscaping 538 3 \$ 145,245 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Vegetation Restoration and Monitoring 561.1 3 \$ 11,210 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Wildle and Fisheries Management 581.1 3 \$ 11,210 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Wildle and Fisheries Management 9635 1 \$ 79,079 General City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management 9635 1 \$ 79,079 General City is sole provider but other contractors available Shared Services - City Clerk Records Management Poentral Records and File Management 9704 1 \$ 82,432 General City is sole provider but other contractors available Shared Services - City Clerk Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management Poen Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,800 General City is sole provider but other contractors available Shared Services - City Clerk Sound & Commissions Support 9603 3 \$ 24,501 General City is sole provider but other contractors available Shared Services - City Clerk Sound Support 9603 3 \$ 24,501 General City is sole provider but other contractors available Shared Services - City Clerk Sound Support 9603 3 \$ 24,501 General City is sole provider but other contractors available Shared Services - City Clerk Sound Support 9603 3 \$ 24,501 General City is sole provider but other contractors available Shared Services - City Clerk Sound Support 9	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Municipal Facility Grounds Maintenance	326	3	\$ 121,534 General	1.42
City is sole provider but other contractors available Public Works and Natural Resources - Operations Vegetation Restoration and Monitoring 561.1 3 \$ 145.245 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Vegetation Restoration and Monitoring 561.1 3 \$ 11.210 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Wildlife and Fisheries Management 581.1 3 \$ 11.210 General City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management 9635 1 \$ 79.079 General City is sole provider but other contractors available Shared Services - City Clerk Records Management-Central Records and File Management 9704 1 \$ 82.432 General City is sole provider but other contractors available Shared Services - City Clerk Elections 172 2 \$ 94.802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management-Open Records Research Requests 9706 2 \$ 5.832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34.880 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 24.501 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9600 9600 3 \$ 24.501 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9600 9600 3 \$ 24.501 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9600 9600 3 \$ 24.501 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9600 9600 9600 9600 9600 9600 9600 960	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Park Turf Care	356	3	\$ 79,123 General	0.71
City is sole provider but other contractors available Public Works and Natural Resources - Operations Vegetation Restoration and Monitoring 561.1 3 \$ 11,210 General City is sole provider but other contractors available Public Works and Natural Resources - Operations Wildlife and Fisheries Management 581.1 3 \$ 11,210 General City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management 9635 1 \$ 79,079 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Central Records and File Management 9704 1 \$ 82,432 General City is sole provider but other contractors available Shared Services - City Clerk Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,880 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Parks Irrigation & Irrigation Maintenance	360	3	\$ 280,325 General	2.69
City is sole provider but other contractors available City is sole provider but other contractors available City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management City is sole provider but other contractors available City is sole provider but other contractors available Shared Services - City Clerk Records Management—Central Records and File Management City is sole provider but other contractors available Shared Services - City Clerk Elections Feoords Management—Open Records Research Requests File Tong Feoords Research Requests File Tong File Management File Managemen	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Tree Care & Landscaping	538	3	\$ 145,245 General	1.42
City is sole provider but other contractors available Shared Services - City Clerk Council Agenda Management 9635 1 \$ 79,079 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Central Records and File Management 9704 1 \$ 82,432 General City is sole provider but other contractors available Shared Services - City Clerk Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,880 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Vegetation Restoration and Monitoring	561.1	3	\$ 11,210 General	0.13
City is sole provider but other contractors available Shared Services - City Clerk Records Management—Central Records and File Management 9704 1 \$ 82,432 General City is sole provider but other contractors available Shared Services - City Clerk Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,880 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Wildlife and Fisheries Management	581.1	3	\$ 11,210 General	0.13
Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,800 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available	Shared Services - City Clerk	Council Agenda Management	9635	1	\$ 79,079 General	0.67
Elections 172 2 \$ 94,802 General City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,800 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available	Shared Services - City Clerk	Records ManagementCentral Records and File Management	9704	1	\$ 82,432 General	0.43
City is sole provider but other contractors available Shared Services - City Clerk Records Management—Open Records Research Requests 9706 2 \$ 5,832 General City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,880 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	· · · · · · · · · · · · · · · · · · ·				2		0.30
City is sole provider but other contractors available Shared Services - City Clerk Boards & Commissions Support 9603 3 \$ 34,880 General City is sole provider but other contractors available Shared Services - City Clerk Council Support 9607 3 \$ 24,501 General	City is sole provider but other contractors available		Records ManagementOpen Records Research Requests	9706	2	\$ 5,832 General	0.06
City is sole provider but other contractors available Shared Services - City Clerk Council Support 9637 3 \$ 24,501 General	-	Shared Services - City Clerk	Boards & Commissions Support				0.37
							0.12
			**				0.09
City is sole provider but other contractors available Shared Services - City Clerk Citywide Projects Support 9621.2 4 \$ 9,230 General							0.07

City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS d Services - ETS	Pension Elections Enterprise Application support Enterprise Database Administration Enterprise Mandates Enterprise Network Security management Enterprise Network Server management Enterprise Network Server management Enterprise Network Storage management	Program Number 9696 9649 9651 9655 9658	Quartile Group 4 1 1 1	\$ 1,240 Ge \$ 423,938 Ge \$ 107,147 Ge \$ 96,126 Ge	neral	0.02 3.10
City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS d Services - ETS	Enterprise Application support Enterprise Database Administration Enterprise Mandates Enterprise Network Security management Enterprise Network Server management	9649 9651 9655 9658	1 1 1	\$ 423,938 Ge \$ 107,147 Ge	neral	
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City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS d Services - ETS d Services - ETS d Services - ETS	Enterprise Mandates Enterprise Network Security management Enterprise Network Server management	9655 9658	1			
City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS d Services - ETS d Services - ETS	Enterprise Network Security management Enterprise Network Server management	9658		\$ 96,126 Ge	enerai	0.66
City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS d Services - ETS	Enterprise Network Server management		1		eneral	0.43
City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared	d Services - ETS		9659		\$ 19,681 Ge	eneral	0.09
City is sole provider but other contractors available Shared City is sole provider but other contractors available Shared		Enterprise Network Storage management	0000	1	\$ 32,878 Ge	eneral	0.15
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Network Grozage management	9660	1	\$ 55,586 Ge	eneral	0.27
		Enterprise Web presence Administration	9662	1	\$ 46,105 Ge	eneral	0.43
City is sole provider but other contractors available Shared	d Services - ETS	Divisional Application support	9643	2	\$ 455,028 Ge	eneral	3.50
	d Services - ETS	Divisional Printing services	9644	2	\$ 40,005 Ge	eneral	0.29
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Data Backup Administration	9650	2	\$ 8,722 Ge	eneral	0.04
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Disaster Recovery Server management	9652	2	\$ 95,039 Ge	neral	0.46
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Disaster Recovery Storage management	9654	2	\$ 46,438 Ge	eneral	0.21
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Network Connectivity management	9656	2	\$ 19,681 Ge	eneral	0.09
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Network remote access management	9657	2	\$ 23,933 Ge	eneral	0.11
City is sole provider but other contractors available Shared	d Services - ETS	Enterprise Phone system Administration	9661	2	\$ 78,017 Ge	eneral	0.35
City is sole provider but other contractors available Shared	d Services - ETS	Multi-divisional Application support	9686	2	\$ 344,991 Ge	eneral	2.53
City is sole provider but other contractors available Shared	d Services - ETS	Multi-divisional Hardware support	9687	2	\$ 6,485 Ge	eneral	0.03
City is sole provider but other contractors available Shared	d Services - ETS	User support	9715	2	\$ 225,682 Ge	eneral	1.18
City is sole provider but other contractors available Shared	d Services - ETS	Organizational Empowerment	9690	3	\$ 957,755 Ge	eneral	5.86
Other non-profit agency providers Commu	nunity Services - Children & Youth Resources	Counseling	126.1	1	\$ 143,188 Ge	eneral	1.62
Other non-profit agency providers Commu	nunity Services - Children & Youth Resources	Youth Development	583.1	1	\$ 176,273 Ge	eneral	1.47
Other non-profit agency providers Commu	nunity Services - Community and Neighborhood Resources	Resource Referral & Education	459	1	\$ 49,124 Ge	eneral	0.56
Other non-profit agency providers Commu	nunity Services - Community and Neighborhood Resources	Cultural Competency Cultural Event Grants	134	3	\$ 4,970 Ge	eneral	0.06
Other non-profit agency providers Commu	nunity Services - Community and Neighborhood Resources	Special Projects	496	3	\$ 17,131 Ge	eneral	0.17
Other non-profit agency providers Commu	nunity Services - Community Services Director	Collaborative Service Coordination-Community	84	2	\$ 216,394 Ge	eneral	0.25
Other non-profit agency providers Commu	nunity Services - Community Services Director	Community Investment - Poverty Reduction - Circles Campaign	99.1	2	\$ 4,569 Ge	eneral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Homeless Assistance - Longmont Housing Opportunity Team (LHOT) Partnership with Homeless Advocates	252	2	\$ 6,093 Ge	neral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Rental Housing - Non-Profit Loans	442	2	\$ 53,080 Ge	eneral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Clubs	81.1	3	\$ 15,051 Ge	neral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Collaborative Service Coordination-Internal	85	3	\$ 75,138 Ge	eneral	0.15
Other non-profit agency providers Commu	nunity Services - Community Services Director	Community Special Events	105.1	3	\$ 6,020 Ge	neral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Home Buyer - Habitat for Humanity Land Acquisition	236	3	\$ 31,521 Ge	eneral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Rental Housing - Acquisition Program	436	3	\$ 1,523 Ge	neral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	Rental Housing - Support of and New Construction of Affordable Rental Housing	449	3	\$ 40,299 Ge	eneral	0.00
Other non-profit agency providers Commu	nunity Services - Community Services Director	City Meetings Special events	66.1	4	\$ 3,010 Ge	neral	0.00
Other non-profit agency providers Commu	nunity Services - Museum	Museum Auditorium Expansion	328	1	\$ 154,785 Ge	eneral	1.31
		Temporary Exhibitions	522.1	1	\$ 226,090 Ge	eneral	2.07
		Therapeutics - Recreation Programs	523	2	\$ 53,665 Ge	eneral	0.10
	nunity Services - Senior Services	Caregiver Information, Education, & Support	55	3	\$ 21,208 Ge	eneral	0.25
		LDDA Support	290	3	\$ 5,900 Ge		0.00
Other non-profit agency providers Mayor a		Longmont Council for Arts	303	3	\$ 10,000 Ge	eneral	0.00
		LSO 4th of July Concert	306	3	\$ 10,000 Ge		0.00
-		Old Firehouse Arts Studio	346	3	\$ 8,000 Ge		0.00
		Longmont Symphony Orchestra	305	4	\$ 20,000 Ge		0.00
		Regional Air Quality Council	428	4	\$ 11,000 Ge		0.00

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
Other non-profit agency providers	Planning and Development Services - Building Permits and Inspections	Contractor Licensing	120	2	\$ 44,026 General	0.55
Other non-profit agency providers	Public Safety - Chief	Restorative Justice	461.1	2	\$ 10,632 General	0.05
Other non-profit agency providers	Public Safety - Chief	Community Health Network	96.1	3	\$ 5,378 General	0.05
Other non-profit agency providers	Public Safety - Emergency Management	Disaster Assessment and Response Team (DART)	159.1	3	\$ 3,730 General	0.05
Other non-profit agency providers	Public Safety - Police Services	City Produced Special Events	69	1	\$ 26,833 General	0.20
Other non-profit agency providers	Public Safety - Police Services	Private Special Events	378	1	\$ 28,338 General	0.21
Other non-profit agency providers	Public Safety - Police Services	Bomb Squad	37.1	2	\$ 38,405 General	0.12
Other non-profit agency providers	Public Safety - Police Services	Longmont Ending Violence Initiative	304	2	\$ 29,220 General	0.24
Other non-profit agency providers	Public Safety - Police Services	Restorative Justice	461.2	2	\$ 242,441 General	2.01
Other non-profit agency providers	Public Safety - Police Services	SWAT Tactical Services	516.1	2	\$ 491,251 General	1.42
Other non-profit agency providers	Public Safety - Police Services	Animal Control Education and Pet Licensing	10	3	\$ 9,970 General	0.07
Other non-profit agency providers	Public Safety - Police Services	Child Sex Assault Prevention Project	56	3	\$ 15,047 General	0.13
Other non-profit agency providers	Public Safety - Police Services	Fingerprinting Services	203	4	\$ 13,153 General	0.20
Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.1	4	\$ 300 General	0.00
Other non-profit agency providers	Public Works and Natural Resources - Natural Resources	Land Acquisition	283.1	2	\$ 4,024 General	0.03
Other non-profit agency providers	Public Works and Natural Resources - Natural Resources	Button Rock Preserve maintenance	51	3	\$ 1,629 General	0.02
Other non-profit agency providers	Public Works and Natural Resources - Natural Resources	City Produced Special Events	71.1	3	\$ 33,605 General	0.37
Other non-profit agency providers	Shared Services - Purchasing	Vendor Outreach	9720	4	\$ 14,568 General	0.19
Other private providers but non located within City	City Attorney - City Attorney's Office	Collective Bargaining	9626	3	\$ 21,545 General	0.04
Other private providers but non located within City	City Attorney - City Attorney's Office	Oil and Gas Coordination	9688	3	\$ 26,215 General	0.21
Other private providers but non located within City	Mayor and Council - Mayor and Council	Restorative Justice (LCJP)	462	3	\$ 180,000 General	0.00
Other private providers but non located within City	Municipal Court - Municipal Court	Court Security	127	3	\$ 4,928 General	0.04
Other private providers but non located within City	Public Safety - Support Services	Management of Firing Range for Public Use	315.1	2	\$ 79,102 General	0.45
Other private providers but non located within City	Public Works and Natural Resources - Business Services	Computer Modeling & Monitoring	109.1	3	\$ 291 General	0.00
Other private providers but non located within City	Shared Services - City Clerk	Records ManagementCitywide Records Program Administration	9705	2	\$ 51,655 General	0.26
Other private providers located within City	City Manager - City Manager	Public Information Event Sponsorship and Support	402	4	\$ 22,710 General	0.19
Other private providers located within City	City Manager - City Manager	Legislative Affairs	9681.2	4	\$ 22,102 General	0.10
Other private providers located within City	Community Services - Children & Youth Resources	Genesis	218	2	\$ 35,547 General	0.02
Other private providers located within City	Community Services - Children & Youth Resources	Boulder County Prevention and Intervention Program	38	3	\$ 101,771 General	0.05
Other private providers located within City	Community Services - Community and Neighborhood Resources	Conflict Resolution Facilitation Direct services to the Community	116	3	\$ 86,882 General	0.94
Other private providers located within City	Community Services - Community Services Director	Facility Event Rentals	191.1	3	\$ 15,051 General	0.00
Other private providers located within City	Community Services - Community Services Director	Proactive Public Information, Education and Marketing	390.1	4	\$ 15,051 General	0.00
Other private providers located within City	Community Services - Library	Adult Programs	5	2	\$ 48,633 General	0.38
Other private providers located within City	Community Services - Library	Meeting Rooms	319	3	\$ 51,499 General	0.73
Other private providers located within City	Community Services - Museum	Discovery Days	161.1	3	\$ 11,957 General	0.11
Other private providers located within City	Community Services - Museum	Portal Gallery Exhibitions	370	3	\$ 20,360 General	0.18
Other private providers located within City	Community Services - Museum	Summer Camps	506.1	3	\$ 24,699 General	0.24
Other private providers located within City	Community Services - Museum	Summer Concert Series	507	3	\$ 11,174 General	0.11
Other private providers located within City	Community Services - Recreation	Memorial Building - General Programs Operation/Repair and Maintenance	323	1	\$ 74,942 General	0.39
Other private providers located within City	Community Services - Recreation	Recreation Center - Operation/Repair and Maintenance	423	1	\$ 434,484 General	1.27
Other private providers located within City	Community Services - Recreation	Aquatics - Centennial Pool - Operation/Repair and Maintenance	13	2	\$ 203,317 General	1.29
Other private providers located within City	Community Services - Recreation	Aquatics - Centennial Pool - Programs and Services	14	2	\$ 287,410 General	1.38
Other private providers located within City	Community Services - Recreation	Athletics - Youth	32	2	\$ 147,674 General	0.54
Other private providers located within City	Community Services - Recreation	City Produced Special Events	68	2	\$ 152,386 General	0.30
Other private providers located within City	Community Services - Recreation	Memorial Building - General Programs - Contracted	321	2	\$ 447,854 General	1.62
Other private providers located within City	Community Services - Recreation	Memorial Building - General Programs - In-house	322	2	\$ 256,995 General	1.41
Caro, private providers located within Oity	Community Octained - recordation	monoral condity - Octobal Foglatio - Iteriouse	322		ψ 250,555 General	1.41

GENERAL FUND						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
Other private providers located within City	Community Services - Recreation	Recreation Center - Programs, Events and Services	424	2	\$ 985,484 General	5.16
Other private providers located within City	Community Services - Recreation	Youth Programs - Intramurals	586	2	\$ 33,429 General	0.22
Other private providers located within City	Community Services - Recreation	Aquatics - Centennial Pool - Special Events	16	3	\$ 32,333 General	0.37
Other private providers located within City	Community Services - Recreation	Athletics - Adults	30	3	\$ 205,651 General	0.50
Other private providers located within City	Community Services - Recreation	Outdoor Program	348	3	\$ 41,587 General	0.00
Other private providers located within City	Community Services - Recreation	Recreation Center - Rentals	425	3	\$ 23,942 General	0.28
Other private providers located within City	Community Services - Recreation	Recreation Center - Support of Union Reservoir Swim Beach and Events	426	3	\$ 3,769 General	0.05
Other private providers located within City	Community Services - Recreation	Youth Programs - After School Program - Longs Peak Middle School	584	3	\$ 66,858 General	0.44
Other private providers located within City	Community Services - Recreation	Youth Programs - After School Program - Sunset Middle School	585	3	\$ 66,858 General	0.44
Other private providers located within City	Municipal Court - Municipal Court	Court-Ordered Education	128	3	\$ 4,928 General	0.04
Other private providers located within City	Municipal Court - Municipal Court	Weddings	577	4	\$ 4,928 General	0.04
Other private providers located within City	Planning and Development Services - Building Permits and Inspections	Project Management of Capital Projects	396	3	\$ 19,615 General	0.20
Other private providers located within City	Public Safety - Chief	Community and Staff Emergency Medical Training	95.2	3	\$ 3,429 General	0.04
Other private providers located within City	Public Safety - Support Services	Community and Staff Emergency Medical Training	95.1	3	\$ 39,914 General	0.24
Other private providers located within City	Public Safety - Support Services	Training Sponsorship	535	4	\$ 33,798 General	0.21
Other private providers located within City	Public Works and Natural Resources - Business Services	Surveying/GPS Management	512.1	4	\$ 9,111 General	0.11
Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.1	4	\$ 20,517 General	0.01
Other private providers located within City	Public Works and Natural Resources - Natural Resources	Private Special Events	381.1	4	\$ 805 General	0.01
Other private providers located within City	Public Works and Natural Resources - Operations	Downtown Services	164.1	4	\$ 45,744 General	0.65
Other private providers located within City	Shared Services - City Clerk	Legislative Affairs	9681.1	4	\$ 9,764 General	0.10
Other private providers located within City	Shared Services - Purchasing	Cell Phones and Pagers	9614	4	\$ 16,819 General	0.21

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number Qua	rtile Group	Program Cost Fund	Number of FTEs
City is sole provider	Community Services - Children & Youth Resources	Community Problem Solving (Gang Response & Intervention) and Violence Reduction	102.2	1	\$ 121,018 Public Safety Fund	1.60
City is sole provider	Community Services - Children & Youth Resources	Community Problem Solving (Gang Response & Intervention) and Violence Reduction	102.3	1	\$ 1,000 Youth Services	0.00
City is sole provider	Community Services - Children & Youth Resources	CYR Administration / Youth Center / Meeker Center Management	141.2	1	\$ 3,500 Youth Services	0.00
City is sole provider	Community Services - Children & Youth Resources	Boards & Commissions Support	9604.2	3	\$ 500 Youth Services	0.00
City is sole provider	Community Services - Housing and Community Investment	Community Investment - Neighborhood Revitalization	98	1	\$ 160,752 CDBG	0.34
City is sole provider	Community Services - Housing and Community Investment	Home Buyer - Down Payment Assistance Program	232	3	\$ 2,381 Affordable Housing	0.02
City is sole provider	Community Services - Housing and Community Investment	Home Buyer - Fee Waiver/Fee Offset Program	235	3	\$ 44,228 Affordable Housing	0.05
City is sole provider	Community Services - Housing and Community Investment	Home Ownership - Community Housing Program	245	3	\$ 4,762 Affordable Housing	0.04
City is sole provider	Community Services - Housing and Community Investment	Rental Housing - Fee Waiver/Fee Offset Program	441	3	\$ 18,191 Affordable Housing	0.01
City is sole provider	Community Services - Museum	Outreach and Education	351	3	\$ 13,449 Art in Public Places	0.05
City is sole provider	Community Services - Museum	Permanent Exhibition	365.1	3	\$ 2,700 Museum Trust	0.00
City is sole provider	Community Services - Recreation	Boards & Commissions Support	9601	3	\$ 14,247 Golf	0.15
City is sole provider	Community Services - Senior Services	Senior Center Management	474.2	1	\$ 11,868 Senior Services	0.00
City is sole provider	Community Services - Senior Services	Volunteer Management	566.2	2	\$ 2,200 Senior Services	0.00
City is sole provider	Planning and Development Services - Airport	Airport Management	8	1	\$ 101,435 Airport	0.30
City is sole provider	Power and Communications - Administration	Electric Service Provision	175.1	1	\$ 348,640 Electric	4.79
City is sole provider	Power and Communications - Administration	Electric Service Provision	175.5	1	\$ 50,027,082 Electric	6.01
City is sole provider	Power and Communications - Administration	Budgeting - Power and Communications	43.5	2	\$ 22,664 Broadband	0.11
City is sole provider	Power and Communications - Administration	Budgeting - Power and Communications	43.1	2	\$ 72,307 Electric	0.39
City is sole provider	Power and Communications - Customer Service and Marketing	Electric Service Provision	175.4	1	\$ 24,563 Electric	0.00
City is sole provider	Power and Communications - Customer Service and Marketing	Street Lighting	503.3	1	\$ 392,817 Electric	0.10
City is sole provider	Power and Communications - Customer Service and Marketing	Budgeting - Power and Communications	43.4	2	\$ 3,515 Electric	0.03
City is sole provider	Power and Communications - Customer Service and Marketing	Renewable Energy Services	434.2	3	\$ 799,237 Electric	0.24
City is sole provider	Power and Communications - Engineering	Electric Service Provision	175.3	1	\$ 1,087,293 Electric	7.35
City is sole provider	Power and Communications - Engineering	Street Lighting	503.2	1	\$ 14,545 Electric	0.12
City is sole provider	Power and Communications - Engineering	Budgeting - Power and Communications	43.3	2	\$ 3,442 Electric	0.03
City is sole provider	Power and Communications - Engineering	Renewable Energy Services	434.1	3	\$ 3,616 Electric	0.03
City is sole provider	Power and Communications - Operations	Electric Service Provision	175.2	1	\$ 5,637,354 Electric	32.81
City is sole provider	Power and Communications - Operations	Street Lighting	503.1	1	\$ 222,147 Electric	1.09
City is sole provider	Power and Communications - Operations	Traffic Lights/Sign Lighting/Radar Feedback Signs	526	1	\$ 5,500 Electric	0.00
City is sole provider	Power and Communications - Operations	Budgeting - Power and Communications	43.2	2	\$ 5,982 Electric	0.04
City is sole provider	Power and Communications - Operations	Electric Rate Discount Programs	174	4	\$ 3,724 Electric	0.02
City is sole provider	Public Safety - Emergency Management	Emergency Management	181.4	1	\$ 154,940 Public Safety Fund	0.80
City is sole provider	Public Safety - Fire Services	Fire Response and Suppression	205.2	1	\$ 47,554 Public Safety Fund	0.37
City is sole provider	Public Safety - Fire Services	Hazardous Materials Response	227.2	1	\$ 19,030 Public Safety Fund	0.00
City is sole provider	Public Safety - Fire Services	Pre Plans	372.2	1	\$ 22,036 Public Safety Fund	0.22
City is sole provider	Public Safety - Fire Services	Technical Rescue Response	518.1	1	\$ 12,952 Public Safety Fund	0.14
City is sole provider	Public Safety - Fire Services	Wildland Fire Response	580.2	1	\$ 41,766 Public Safety Fund	0.14
City is sole provider	Public Safety - Fire Services	Emergency Alarm Response	178.2	2	\$ 99,493 Public Safety Fund	0.81
City is sole provider	Public Safety - Fire Services	Fire Safety Education	206.2	2	\$ 59,229 Public Safety Fund	0.59
City is sole provider	Public Safety - Fire Services	Target Hazards	517.1	3	\$ 23,137 Public Safety Fund	0.23
City is sole provider	Public Safety - Information Services	Emergency Calls for Service	179.2	1	\$ 117,402 Public Safety Fund	1.44
City is sole provider	Public Safety - Information Services	Emergency Notification System	184.2	1	\$ 2,446 Public Safety Fund	0.03
City is sole provider	Public Safety - Information Services	Volunteer Management	567.2	1	\$ 5,600 Public Safety Fund	0.00
City is sole provider	Public Safety - Information Services	Coordination of Smart Devices	122.2	3	\$ 60,648 Public Safety Fund	0.00
City is sole provider	Public Safety - Police Services	Emergency Calls for Service	180.2	1	\$ 370,195 Public Safety Fund	3.18
City is sole provider	Public Safety - Police Services	Gang Intervention and Prevention	214.2	1	\$ 11,684 Public Safety Fund	0.10

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider	Public Safety - Police Services	Person Crimes	368.2	1	\$ 5,734 Public Safety Fund	0.05
City is sole provider	Public Safety - Police Services	Proactive Patrol	384.2	1	\$ 414,341 Public Safety Fund	3.50
City is sole provider	Public Safety - Police Services	Property Crimes	400.2	1	\$ 17,200 Public Safety Fund	0.15
City is sole provider	Public Safety - Police Services	Routine Calls for Service	466.2	1	\$ 454,616 Public Safety Fund	3.86
City is sole provider	Public Safety - Police Services	School Intervention and Prevention	469.2	1	\$ 85,008 Public Safety Fund	0.82
City is sole provider	Public Safety - Police Services	School Safety and Enforcement	471.2	1	\$ 43,551 Public Safety Fund	0.43
City is sole provider	Public Safety - Police Services	Crime Free Multi-Housing	131.2	2	\$ 164,236 Public Safety Fund	1.41
City is sole provider	Public Safety - Police Services	Crime Suppression	132.2	2	\$ 382,779 Public Safety Fund	3.37
City is sole provider	Public Safety - Police Services	Gang Suppression	215.2	2	\$ 253,105 Public Safety Fund	2.26
City is sole provider	Public Safety - Police Services	Sex Offender Registration/Tracking/Compliance	482.2	2	\$ 12,659 Public Safety Fund	0.11
City is sole provider	Public Safety - Police Services	Parking Enforcement	357.2	3	\$ 9,217 Public Safety Fund	0.08
City is sole provider	Public Safety - Police Services	Property and Evidence	399.2	3	\$ 109,945 Public Safety Fund	1.00
City is sole provider	Public Safety - Police Services	Sergeant Apprenticeship	477.2	3	\$ 11,661 Public Safety Fund	0.10
City is sole provider	Public Safety - Police Services	SWAT Tactical Medic Services	515.2	3	\$ 32,707 Public Safety Fund	0.00
City is sole provider	Public Safety - Police Services	Pawn Broker Cases	726	3	\$ 85,749 Public Safety Fund	0.75
City is sole provider	Public Safety - Support Services	Management of Public Safety Contracts & IGAs	316.2	1	\$ 2,070 Public Safety Fund	0.00
City is sole provider	Public Works and Natural Resources - Business Services	Potable Water Service	371.1	1	\$ 1,408 Sanitation	0.01
City is sole provider	Public Works and Natural Resources - Business Services	Sewer Collection and Wastewater Treatment	480.1	1	\$ 2,410 Sanitation	0.01
City is sole provider	Public Works and Natural Resources - Business Services	Stormwater Operations & Maintenance	501.1	1	\$ 2,081 Sanitation	0.01
City is sole provider	Public Works and Natural Resources - Business Services	Electric Service Provision	175.7	1	\$ 84,081 Sewer	1.16
City is sole provider	Public Works and Natural Resources - Business Services	Electric Service Provision	175.6	1	\$ 256,205 Water	3.45
City is sole provider	Public Works and Natural Resources - Business Services	Potable Water Service	371.2	1	\$ 2,984 Water	0.02
City is sole provider	Public Works and Natural Resources - Business Services	Sewer Collection and Wastewater Treatment	480.2	1	\$ 5,102 Water	0.03
City is sole provider	Public Works and Natural Resources - Business Services	Stormwater Operations & Maintenance	501.2	1	\$ 4,377 Water	0.02
City is sole provider	Public Works and Natural Resources - Business Services	Road Maintenance Intergovernmental Agreements	465.1	2	\$ 297 Sanitation	0.00
City is sole provider	Public Works and Natural Resources - Business Services	Stormwater management permits	500.2	2	\$ 7,390 Sewer	0.07
City is sole provider	Public Works and Natural Resources - Business Services	Stormwater management permits	500.3	2	\$ 11,084 Storm Drainage	0.11
City is sole provider	Public Works and Natural Resources - Business Services	Road Maintenance Intergovernmental Agreements	465.2	2	\$ 625 Water	0.00
City is sole provider	Public Works and Natural Resources - Business Services	Stormwater management permits	500.1	2	\$ 11,319 Water	0.11
City is sole provider	Public Works and Natural Resources - Business Services	Budgeting - Public Works & Natural Resources	42.1	3	\$ 5,048 Sanitation	0.04
City is sole provider	Public Works and Natural Resources - Business Services	Customer Billing Assistance for Water, Sewer, Storm Drainage, Trash, Parks	138.1	3	\$ 1,165 Sanitation	0.01
City is sole provider	Public Works and Natural Resources - Business Services	Boards & Commissions Support	9597.1	3	\$ 2,771 Sanitation	0.04
City is sole provider	Public Works and Natural Resources - Business Services	Budgeting - Public Works & Natural Resources	42.3	3	\$ 1,402 Sewer	0.02
City is sole provider	Public Works and Natural Resources - Business Services	Engineering & Construction - Response to Inquiries	460.3	3	\$ 8,938 Sewer	0.09
City is sole provider	Public Works and Natural Resources - Business Services	Boards & Commissions Support	9597.3	3	\$ 3,736 Sewer	0.05
City is sole provider	Public Works and Natural Resources - Business Services	Engineering & Construction - Response to Inquiries	460.5	3	\$ 13,408 Storm Drainage	0.13
City is sole provider	Public Works and Natural Resources - Business Services	Boards & Commissions Support	9597.4	3	\$ 2,925 Storm Drainage	0.04
City is sole provider	Public Works and Natural Resources - Business Services	Boards & Commissions Support	9597.5	3	\$ 3,499 Street Improvement	0.05
City is sole provider	Public Works and Natural Resources - Business Services	Budgeting - Public Works & Natural Resources	42.2	3	\$ 15,094 Water	0.14
City is sole provider	Public Works and Natural Resources - Business Services	Customer Billing Assistance for Water, Sewer, Storm Drainage, Trash, Parks	138.2	3	\$ 1,354 Water	0.01
City is sole provider	Public Works and Natural Resources - Business Services	Engineering & Construction - Response to Inquiries	460.1	3	\$ 13,692 Water	0.13
City is sole provider	Public Works and Natural Resources - Business Services	Boards & Commissions Support	9597.2	3	\$ 6,113 Water	0.08
City is sole provider	Public Works and Natural Resources - Engineering Services	Potable Water Service	371.4	1	\$ 1,880 Sewer	0.01
City is sole provider	Public Works and Natural Resources - Engineering Services	Sewer Collection and Wastewater Treatment	480.3	1	\$ 3,315 Sewer	0.03
City is sole provider	Public Works and Natural Resources - Engineering Services	Stormwater Operations & Maintenance	501.3	1	\$ 2,761 Sewer	0.02
City is sole provider	Public Works and Natural Resources - Engineering Services	Flood Plain Management and Permitting	208	1	\$ 48,337 Storm Drainage	0.15
City is sole provider	Public Works and Natural Resources - Engineering Services	Potable Water Service	371.6	1	\$ 1,814 Street Improvement	0.01

OTHER FUNDS							
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Pri	ogram Cost Fund	Number of FTEs
City is sole provider	Public Works and Natural Resources - Engineering Services	Sewer Collection and Wastewater Treatment	480.6	1	\$	3,103 Street Improvement	0.03
City is sole provider	Public Works and Natural Resources - Engineering Services	Stormwater Operations & Maintenance	501.6	1	\$	2,682 Street Improvement	0.02
City is sole provider	Public Works and Natural Resources - Engineering Services	Road Maintenance Intergovernmental Agreements	465.3	2	\$	394 Sewer	0.00
City is sole provider	Public Works and Natural Resources - Engineering Services	Stormwater management permits	500.4	2	\$	279,186 Storm Drainage	0.95
City is sole provider	Public Works and Natural Resources - Engineering Services	Road Maintenance Intergovernmental Agreements	465.5	2	\$	383 Street Improvement	0.00
City is sole provider	Public Works and Natural Resources - Engineering Services	Stormwater management permits	500.5	2	\$	44,501 Street Improvement	0.42
City is sole provider	Public Works and Natural Resources - Engineering Services	Budgeting - Public Works & Natural Resources	42.4	3	\$	6,836 Sewer	0.06
City is sole provider	Public Works and Natural Resources - Engineering Services	Customer Billing Assistance for Water, Sewer, Storm Drainage, Trash, Parks	138.3	3	\$	941 Sewer	0.01
City is sole provider	Public Works and Natural Resources - Engineering Services	Engineering & Construction - Response to Inquiries	460.4	3	\$	182,713 Sewer	0.37
City is sole provider	Public Works and Natural Resources - Engineering Services	Engineering & Construction - Response to Inquiries	460.6	3	\$	48,337 Storm Drainage	0.15
City is sole provider	Public Works and Natural Resources - Engineering Services	Budgeting - Public Works & Natural Resources	42.6	3	\$	6,542 Street Improvement	0.06
City is sole provider	Public Works and Natural Resources - Engineering Services	Customer Billing Assistance for Water, Sewer, Storm Drainage, Trash, Parks	138.5	3	\$	941 Street Improvement	0.01
City is sole provider	Public Works and Natural Resources - Engineering Services	Engineering & Construction - Response to Inquiries	460.7	3	\$	202,332 Street Improvement	1.19
City is sole provider	Public Works and Natural Resources - Engineering Services	Engineering & Construction - Response to Inquiries	460.2	3	\$	231,945 Water	0.44
City is sole provider	Public Works and Natural Resources - Engineering Services	Underdrain Permitting	547	4	\$	14,665 Storm Drainage	0.05
City is sole provider	Public Works and Natural Resources - Natural Resources	Reactive Public Information Media Relations	419	3	\$	19,147 Open Space	0.08
City is sole provider	Public Works and Natural Resources - Natural Resources	Volunteer Management	568.3	3	\$	40,885 Open Space	0.07
City is sole provider	Public Works and Natural Resources - Operations	Instrumentation	269.2	1	\$	236,190 Sewer	1.50
City is sole provider	Public Works and Natural Resources - Operations	Sewer Collection and Wastewater Treatment	480.4	1	\$	2,898,090 Sewer	15.21
City is sole provider	Public Works and Natural Resources - Operations	Potable Water Service	371.5	1	\$	1,417 Storm Drainage	0.01
City is sole provider	Public Works and Natural Resources - Operations	Sewer Collection and Wastewater Treatment	480.5	1	\$	2,423 Storm Drainage	0.01
City is sole provider	Public Works and Natural Resources - Operations	Stormwater Operations & Maintenance	501.4	1	\$	2,080 Storm Drainage	0.01
City is sole provider	Public Works and Natural Resources - Operations	Instrumentation	269.1	1	\$	236,490 Water	1.50
City is sole provider	Public Works and Natural Resources - Operations	Potable Water Service	371.3	1	\$	4,550,626 Water	22.87
City is sole provider	Public Works and Natural Resources - Operations	Raw Water System Operations	413	1	\$	88,188 Water	0.52
City is sole provider	Public Works and Natural Resources - Operations	Stormwater Operations & Maintenance	501.5	1	\$	357,083 Water	1.75
City is sole provider	Public Works and Natural Resources - Operations	Road Maintenance Intergovernmental Agreements	465.4	2	\$	297 Storm Drainage	0.00
City is sole provider	Public Works and Natural Resources - Operations	Road Maintenance Intergovernmental Agreements	465.6	2	\$	1,358 Street Improvement	0.01
City is sole provider	Public Works and Natural Resources - Operations	Budgeting - Public Works & Natural Resources	42.5	3	\$	5,173 Storm Drainage	0.04
City is sole provider	Public Works and Natural Resources - Operations	Customer Billing Assistance for Water, Sewer, Storm Drainage, Trash, Parks	138.4	3	\$	471 Storm Drainage	0.00
City is sole provider	Public Works and Natural Resources - Water Resources	Serve on the Board of Directors for Ditch and Reservoir Companies	479	3	\$	162,724 Water	0.36
City is sole provider	Shared Services - Fleet	Budget and Fleet Lease Rates	9608	2	\$	67,748 Fleet	0.65
City is sole provider	Shared Services - Fleet	Federal and State Regulatory Reporting	9667	3	\$	14,804 Fleet	0.15
City is sole provider but other contractors available	Community Services - Children & Youth Resources	Family Success and Parenting	193.2	2	\$	3,781 Public Safety Fund	0.05
City is sole provider but other contractors available	Community Services - Community and Neighborhood Resources	Graffiti Removal and Abatement	221.2	2	\$	37,055 Public Safety Fund	0.38
City is sole provider but other contractors available	Community Services - Community Services Director	Facility and Grounds Maintenance	190.2	3	\$	10,787 Callahan House	0.09
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Home Ownership - Emergency Grant Program	246	1	\$	72,669 CDBG	0.06
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Community Investment - Poverty Reduction - RISE Program	100.1	2	\$	5,953 Affordable Housing	0.05
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Home Ownership - General Homeowner Rehab Program	249	2	\$	38,361 Affordable Housing	0.02
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Homeless Assistance - Management of Homeless Service Contract	255	2	\$	4,762 Affordable Housing	0.04
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Homeless Assistance - Management of Mental Health Contract	257	2	\$	2,381 Affordable Housing	0.02
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Home Ownership - Architectural Barrier Removal Program	243	2	\$	118,776 CDBG	0.06
City is sole provider but other contractors available	Community Services - Housing and Community Investment	Homeownership - General Homeowner Rehab Program	259	2	\$	263,559 CDBG	0.35
City is sole provider but other contractors available	Community Services - Library	Children/Teen Collection	57.2	2	\$	10,000 Library Services	0.00
City is sole provider but other contractors available	Community Services - Museum	Dia de los Muertos	158.2	2	\$	12,291 Museum Trust	0.00
City is sole provider but other contractors available	Community Services - Museum	Educational Programs	171.2	2	\$	7,575 Museum Trust	0.00
City is sole provider but other contractors available	Community Services - Museum	Community-based Artwork	106	3	\$	20,173 Art in Public Places	0.08
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OTHER FUNDS							
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Pri	ogram Cost Fund	Number of FTEs
City is sole provider but other contractors available	Community Services - Senior Services	Health & Physical Wellbeing	228.2	2	\$	23,400 Senior Services	0.00
City is sole provider but other contractors available	Community Services - Senior Services	Recreation & Leisure	422.2	2	\$	148,238 Senior Services	0.00
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Adult Probation Supervision and Monitoring	4.1	3	\$	22,871 Probation Services	0.30
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Juvenile Probation Supervision and Monitoring	280.2	3	\$	38,345 Probation Services	0.40
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Pre-sentence investigations	373.1	3	\$	19,059 Probation Services	0.25
City is sole provider but other contractors available	Municipal Court & Probation - Municipal Court & Probation	Supervised community service work program	511.2	3	\$	3,812 Probation Services	0.05
City is sole provider but other contractors available	Planning and Development Services - Airport	Major Maintenance	310	1	\$	33,812 Airport	0.10
City is sole provider but other contractors available	Planning and Development Services - Airport	Public Airport Development	401	1	\$	33,812 Airport	0.10
City is sole provider but other contractors available	Planning and Development Services - Airport	Regulatory Compliance	429	1	\$	33,812 Airport	0.10
City is sole provider but other contractors available	Planning and Development Services - Airport	Routine Maintenance	467	1	\$	67,623 Airport	0.20
City is sole provider but other contractors available	Planning and Development Services - Economic Investment	Visit Longmont Contract	565	3	\$	320,924 Lodgers Tax	0.00
City is sole provider but other contractors available	Power and Communications - Administration	Development Review	156.4	1	\$	10,876 Broadband	0.10
City is sole provider but other contractors available	Power and Communications - Administration	Development Review	156.3	1	\$	2,256 Electric	0.01
City is sole provider but other contractors available	Power and Communications - Administration	Cost-of-service Studies and Rate and Impact Fee Development	124.4	2	\$	7,509 Broadband	0.03
City is sole provider but other contractors available	Power and Communications - Administration	Cost-of-service Studies and Rate and Impact Fee Development	124.1	2	\$	69,265 Electric	0.29
City is sole provider but other contractors available	Power and Communications - Administration	Financial Monitoring and Analysis	202.3	3	\$	91,565 Broadband	0.42
City is sole provider but other contractors available	Power and Communications - Administration	Reactive Public Information Media Relations	417.2	3	\$	22,624 Broadband	0.11
City is sole provider but other contractors available	Power and Communications - Administration	Financial Monitoring and Analysis	202.1	3	\$	200,398 Electric	0.93
City is sole provider but other contractors available	Power and Communications - Administration	Analysis and Coordination with Other Entities	9.5	4	\$	3,204 Broadband	0.01
City is sole provider but other contractors available	Power and Communications - Administration	Contract and Legal Coordination	119.4	4	\$	27,625 Broadband	0.12
City is sole provider but other contractors available	Power and Communications - Administration	Department Performance Goal Tracking and Reporting	144.4	4	\$	14,836 Broadband	0.08
City is sole provider but other contractors available	Power and Communications - Administration	Government Reporting	220.4	4	\$	7,509 Broadband	0.03
City is sole provider but other contractors available	Power and Communications - Administration	Project Analysis	394.3	4	\$	60,669 Broadband	0.11
City is sole provider but other contractors available	Power and Communications - Administration	Analysis and Coordination with Other Entities	9.1	4	\$	4,251 Electric	0.04
City is sole provider but other contractors available	Power and Communications - Administration	Analysis and Coordination with Other Entities	9.4	4	\$	185,124 Electric	1.21
City is sole provider but other contractors available	Power and Communications - Administration	Contract and Legal Coordination	119.3	4	\$	41,040 Electric	0.07
City is sole provider but other contractors available	Power and Communications - Administration	Department Performance Goal Tracking and Reporting	144.3	4	\$	21,437 Electric	0.10
City is sole provider but other contractors available	Power and Communications - Administration	Government Reporting	220.3	4	\$	22,333 Electric	0.17
City is sole provider but other contractors available	Power and Communications - Customer Service and Marketing	Reactive Public Information Media Relations	417.1	3	\$	16,568 Electric	0.08
City is sole provider but other contractors available	Power and Communications - Customer Service and Marketing	Tree Planting	541.2	3	\$	832 Electric	0.01
City is sole provider but other contractors available	Power and Communications - Customer Service and Marketing	Department Performance Goal Tracking and Reporting	144.2	4	\$	6,842 Electric	0.06
City is sole provider but other contractors available	Power and Communications - Engineering	Development Review	156.2	1	\$	113,549 Electric	1.10
City is sole provider but other contractors available	Power and Communications - Engineering	Analysis and Coordination with Other Entities	9.3	4	\$	8,137 Electric	0.07
City is sole provider but other contractors available	Power and Communications - Engineering	Contract and Legal Coordination	119.2	4	\$	2,268 Electric	0.02
City is sole provider but other contractors available	Power and Communications - Engineering	Government Reporting	220.2	4	\$	4,996 Electric	0.04
City is sole provider but other contractors available	Power and Communications - Engineering	Project Analysis	394.2	4	\$	60,043 Electric	0.74
City is sole provider but other contractors available	Power and Communications - Operations	Development Review	156.1	1	\$	2,384 Electric	0.02
City is sole provider but other contractors available	Power and Communications - Operations	Financial Monitoring and Analysis	202.2	3	\$	2,388 Electric	0.02
City is sole provider but other contractors available	Power and Communications - Operations	Tree Planting	541.1	3	\$	19,090 Electric	0.25
City is sole provider but other contractors available	Power and Communications - Operations	Analysis and Coordination with Other Entities	9.2	4	\$	12,986 Electric	0.11
City is sole provider but other contractors available	Power and Communications - Operations	Contract and Legal Coordination	119.1	4	\$	1,124 Electric	0.01
City is sole provider but other contractors available	Power and Communications - Operations	Department Performance Goal Tracking and Reporting	144.1	4	\$	5,969 Electric	0.05
City is sole provider but other contractors available	Power and Communications - Operations	Government Reporting	220.1	4	\$	3,469 Electric	0.03
City is sole provider but other contractors available	Power and Communications - Operations	Main Street Banner Program	307	4	\$	4,167 Electric	0.03
City is sole provider but other contractors available	Power and Communications - Operations	Project Analysis	394.1	4	\$	9,487 Electric	0.06
City is sole provider but other contractors available	Public Safety - Chief	Management and Maintenance of Public Safety Facilities	313.2	3	\$	725 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Fire Services	Community Service Assists	104.2	2	\$	97,159 Public Safety Fund	0.79

OTHER FUNDS							
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Pro	ogram Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Safety - Fire Services	Emergency Medical Response and Patient Care	182.2	2	\$	812,511 Public Safety Fund	6.60
City is sole provider but other contractors available	Public Safety - Fire Services	Car Seat Program	54.2	3	\$	4,887 Public Safety Fund	0.07
City is sole provider but other contractors available	Public Safety - Fire Services	Fire Cause Investigations	204.2	3	\$	6,480 Public Safety Fund	0.07
City is sole provider but other contractors available	Public Safety - Information Services	Community Safety Education	103.2	1	\$	3,516 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Information Services	Public Safety Applications System Administration	406.2	2	\$	54,058 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Information Services	Technical Support	519.1	2	\$	17,314 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Information Services	Public Information Event Sponsorship and Support	403.2	3	\$	3,415 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Information Services	Smoke Alarm Campaign	491.2	3	\$	10,548 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Information Services	Utilities Calls for Services	560.2	3	\$	124,740 Public Safety Fund	1.53
City is sole provider but other contractors available	Public Safety - Police Services	Financial Crimes	200.2	1	\$	5,734 Public Safety Fund	0.05
City is sole provider but other contractors available	Public Safety - Police Services	Staff Training	498.4	1	\$	6,097 Public Safety Fund	0.05
City is sole provider but other contractors available	Public Safety - Police Services	City Produced Special Events	70.2	2	\$	10,312 Public Safety Fund	0.09
City is sole provider but other contractors available	Public Safety - Police Services	Special Enforcement Unit	495.2	2	\$	37,413 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Police Services	Victim Services	563.2	2	\$	92,328 Public Safety Fund	1.00
City is sole provider but other contractors available	Public Safety - Police Services	K-9	281.2	3	\$	8,763 Public Safety Fund	0.06
City is sole provider but other contractors available	Public Safety - Police Services	SWAT Educational Services	514.2	3	\$	21,456 Public Safety Fund	0.17
City is sole provider but other contractors available	Public Safety - Police Services	Honor Guard	260.2	4	\$	12,065 Public Safety Fund	0.11
City is sole provider but other contractors available	Public Safety - Support Services	Staff Training	498.3	1	\$	107,910 Public Safety Fund	0.00
City is sole provider but other contractors available	Public Safety - Support Services	Management of Firing Range Facility of Law Enforcement Use	314.2	3	\$	116,315 Public Safety Fund	0.10
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Assets Management Planning	28.1	1	\$	595 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	CIP Development	63.1	1	\$	8,386 Sanitation	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.1	1	\$	814 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Development Review	153.5	1	\$	705 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Master Planning Utilities	318.1	1	\$	1,925 Sanitation	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Park Planning and Development and Improvement	355.3	1	\$	3,129 Sanitation	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.2	1	\$	2,595 Sanitation	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Raw Water System Administration	412.1	1	\$	219 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - drinking water	431.1	1	\$	595 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - stormwater	432.1	1	\$	595 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - wastewater	433.1	1	\$	595 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Snow Removal	494.2	1	\$	892 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for CIP Projects	117.2	1	\$	15,730 Sewer	0.15
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for Development	118.2	1	\$	18,829 Sewer	0.18
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Development & Infrastructure Permits Review	284.3	1	\$	5,832 Sewer	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Maintenance of Design Standards	308.3	1	\$	1,114 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.3	1	\$	12,211 Sewer	0.13
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Public Improvement Construction for Developments	398.3	1	\$	3,584 Sewer	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - wastewater	433.3	1	\$	74,764 Sewer	0.60
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for CIP Projects	117.3	1	\$	23,595 Storm Drainage	0.23
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for Development	118.3	1	\$	28,244 Storm Drainage	0.27
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Development & Infrastructure Permits Review	284.4	1	\$	11,664 Storm Drainage	0.13
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Maintenance of Design Standards	308.5	1	\$	1,670 Storm Drainage	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.5	1	\$	24,422 Storm Drainage	0.26
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Public Improvement Construction for Developments	398.5	1	\$	5,376 Storm Drainage	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Development & Infrastructure Permits Review	284.5	1	\$	14,581 Street Improvement	0.16
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.7	1	\$	30,530 Street Improvement	0.32
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Assets Management Planning	28.6	1	\$	1,250 Water	0.01

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	CIP Development	63.2	1	\$ 17,923 Water	0.14
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for CIP Projects	117.1	1	\$ 24,095 Water	0.23
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Construction Inspection of Public Improvements for Development	118.1	1	\$ 28,843 Water	0.27
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.2	1	\$ 1,733 Water	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Development & Infrastructure Permits Review	284.2	1	\$ 17,912 Water	0.20
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Maintenance of Design Standards	308.1	1	\$ 1,705 Water	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Master Planning Utilities	318.6	1	\$ 4,092 Water	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Park Planning and Development and Improvement	355.7	1	\$ 6,749 Water	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Capital Projects	397.9	1	\$ 42,953 Water	0.43
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Project Management of Public Improvement Construction for Developments	398.1	1	\$ 6,221 Water	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Raw Water System Administration	412.2	1	\$ 483 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - drinking water	431.2	1	\$ 55,875 Water	0.37
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - stormwater	432.2	1	\$ 1,250 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - wastewater	433.2	1	\$ 1,250 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Snow Removal	494.3	1	\$ 1,876 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Watershed sampling	575.1	1	\$ 42,313 Water	0.30
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Cost of Service Studies and Rate and Impact Fee Development	123.1	2	\$ 5,268 Sanitation	0.04
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Curbside Recycle Collection	136.1	2	\$ 1,002 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Curbside Trash Collection	137.2	2	\$ 1,189 Sanitation	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Forestry - Safety, Risk and Code Enforcement	211.2	2	\$ 219 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.2	2	\$ 110 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Proactive Public Information, Education and Marketing	392.1	2	\$ 32,154 Sanitation	0.28
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Water Rights Administration	574.1	2	\$ 1,487 Sanitation	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.2	2	\$ 2,096 Sanitation	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.2	2	\$ 2,548 Sanitation	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.2	2	\$ 516 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Cost-of-service Studies and Rate and Impact Fee Development	124.3	2	\$ 889 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.4	2	\$ 2,856 Sewer	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.4	2	\$ 3,472 Sewer	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.4	2	\$ 698 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.5	2	\$ 2,157 Storm Drainage	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.5	2	\$ 2,623 Storm Drainage	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.5	2	\$ 527 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.6	2	\$ 2,780 Street Improvement	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.6	2	\$ 3,379 Street Improvement	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.6	2	\$ 682 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Cost of Service Studies and Rate and Impact Fee Development	123.2	2	\$ 113,292 Water	0.08
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Cost-of-service Studies and Rate and Impact Fee Development	124.2	2	\$ 2,707 Water	0.04
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Curbside Recycle Collection	136.3	2	\$ 2,118 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Curbside Trash Collection	137.3	2	\$ 2,501 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Forestry - Safety, Risk and Code Enforcement	211.3	2	\$ 483 Water	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.3	2	\$ 242 Water	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Proactive Public Information, Education and Marketing	392.2	2	\$ 56,438 Water	0.41
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Sustainability	513	2	\$ 35,047 Water	0.22
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Water Rights Administration	574.2	2	\$ 3,126 Water	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Predictive Maintenance/CIP Identification & Management	9664.3	2	\$ 4,422 Water	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Proactive Maintenance & Analysis/CIP Identification & Management	9665.3	2	\$ 5,374 Water	0.03
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Part	OTHER FUNDS							
Description configuration contains an all and the properties of	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	ı	Program Cost Fund	
	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Facility Repair Services/Facility Analysis	9666.3	2	\$	1,088 Water	0.01
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Button Rock Forest Stewardship	50.3	3	\$	110 Sanitation	0.00
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Customer Contact Center	139.1	3	\$	62,609 Sanitation	0.90
Process Proc	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.2	3	\$	760 Sanitation	0.00
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Financial Monitoring and Analysis	201.1	3	\$	14,336 Sanitation	0.12
Process Proc	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	General Lease Management	217.2	3	\$	110 Sanitation	0.00
Mark Content and Mark	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.6	3	\$	1,157 Sanitation	0.01
Section of the content contents of the Content content contents of the Content content content content content content conte	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Mosquito Control	324.3	3	\$	297 Sanitation	0.00
Section for contract contract contracts contracts Section for contracts contracts Section for co	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Parking Lot Maintenance & Rehabilitation	359.5	3	\$	110 Sanitation	0.00
Section of the content contents conte	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.2	3	\$	992 Sanitation	0.01
PAGE Notes and transcriptions and all PAGE Notes and Natural Processes Belosses Reviews Total Superal Logical contentiations of transcriptions and transcriptions and transcriptions and transcriptions are all processes and transcriptions are all processes and transcriptions are all processes and transcriptions and transcriptions are all processes are all process	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Raw Water Rental Programs	411.1	3	\$	110 Sanitation	0.00
Note the personal bill and contractions analability National Personal P	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Strategic Planning & Efficiency Studies	502.1	3	\$	10,098 Sanitation	0.08
Section of the control contr	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Traffic Signal Upgrades and Installations	532.1	3	\$	110 Sanitation	0.00
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Traffic Studies and Data	533.1	3	\$	297 Sanitation	0.00
Company Comp	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.4	3	\$	19,831 Sewer	0.09
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Financial Monitoring and Analysis	202.5	3	\$	1,915 Sewer	0.02
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.3	3	\$	36,249 Sewer	0.39
Companies for other contentions consisted Public Vision and National Recoverse : Recoverse Sciences Public Vision Science Public Vision Scienc	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Inspection of Work for Right-of-Way Permits	267.2	3	\$	7,192 Sewer	0.07
Part Start Part Part Start Part Part Start Part	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Use, Utilities, and Floodplain Customer Service	285.3	3	\$	6,760 Sewer	0.08
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Parking Lot Maintenance & Rehabilitation	359.2	3	\$	795 Sewer	0.01
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.4	3	\$	10,548 Sewer	0.08
Companies for a first some provider for different commentations availabilities Public Words and Manual Resources - Businesse Services Espectors of Word for Right-of Ways Permits 287.3 3 5 1.7.85 Some Disrange 0.10	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Technical support to operations, engineering, natural resources	520.2	3	\$	78,953 Sewer	0.65
Composition for softwarp Composition for commencers available Public Works and Natural Resources - Business Services Land Libe, Libities, and Poolphilan Customer Service 266.4 3 8 13.14 30mm Danning 0.16	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.7	3	\$	39,732 Storm Drainage	0.18
Composition for some provider but other contractors available Public Works and Natural Resources - Business Services Parking Land Maintenance & Revabilisation 1993 19 19 19 19 19 19	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.4	3	\$	72,533 Storm Drainage	0.77
Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation 369,3 3 5 1,192 Some Drainage 0.01	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Inspection of Work for Right-of-Way Permits	267.3	3	\$	10,788 Storm Drainage	0.10
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Use, Utilities, and Floodplain Customer Service	285.4	3	\$	13,412 Storm Drainage	0.16
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Gis Development, Mapping, Routing and Field Services 219.6 3 5 30,088 Sixeet Improvement 0.27	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Parking Lot Maintenance & Rehabilitation	359.3	3	\$	1,192 Storm Drainage	0.01
Cly is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 285.5 3 5 16.766 Street Improvement 0.27	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.7	3	\$	21,096 Storm Drainage	0.15
City is sole provider but other contractors available Public Works and Natural Resources - Business Services PWNR Technology Deployment and Asset Analysis & Training 408.8 3 \$ 26.368 Street Improvement 0.19	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.9	3	\$	49,661 Street Improvement	0.23
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Button Rock Forest Stewardship 56.4 3 \$ 26.368 Street Improvement 0.19	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.5	3	\$	90,668 Street Improvement	0.97
Cly is sole provider but other contractors available Public Works and Natural Resources - Business Services Database, Application and Reporting Management for Hansen, Geokinx and AVL Systems 143,3 3 5 62,40 Water 0.88	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Use, Utilities, and Floodplain Customer Service	285.5	3	\$	16,766 Street Improvement	0.20
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems 139.2 3 \$ 63.047 Water 0.81 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems 143.3 3 \$ 62.430 Water 0.28 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Financial Monitoring and Analysis 201.2 3 \$ 27,868 Water 0.24 City is sole provider but other contractors available Public Works and Natural Resources - Business Services General Lease Management 217.3 3 \$ 24.2 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Gis Development, Mapping, Routing and Field Services 219.2 3 \$ 113,536 Water 1.18 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Inspection of Work for Right-of-Way Permits 267.1 3 \$ 11,017 Water 0.10 City is sole provider but other contractors available<	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.9	3	\$	26,368 Street Improvement	0.19
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems 143.3 3 \$ 62,430 Water 0.28 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Financial Monitoring and Analysis 201.2 3 \$ 27,688 Water 0.24 City is sole provider but other contractors available Public Works and Natural Resources - Business Services General Lease Management 201.2 3 \$ 5,832 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Gles Development, Mapping, Routing and Field Services 219.2 3 \$ 113,536 Water 1.18 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Inspection of Work for Right-of-Way Permits 267.1 3 \$ 11,017 Water 0.10 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 285.2 3 \$ 20,545 Water 0.00 City is sole provider but other contractors available Public Wor	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Button Rock Forest Stewardship	50.4	3	\$	242 Water	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Financial Monitoring and Analysis 2012 3 \$ 27,688 Water 0.24 City is sole provider but other contractors available Public Works and Natural Resources - Business Services General Lease Management 2024 3 \$ 5,832 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services GIS Development, Mapping, Routing and Field Services 219.2 3 \$ 113,596 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services GIS Development, Mapping, Routing and Field Services 219.2 3 \$ 113,596 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 285.2 3 \$ 20,45 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation 35.9.1 3 \$ <td< td=""><td>City is sole provider but other contractors available</td><td>Public Works and Natural Resources - Business Services</td><td>Customer Contact Center</td><td>139.2</td><td>3</td><td>\$</td><td>63,047 Water</td><td>0.81</td></td<>	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Customer Contact Center	139.2	3	\$	63,047 Water	0.81
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Financial Monitoring and Analysis 202.4 3 \$ 5,832 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services General Lease Management 217.3 3 \$ 242 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services GIS Development, Mapping, Routing and Field Services 219.2 3 \$ 113,536 Water 1.18 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 267.1 3 \$ 11,017 Water 0.10 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 285.2 3 \$ 20,545 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation 359.1 3 \$ 727 Water 0.00 City is sole provi	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.3	3	\$	62,430 Water	0.28
City is sole provider but other contractors available Public Works and Natural Resources - Business Services General Lease Management 217.3 3 \$ 242 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services GIS Development, Mapping, Routing and Field Services 219.2 3 \$ 113,536 Water 1.18 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Inspection of Work for Right-of-Way Permits 267.1 3 \$ 11,017 Water 0.10 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service 285.2 3 \$ 20,45 Water 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Mosquito Control 324.4 3 \$ 625 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation 359.1 3 \$ 34,389 Water	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Financial Monitoring and Analysis	201.2	3	\$	27,688 Water	0.24
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Inspection of Work for Right-of-Way Permits City is sole provider but other contractors available Public Works and Natural Resources - Business Services Inspection of Work for Right-of-Way Permits City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service City is sole provider but other contractors available Public Works and Natural Resources - Business Services Mosquito Control City is sole provider but other contractors available Public Works and Natural Resources - Business Services Mosquito Control City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation Significant Control City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and Natural Resources - Business Services Regulatory compliance - air quality Public Works and	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Financial Monitoring and Analysis	202.4	3	\$	5,832 Water	0.07
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Land Use, Utilities, and Floodplain Customer Service Land Use, Utilities, and Floo	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	General Lease Management	217.3	3	\$	242 Water	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Mosquito Control Sity is sole provider but other contractors available Public Works and Natural Resources - Business Services Mosquito Control 324,4 3 \$ 625 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation Sity is sole provider but other contractors available Public Works and Natural Resources - Business Services PWNR Technology Deployment and Asset Analysis & Training PWNR Technology Deployment and Asset Analysis & Training Public Works and Natural Resources - Business Services Raw Water Rental Programs Public Works and Natural Resources - Business Services Regulatory compliance - air quality Add 3 \$ 20,545 Water 0.00 124,4 3 \$ 12,545 Water 0.00 125,545 Water 0.00 126,545 Wat	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	GIS Development, Mapping, Routing and Field Services	219.2	3	\$	113,536 Water	1.18
City is sole provider but other contractors available City is sole provider but other contractors avai	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Inspection of Work for Right-of-Way Permits	267.1	3	\$	11,017 Water	0.10
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Parking Lot Maintenance & Rehabilitation 359.1 3 \$ 727 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services PWNR Technology Deployment and Asset Analysis & Training 408.3 3 \$ 34,389 Water 0.24 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Raw Water Rental Programs 411.2 3 \$ 242 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 430 3 \$ 12,309 Water 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Land Use, Utilities, and Floodplain Customer Service	285.2	3	\$	20,545 Water	0.24
City is sole provider but other contractors available Public Works and Natural Resources - Business Services PWNR Technology Deployment and Asset Analysis & Training 408.3 3 \$ 34,389 Water 0.24 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Raw Water Rental Programs 411.2 3 \$ 242 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 430 3 \$ 12,309 Water 0.08	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Mosquito Control	324.4	3	\$	625 Water	0.00
City is sole provider but other contractors available City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 411.2 3 \$ 242 Water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 0.00 City is sole provider	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Parking Lot Maintenance & Rehabilitation	359.1	3	\$	727 Water	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Regulatory compliance - air quality 430 3 \$ 12,309 Water 0.08	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	PWNR Technology Deployment and Asset Analysis & Training	408.3	3	\$	34,389 Water	0.24
	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Raw Water Rental Programs	411.2	3	\$	242 Water	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Business Services Strategic Planning & Efficiency Studies 502.2 3 \$ 21,556 Water 0.17	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Regulatory compliance - air quality	430	3	\$	12,309 Water	0.08
	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Strategic Planning & Efficiency Studies	502.2	3	\$	21,556 Water	0.17

Part	OTHER FUNDS							
1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968 1968	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	ı	Program Cost Fund	
Personal Properties	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Technical support to operations, engineering, natural resources	520.1	3	\$	155,785 Water	1.04
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Traffic Signal Upgrades and Installations	532.2	3	\$	242 Water	0.00
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Traffic Studies and Data	533.2	3	\$	625 Water	0.00
Section	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Labor Tracking	282.1	4	\$	5,094 Sanitation	0.06
Section Personal Content c	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Records Management	421.1	4	\$	1,874 Sanitation	0.02
Section of the content conte	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Union Reservoir Lease Management	552.6	4	\$	110 Sanitation	0.00
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Analysis and Coordination with Other Entities	9.7	4	\$	1,026 Sewer	0.01
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Analysis and Coordination with Other Entities	9.6	4	\$	3,125 Water	0.03
Section of the contention windows of the contention windows Section Se	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Labor Tracking	282.2	4	\$	11,179 Water	0.12
Description for informations stable Authorition of March (1998) Authorition Au	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Records Management	421.2	4	\$	4,109 Water	0.05
PASE Notice and Househous contained PASE Notice and Househous Staglewing broads PASE Notice and Househous St	City is sole provider but other contractors available	Public Works and Natural Resources - Business Services	Union Reservoir Lease Management	552.2	4	\$	242 Water	0.00
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Assets Management Planning	28.2	1	\$	71,245 Sewer	0.13
Post parameter contracts nearbooks Post of Contract Contracts nearbooks Post of Contract Contrac	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	CIP Development	63.3	1	\$	11,344 Sewer	0.09
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.4	1	\$	1,091 Sewer	0.00
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop CIP	146.2	1	\$	67,829 Sewer	0.13
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Review	153.2	1	\$	378,843 Sewer	0.68
PASE Propose the other commission smallable PASE Propose and Influence Engineering Services PASE Propose and Influence Engineering Services PASE Propose and Influence Engineering Services Pase Propose Response for their commission smallable PASE Propose and Influence Engineering Services Pase Propose Response for their commission smallable PASE Propose and Influence Engineering Services Pase Propose Response for their commission smallable PASE Propose and Influence Engineering Services Pase Propose Response for their commission smallable PASE Propose and Influence Engineering Services Pase Propose Response for their commission smallable PASE Propose and Influence Engineering Services Page Propose Response for their commission smallable PASE Propose and Influence Engineering Services Page Propose Response for their commission smallable PASE Propose and Influence Engineering Services Page Propose Response Response for their commission smallable PASE Propose and Influence Engineering Services Page Propose Response Respo	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Maintenance of Design Standards	308.4	1	\$	34,541 Sewer	0.07
Public Notes and provides that other contractors available Public Notes and Natural Resources: Engineering Services Public Notes and Natural Resources: Engineering Services Public Notes and Natural Resources: Engineering Services Res Warra Speaker Services (Public Notes and Natural Resources: Engineering Services Res Warra Speaker Services (Public Notes and Natural Resources: Engineering Services Res Warra Speaker Services (Public Notes and Natural Resources: Engineering Services Res Warra Speaker Services (Public Notes and Natural Resources: Engineering Services Res Warra Speaker Services (Public Notes and Natural Resources: Engineering Services Respitatory contractors: entitive to the form contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors: entitive to the form contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors: entitive to the form contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors: entitled to the contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors: entitled to the contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available Respitatory contractors available Public Notes and Natural Resources: Engineering Services Respitatory contractors available	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Master Planning Utilities	318.2	1	\$	69,772 Sewer	0.15
Post Note Provider but of their contractions shallows Public Works and Natural Resources - Engineering Services Resystance of Public Improvement Contraction for Development in white Public Improvement Contraction in Services Public Vortex and Natural Resources - Engineering Services Respitatory compliance - statistics Public Improvement Contractions in Services Public Improvement Contraction in Services Public Vortex and Natural Resources - Engineering Services Public Improvement Contraction in Services Public Vortex and Natural Resources - Engineering Services Public Improvement Contraction in Services Public Improvement Contraction	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Park Planning and Development and Improvement	355.4	1	\$	4,237 Sewer	0.04
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Capital Projects	397.4	1	\$	573,705 Sewer	1.10
Composite but of the commences available Public Viloria and Natural Resources - Engineering Services Regulatory compliances - eleminater Regulatory compliances - Engineering Services Regulatory compliances - eleminater Regulatory compliances - eleminater Regulatory compliances - Engineering Services Regulatory compliances - eleminater Regulatory compliances - Engineering Services Regulatory compliances - Engine	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Public Improvement Construction for Developments	398.4	1	\$	83,067 Sewer	0.16
Public Virus and Function Servation Servatio	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Raw Water System Administration	412.4	1	\$	302 Sewer	0.00
Cys sin provider but other commissions available Public Violes and Natural Resources Engineering Services Sow Remond 48.4 1 8 7.68 Service 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - drinking water	431.3	1	\$	788 Sewer	0.00
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - stormwater	432.3	1	\$	788 Sewer	0.00
Public Works and Natural Resources - Engineering Services Develop IP 146.3 1 2 17.27 Serm Drainage 0.11 1.27 Serm Drainage 0.11 1.27 Serm Drainage 0.11 1.27 Serm Drainage 0.11 1.27 Serm Drainage 0.12 1.27 Serm Drainage 0.12 1.27 Serm Drainage 0.12 1.27 Serm Drainage 0.13 1.27	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - wastewater	433.4	1	\$	788 Sewer	0.00
Cy 15 cole provider but other contractors available Public Works and Natural Resources - Engineering Bervices Development Review 15.3 1 5 17.2,679 Storm Drainage 0.33	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Snow Removal	494.4	1	\$	1,184 Sewer	0.01
Public Works and Natural Resources - Engineering Services Development Review 153.3 1 5 172.678 Storm Draitage 0.51	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Assets Management Planning	28.5	1	\$	1,737 Storm Drainage	0.01
Public Works and Natural Resources - Engineering Services Maintenance of Design Standards 1	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop CIP	146.3	1	\$	37,146 Storm Drainage	0.11
Cly is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments 386.6 1 \$ 16,308 Storm Drainage 0.05	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Review	153.3	1	\$	172,678 Storm Drainage	0.53
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Assets Management of Public Improvement Contractors for Development 28.4 1 5 62.010 Street Improvement 0.19	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Maintenance of Design Standards	308.6	1	\$	35,409 Storm Drainage	0.11
City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services City Development 0.19 City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services City Development 63.5 1 \$ 10,875 Street Improvement 0.09 City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services Construction Inspection of Public Improvements for CIP Projects 117.4 1 \$ 94,727 Street Improvement 0.09 City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services Construction Inspection of Public Improvements for Development 118.4 1 \$ 113,389 Street Improvement 1.08 City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services Develop CIP 146.4 1 \$ 16,749 Street Improvement 0.28 City is sole provider but other contractors available. Public Works and Natural Resources - Engineering Services Development Review 153.4 1 \$ 479,158 Street Improvement 1,73 City is sole provider but other contractors available. Public W	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Master Planning Utilities	318.5	1	\$	70,818 Storm Drainage	0.21
Circ Is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Construction Inspection of Public Improvements for CIP Projects 117.4 1 \$ 94,727 Street Improvement 0.90	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Public Improvement Construction for Developments	398.6	1	\$	16,836 Storm Drainage	0.05
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Construction Inspection of Public Improvements for CiP Projects 117.4 1 \$ 94.727 Street Improvement 0.90 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop and manage the City's Annual Water Supply and Drought Management Plan 145.6 1 \$ 1,048 Street Improvement 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop and manage the City's Annual Water Supply and Drought Management Plan 145.6 1 \$ 1,048 Street Improvement 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop CIP 146.4 1 \$ 479,158 Street Improvement 0.28 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Maintenance of Design Standards 308.7 1 \$ 32,478 Street Improvement 0.15 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Park Planning and Development and Improvement Construction for Development	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Assets Management Planning	28.4	1	\$	62,010 Street Improvement	0.19
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop and manage the City's Annual Water Supply and Drought Management Plan 145.6 1 \$ 1,048 Street Improvement 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	CIP Development	63.5	1	\$	10,875 Street Improvement	0.09
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop and manage the City's Annual Water Supply and Drought Management Plan 145.6 1 \$ 1.048 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Develop CIP 146.4 1 \$ 61.479 Street Improvement 0.28 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Development Review 153.4 1 \$ 479.158 Street Improvement 0.15 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Master Planning Utilities 318.4 1 \$ 2,478 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Master Planning and Development and Improvement 355.6 1 \$ 4,023 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments<	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Construction Inspection of Public Improvements for CIP Projects	117.4	1	\$	94,727 Street Improvement	0.90
Public Works and Natural Resources - Engineering Services Develop CIP 146.4 1 \$ 61.479 Street Improvement 0.28 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Development Review 1.73 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Maintenance of Design Standards 308.7 1 \$ 32.478 Street Improvement 0.15 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Master Planning Utilities Master Planning and Development and Improvement 355.6 1 \$ 4.023 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Capital Projects Project Management of Public Improvement Construction for Developments 397.8 1 \$ 1,308.013 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments 398.7 1 \$ 242.696 Street Improvement 0.03 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 0.03 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.04 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.05 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.05 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.05 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory c	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Construction Inspection of Public Improvements for Development	118.4	1	\$	113,389 Street Improvement	1.08
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Development Review 1.73 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Maintenance of Design Standards 308.7 1 \$ 32.478 Street Improvement 0.15 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Master Planning Utilities 318.4 1 \$ 2.478 Street Improvement 0.02 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Park Planning and Development and Improvement 355.6 1 \$ 4.023 Street Improvement 0.04 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Capital Projects 397.8 1 \$ 1,308.013 Street Improvement 4.32 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments 398.7 1 \$ 242,696 Street Improvement 0.82 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 412.6 1 \$ 281 Street Improvement 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.6	1	\$	1,048 Street Improvement	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Master Planning Utilities 138.4 1 \$ 32,478 Street Improvement 10,22 138.4 1 \$ 32,478 Street Improvement 10,22 138.4 1 \$ 2,478 Street Improvement 10,23 138.4 1 \$ 2,478 Street Improvement 10,24 13,25 13,26 1 \$ 2,478 Street Improvement 10,24 13,26 13,278 Street Improvement 10,24 13,278 Street Improvement 10,24 14,22 Street Improvement 10,24 15 \$ 1,308,013 Street Improvement	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop CIP	146.4	1	\$	61,479 Street Improvement	0.28
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Park Planning Utilities Park Planning und Development and Improvement Public Works and Natural Resources - Engineering Services Park Planning and Development and Improvement Public Works and Natural Resources - Engineering Services Project Management of Capital Projects Project Management of Public Improvement Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments Public Works and Natural Resources - Engineering Services Raw Water System Administration Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water Public Works and Natural Resources - Engineering Services Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water Public Works and Natural Resources - Engineering Services Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water O.02 O.03 O.04 O.05 O.05 O.05 O.07 O.07 O.08 O.08 O.09 O.	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Review	153.4	1	\$	479,158 Street Improvement	1.73
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Capital Projects Project Management of Public Improvement Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments Public Works and Natural Resources - Engineering Services Raw Water System Administration Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.04 0.05 0.05 0.05 0.05 0.05 0.05 0.0	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Maintenance of Design Standards	308.7	1	\$	32,478 Street Improvement	0.15
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Capital Projects Project Management of Capital Projects Project Management of Public Improvement Construction for Developments 397.8 1 \$ 1,308,013 Street Improvement 4.32 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 412.6 1 \$ 242,696 Street Improvement 0.82 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 412.6 1 \$ 767 Street Improvement 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Master Planning Utilities	318.4	1	\$	2,478 Street Improvement	0.02
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Project Management of Public Improvement Construction for Developments 398.7 1 \$ 242,696 Street Improvement 0.82 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 412.6 1 \$ 281 Street Improvement 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Park Planning and Development and Improvement	355.6	1	\$	4,023 Street Improvement	0.04
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Raw Water System Administration 412.6 1 \$ 281 Street Improvement 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00 City is sole provider but of the contractors available Public Works and Natural Resources - City is sole provider but of the contractors available R	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Capital Projects	397.8	1	\$	1,308,013 Street Improvement	4.32
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - drinking water 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Public Improvement Construction for Developments	398.7	1	\$	242,696 Street Improvement	0.82
	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Raw Water System Administration	412.6	1	\$	281 Street Improvement	0.00
City is sole provider but other contractors available Public Works and Natural Resources - Engineering Services Regulatory compliance - stormwater 0.00	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - drinking water	431.5	1	\$	767 Street Improvement	0.00
	City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - stormwater	432.6	1	\$	767 Street Improvement	0.00

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Regulatory compliance - wastewater	433.6	1	\$ 767 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Snow Removal	494.6	1	\$ 1,149 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Assets Management Planning	28.7	1	\$ 29,106 Water	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Develop CIP	146.1	1	\$ 135,057 Water	0.24
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Review	153.1	1	\$ 527,324 Water	0.91
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Maintenance of Design Standards	308.2	1	\$ 48,515 Water	0.09
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Master Planning Utilities	318.7	1	\$ 97,030 Water	0.17
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Capital Projects	397.99	1	\$ 631,571 Water	1.11
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Project Management of Public Improvement Construction for Developments	398.2	1	\$ 113,257 Water	0.20
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Cost of Service Studies and Rate and Impact Fee Development	123.3	2	\$ 32,363 Sewer	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Curbside Recycle Collection	136.4	2	\$ 1,334 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Curbside Trash Collection	137.4	2	\$ 1,578 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Acceptance of Public Improvements	149.2	2	\$ 181,312 Sewer	0.37
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Forestry - Safety, Risk and Code Enforcement	211.4	2	\$ 302 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.4	2	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Proactive Public Information, Education and Marketing	392.3	2	\$ 36,079 Sewer	0.29
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Water Rights Administration	574.3	2	\$ 1,972 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Cost of Service Studies and Rate and Impact Fee Development	123.5	2	\$ 6,832 Street Improvement	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Curbside Recycle Collection	136.6	2	\$ 1,290 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Curbside Trash Collection	137.6	2	\$ 1,533 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Acceptance of Public Improvements	149.3	2	\$ 68,360 Street Improvement	0.19
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Forestry - Safety, Risk and Code Enforcement	211.6	2	\$ 281 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.6	2	\$ 141 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Proactive Public Information, Education and Marketing	392.5	2	\$ 34,614 Street Improvement	0.29
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Signs and Pavement Markings	489.2	2	\$ 20,789 Street Improvement	0.15
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Control	525	2	\$ 14,595 Street Improvement	0.12
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Signal Timing, Operation and Maintenance	531	2	\$ 524,382 Street Improvement	1.90
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Water Rights Administration	574.5	2	\$ 1,916 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Development Acceptance of Public Improvements	149.1	2	\$ 183,777 Water	0.35
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Button Rock Forest Stewardship	50.6	3	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Customer Contact Center	139.3	3	\$ 36,211 Sewer	0.51
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.5	3	\$ 1,018 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Engineering Support for Operations - Utilities	186.2	3	\$ 138,018 Sewer	0.26
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Financial Monitoring and Analysis	201.3	3	\$ 18,482 Sewer	0.16
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	General Lease Management	217.4	3	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	GIS Development, Mapping, Routing and Field Services	219.7	3	\$ 1,558 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Mosquito Control	324.5	3	\$ 394 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Parking Lot Maintenance & Rehabilitation	359.6	3	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	PWNR Technology Deployment and Asset Analysis & Training	408.5	3	\$ 1,329 Sewer	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Raw Water Rental Programs	411.3	3	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Strategic Planning & Efficiency Studies	502.3	3	\$ 13,666 Sewer	0.11
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Signal Upgrades and Installations	532.3	3	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Studies and Data	533.3	3	\$ 394 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Engineering Support for Operations - Utilities	186.3	3	\$ 66,475 Storm Drainage	0.20
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Button Rock Forest Stewardship	50.8	3	\$ 141 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	City Produced Special Events	76	3	\$ 12,610 Street Improvement	0.12
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Customer Contact Center	139.5	3	\$ 37,434 Street Improvement	0.56

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.8	3	\$ 985 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Engineering Support for Operations - Streets	185	3	\$ 128,050 Street Improvement	0.43
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Financial Monitoring and Analysis	201.5	3	\$ 17,675 Street Improvement	0.16
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	General Lease Management	217.6	3	\$ 141 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	GIS Development, Mapping, Routing and Field Services	219.9	3	\$ 1,505 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Inspection of Work for Right-of-Way Permits	267.4	3	\$ 43,312 Street Improvement	0.41
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Mosquito Control	324.7	3	\$ 383 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Neighborhood Traffic Mitigation Program (NTMP)	335	3	\$ 17,932 Street Improvement	0.14
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Parking Lot Maintenance & Rehabilitation	359.4	3	\$ 11,767 Street Improvement	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Pavement Management Plan	364	3	\$ 31,095 Street Improvement	0.10
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Permit Review and Approval	367	3	\$ 105,591 Street Improvement	0.92
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Private Special Events	383	3	\$ 10,964 Street Improvement	0.09
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	PWNR Technology Deployment and Asset Analysis & Training	408.8	3	\$ 1,286 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Raw Water Rental Programs	411.5	3	\$ 141 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	School Safety	470	3	\$ 36,438 Street Improvement	0.41
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	State Access Permits	499	3	\$ 1,253 Street Improvement	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Strategic Planning & Efficiency Studies	502.5	3	\$ 13,104 Street Improvement	0.11
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Safety	529	3	\$ 20,789 Street Improvement	0.15
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Signal Upgrades and Installations	532.5	3	\$ 158,291 Street Improvement	0.59
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Traffic Studies and Data	533.5	3	\$ 77,386 Street Improvement	0.83
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Engineering Support for Operations - Utilities	186.1	3	\$ 346,889 Water	0.61
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Labor Tracking	282.3	4	\$ 6,999 Sewer	0.08
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Records Management	421.3	4	\$ 2,577 Sewer	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Union Reservoir Lease Management	552.3	4	\$ 151 Sewer	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Labor Tracking	282.5	4	\$ 6,597 Street Improvement	0.08
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Records Management	421.5	4	\$ 2,408 Street Improvement	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Engineering Services	Union Reservoir Lease Management	552.4	4	\$ 141 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Environmental Services	Water quality laboratory	572.2	1	\$ 529,417 Sewer	3.42
City is sole provider but other contractors available	Public Works and Natural Resources - Environmental Services	Watershed sampling	575.2	1	\$ 27,864 Sewer	0.18
City is sole provider but other contractors available	Public Works and Natural Resources - Environmental Services	Regulatory compliance - stormwater	432.5	1	\$ 240,594 Storm Drainage	1.63
City is sole provider but other contractors available	Public Works and Natural Resources - Environmental Services	Water quality laboratory	572.1	1	\$ 339,204 Water	1.80
City is sole provider but other contractors available	Public Works and Natural Resources - Environmental Services	Technical support to operations, engineering, natural resources	520.3	3	\$ 6,000 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Development Review	154.2	1	\$ 4,630 Open Space	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	General Land Management	216.3	1	\$ 86,385 Open Space	0.21
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Park Planning and Development and Improvement	355.2	1	\$ 35,304 Open Space	0.15
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Grounds Maintenance	551.2	1	\$ 6,630 Open Space	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Forestry - Integrated Pest Management	210.3	2	\$ 11,380 Open Space	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Tree Maintenance and Tree Planting	540.2	2	\$ 9,715 Open Space	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Weed Control	578.3	2	\$ 166,268 Open Space	0.39
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Button Rock Forest Stewardship	50.2	3	\$ 4,315 Open Space	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	General Lease Management	217.7	3	\$ 16,532 Open Space	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Mosquito Control	324.8	3	\$ 28,082 Open Space	0.12
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Oil and Gas Coordination	344.1	3	\$ 69,159 Open Space	0.20
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Proactive Public Information, Education and Marketing	391.2	3	\$ 15,652 Open Space	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Water Management	554.2	3	\$ 4,630 Open Space	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Vegetation Restoration and Monitoring	561.3	3	\$ 74,633 Open Space	0.18
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Wildlife and Fisheries Management	581.3	3	\$ 76,331 Open Space	0.21

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
City is sole provider but other contractors available	Public Works and Natural Resources - Natural Resources	Union Reservoir Lease Management	552.5	4	\$ 2,315 Open Space	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Biosolids Management	35	1	\$ 1,084,906 Sewer	2.99
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Assets Management Planning	28.3	1	\$ 595 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	CIP Development	63.4	1	\$ 8,579 Storm Drainage	0.07
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.5	1	\$ 823 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Ditch Maintenance	162	1	\$ 494,777 Storm Drainage	2.67
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Master Planning Utilities	318.3	1	\$ 1,943 Storm Drainage	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Park Planning and Development and Improvement	355.5	1	\$ 3,198 Storm Drainage	0.03
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Project Management of Capital Projects	397.6	1	\$ 2,635 Storm Drainage	0.02
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Raw Water System Administration	412.5	1	\$ 228 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Regulatory compliance - drinking water	431.4	1	\$ 595 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Regulatory compliance - stormwater	432.4	1	\$ 595 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Regulatory compliance - wastewater	433.5	1	\$ 595 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Snow Removal	494.5	1	\$ 892 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Asphalt & Concrete Pavement Maintenance & Repair	26	1	\$ 1,435,066 Street Improvement	6.38
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Drainage and Culvert Maintenance	165	1	\$ 16,486 Street Improvement	0.08
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Guardrail and Handrail Maintenance	224	1	\$ 32,973 Street Improvement	0.15
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Inspections/Condition Assessments of Street infrastructure	268	1	\$ 65,946 Street Improvement	0.30
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Right of Way Trimming/Line of Sight	464	1	\$ 16,486 Street Improvement	0.08
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Long Line Striping	301	1	\$ 250,950 Streets	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Short Line Markings	485	1	\$ 250,950 Streets	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Street Sign Maintenance	504	1	\$ 90,002 Streets	0.46
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Street Sweeping	505	1	\$ 562,949 Streets	1.70
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Winter Storm Operations	582	1	\$ 755,789 Streets	1.75
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Residuals Management	458	1	\$ 81,621 Water	0.63
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Closed Landfill operations	80	2	\$ 10,000 Sanitation	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Curbside Recycle Collection	136.2	2	\$ 669,106 Sanitation	5.18
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Curbside Trash Collection	137.1	2	\$ 2,989,377 Sanitation	9.68
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Underground Utility Locates	548.2	2	\$ 28,848 Sewer	0.22
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Cost of Service Studies and Rate and Impact Fee Development	123.4	2	\$ 5,358 Storm Drainage	0.04
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Curbside Recycle Collection	136.5	2	\$ 1,006 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Curbside Trash Collection	137.5	2	\$ 1,189 Storm Drainage	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Forestry - Safety, Risk and Code Enforcement	211.5	2	\$ 228 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Fully Landscaped Arterials & Secondary Greenway Maintenance	213.5	2	\$ 114 Storm Drainage	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Proactive Public Information, Education and Marketing	392.4	2	\$ 21,458 Storm Drainage	0.18
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Underground Utility Locates	548.3	2	\$ 30,874 Storm Drainage	0.18
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Water Rights Administration	574.4	2	\$ 1,487 Storm Drainage	0.01
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Crack Sealing	129	2	\$ 250,699 Street Improvement	0.00
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Pavement Maint Maintain & Repair Alleys	363	2	\$ 90,946 Street Improvement	0.30
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Sidewalk, Curb and Gutter Repair/Maintenance	486	2	\$ 201,058 Streets	1.50
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Sign Installation	487	2	\$ 143,424 Streets	0.23
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Sign Manufacturing	488	2	\$ 9,421 Streets	0.05
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Underground Utility Locates	548.1	2	\$ 77,608 Water	0.52
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	City Facility Disposal Services	65	3	\$ 151,411 Sanitation	0.80
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Illegal Trash Pick Up	265	3	\$ 31,242 Sanitation	0.12
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	No Charge Collection Events for Community Services	338	3	\$ 31,242 Sanitation	0.12
City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Outreach & Education Programs	350	3	\$ 110,000 Sanitation	0.00

Part	OTHER FUNDS							
Descriptions of the state of the s	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	F	Program Cost Fund	
	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Button Rock Forest Stewardship	50.7	3	\$	114 Storm Drainage	0.00
Personal production of the content	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Customer Contact Center	139.4	3	\$	1,175 Storm Drainage	0.01
	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Database, Application and Reporting Management for Hansen, Geoknx and AVL Systems	143.6	3	\$	767 Storm Drainage	0.00
Section Sect	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Financial Monitoring and Analysis	201.4	3	\$	11,828 Storm Drainage	0.12
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	General Lease Management	217.5	3	\$	114 Storm Drainage	0.00
Personal P	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	GIS Development, Mapping, Routing and Field Services	219.8	3	\$	1,175 Storm Drainage	0.01
Section for terminal content monitorial content m	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Mosquito Control	324.6	3	\$	297 Storm Drainage	0.00
Section of the content of membrane stands Mark (1998) and	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Parking Lot Maintenance & Rehabilitation	359.7	3	\$	114 Storm Drainage	0.00
Section of the contraction of the Section of the	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	PWNR Technology Deployment and Asset Analysis & Training	408.6	3	\$	1,003 Storm Drainage	0.01
Post of the properties and the contention of t	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Raw Water Rental Programs	411.4	3	\$	114 Storm Drainage	0.00
Section of the content on extention and addition Authorition of contention Authorition of contention Authorition Autho	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Strategic Planning & Efficiency Studies	502.4	3	\$	10,334 Storm Drainage	0.08
Constant production constants sealed Description sections framework (posterior Constant production Constant Constant production Constant Con	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Traffic Signal Upgrades and Installations	532.4	3	\$	114 Storm Drainage	0.00
Part	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Traffic Studies and Data	533.4	3	\$	297 Storm Drainage	0.00
Control to the fire commission sealable Mark Works and Marked Resources - Operation Control & Baldedge Control Control & Control & Baldedge Control Control & Cont	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	City Produced Special Events	74	3	\$	16,486 Street Improvement	0.08
Company Comp	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Pavement Maint Grade Gravel Streets	362	3	\$	49,459 Street Improvement	0.23
Control to the control contr	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Grounds & Buildings	223.2	4	\$	386,109 Sewer	0.84
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Labor Tracking	282.4	4	\$	5,311 Storm Drainage	0.06
Company Comp	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Records Management	421.4	4	\$	1,947 Storm Drainage	0.02
Public Vision provider but drive continuous similable Public Vision and Natural Resources Development Resources Develo	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Union Reservoir Lease Management	552.4	4	\$	114 Storm Drainage	0.00
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Operations	Grounds & Buildings	223.1	4	\$	160,270 Water	0.88
Part West	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Button Rock Dam and Raw Water Regulating	49.2	1	\$	236,130 Water	0.35
Column C	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Develop and manage the City's Annual Water Supply and Drought Management Plan	145.3	1	\$	24,799 Water	0.05
Page	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Development Review	155	1	\$	88,998 Water	0.20
Public Works and Natural Resources - Wiser Resources Muser Resources Water Res	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Manage large scale future water supply projects	312	1	\$	74,398 Water	0.15
Cy 15 and provider but offer contractions available Public Winds and Natural Resources Water Rights Administration 574 2	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Raw Water System Administration	412.3	1	\$	517,125 Water	0.93
Cy so de provider but ofher contractors available Public Works and Natural Resources Water Rigton Administration 574.6 2 5 377.457 Water 0.26	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Button Rock Preserve recreation management	53.2	2	\$	155,294 Water	0.35
Public Works and Natural Resources - Water Resources Button Rock Forest Elevandship Public Works and Natural Resources - Water Resources Button Rock Forest Elevandship Price Resource Fliding Parmits 52 3 \$ 22,007 Water 0.05	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Water Rights Accounting	573	2	\$	222,494 Water	0.50
Public Works and Natural Resources - Water Resources Button Rock Preserve Raiph Price Reservoir Flahing Permits 52 3 \$ 22,070 Water 0.05	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Water Rights Administration	574.6	2	\$	377,457 Water	0.55
Develop provider but other contractors available Public Works and Natural Resources - Water Resources Manage City property acquired as part of the Raw Water System 311 31 5 77,011 Water 0.15	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Button Rock Forest Stewardship	50.5	3	\$	293,151 Water	0.49
City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Raw Water Rental Programs A11 3 5 71,011 Water A25	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Button Rock Preserve Ralph Price Reservoir Fishing Permits	52	3	\$	22,907 Water	0.05
City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Raw Water Rental Programs 411.6 3 \$ 116.665 Water 0.25 City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Assist members of the public on raw water system and water rights inquiries 521 3 \$ 63.845 Water 0.14 City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Assist members of the public on raw water system and water rights inquiries 29 4 \$ 61.285 Water 0.14 City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Serve as City's Liaison to outside agencies 478 4 \$ 61.285 Water 0.05 City is sole provider but other contractors available Shared Services - Fleet Fuel Infrastructure Management 9671 1 \$ 62,079 Water 0.05 City is sole provider but other contractors available Shared Services - Fleet Vehicle Repairs, Vehicle Sublet, and Vehicle Preventive Maintenance 9719 1 \$ 1,309,391 Fleet 0.05 City is sole provider but other contractors available Shared Services - Fleet Database Manage	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Develop, update and manage system Master Planning Efforts	147	3	\$	24,799 Water	0.05
Public Works and Natural Resources - Water Resources Technical Support to other City divisions/departments 521 3 \$ 63,845 Water 0.14	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Manage City property acquired as part of the Raw Water System	311	3	\$	71,011 Water	0.15
City is sole provider but other contractors available Public Works and Natural Resources Assist members of the public on raw water system and water rights inquiries 29 4 \$ 61,295 Water 0.14 City is sole provider but other contractors available Public Works and Natural Resources - Water Resources Serve as Citys Liaison to outside agencies 478 4 \$ 24,799 Water 0.05 City is sole provider but other contractors available Shared Services - Fleet Fuel Infrastructure Management 9671 1 \$ 69,200 Fleet 0.65 City is sole provider but other contractors available Shared Services - Fleet Vehicle Purchases / Vehicle Salvage 9718 1 \$ 3,161,472 Fleet 0.95 City is sole provider but other contractors available Shared Services - Fleet Vehicle Repairs, Vehicle Sublet, and Vehicle Preventive Maintenance 9719 1 \$ 1,309,931 Fleet 10.20 City is sole provider but other contractors available Shared Services - Fleet Database Management 961 2 \$ 1,240,948 Fleet 0.55 City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management 9672 2 \$ 35,203 Fleet 0.35	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Raw Water Rental Programs	411.6	3	\$	116,685 Water	0.25
City is sole provider but other contractors available Public Works and Natural Resources Serve as City's Liaison to outside agencies 478 4 \$ 24,799 Water 0.05 City is sole provider but other contractors available Shared Services - Fleet Fuel Infrastructure Management 9671 1 \$ 69,200 Fleet 0.65 City is sole provider but other contractors available Shared Services - Fleet Vehicle Purchases / Vehicle Salvage 9718 1 \$ 1,309,931 Fleet 0.95 City is sole provider but other contractors available Shared Services - Fleet Vehicle Repairs, Vehicle Subjet, and Vehicle Preventive Maintenance 9719 1 \$ 1,309,931 Fleet 10,20 City is sole provider but other contractors available Shared Services - Fleet Database Management 9641 2 \$ 61,067 Fleet 0.55 City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management 9672 2 \$ 1,240,948 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Accidents 9588 3 \$ 98,430 Fleet 0.75 City is sole provider but other contractors available	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Technical Support to other City divisions/departments	521	3	\$	63,845 Water	0.14
City is sole provider but other contractors available Shared Services - Fleet Fue Infrastructure Management 9671 1 \$ 69,200 Fleet 0.65 City is sole provider but other contractors available Shared Services - Fleet Vehicle Repairs, Vehicle Salvage 9718 1 \$ 3,161,472 Fleet 0.95 City is sole provider but other contractors available Shared Services - Fleet Vehicle Repairs, Vehicle Sublet, and Vehicle Preventive Maintenance 9719 1 \$ 3,161,472 Fleet 0.95 City is sole provider but other contractors available Shared Services - Fleet Database Management 9641 2 \$ 61,067 Fleet 0.55 City is sole provider but other contractors available Shared Services - Fleet Pleet Management 9672 2 \$ 1,240,948 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management 9717 2 \$ 35,203 Fleet 0.75 City is sole provider but other contractors available Shared Services - Fleet Building and Infrastructure Management 9611 3 \$ 170,072 Fleet	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Assist members of the public on raw water system and water rights inquiries	29	4	\$	61,295 Water	0.14
City is sole provider but other contractors available City is sole provider but other contractors available City is sole provider but other contractors available Shared Services - Fleet Database Management Database Ma	City is sole provider but other contractors available	Public Works and Natural Resources - Water Resources	Serve as City's Liaison to outside agencies	478	4	\$	24,799 Water	0.05
City is sole provider but other contractors available Shared Services - Fleet Database Management 9719 1 \$ 1,309,931 Fleet 10.20 City is sole provider but other contractors available Shared Services - Fleet Puel Management 961 2 \$ 61,067 Fleet 0.55 City is sole provider but other contractors available Shared Services - Fleet Puel Management 961 2 \$ 1,240,948 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management 9717 2 \$ 35,203 Fleet 0.35 City is sole provider but other contractors available Shared Services - Fleet Accidents 9588 3 \$ 98,430 Fleet 0.70 City is sole provider but other contractors available Shared Services - Fleet Building and infrastructure Management 9611 3 \$ 170,072 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9692 3 \$ 653,235 Fleet 1.10	City is sole provider but other contractors available	Shared Services - Fleet	Fuel Infrastructure Management	9671	1	\$	69,200 Fleet	0.65
City is sole provider but other contractors available Shared Services - Fleet Pud Management Shared Services - Fleet Fuel Management Vehicle Infrastructure Management Shared Services - Fleet Shared	City is sole provider but other contractors available	Shared Services - Fleet	Vehicle Purchases/ Vehicle Salvage	9718	1	\$	3,161,472 Fleet	0.95
City is sole provider but other contractors available Shared Services - Fleet Fuel Management 9672 2 \$ 1,240,448 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management 9717 2 \$ 35,203 Fleet 0.35 City is sole provider but other contractors available Shared Services - Fleet Accidents 9588 3 \$ 98,400 Fleet 0.70 City is sole provider but other contractors available Shared Services - Fleet Building and infrastructure Management 9611 3 \$ 170,072 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9692 3 \$ 653,235 Fleet 1.10	City is sole provider but other contractors available	Shared Services - Fleet	Vehicle Repairs, Vehicle Sublet, and Vehicle Preventive Maintenance	9719	1	\$	1,309,931 Fleet	10.20
City is sole provider but other contractors available Shared Services - Fleet Vehicle Infrastructure Management Accidents Accidents Shared Services - Fleet Accidents Building and infrastructure Management Shared Services - Fleet Parts Management Shared Services - Fleet Parts Management Shared Services - Fleet Shared Ser	City is sole provider but other contractors available	Shared Services - Fleet	Database Management	9641	2	\$	61,067 Fleet	0.55
City is sole provider but other contractors available Shared Services - Fleet Accidents Suilding and infrastructure Management Building and infrastructure Management Shared Services - Fleet Building and infrastructure Management Shared Services - Fleet Parts Management Shared Services - Fleet Parts Management Shared Services - Fleet	City is sole provider but other contractors available	Shared Services - Fleet	Fuel Management	9672	2	\$	1,240,948 Fleet	0.15
City is sole provider but other contractors available Shared Services - Fleet Building and infrastructure Management 9611 3 \$ 170,072 Fleet 0.15 City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Purchase and Inventory 9692 3 \$ 653,235 Fleet 1.10	City is sole provider but other contractors available	Shared Services - Fleet	Vehicle Infrastructure Management	9717	2	\$	35,203 Fleet	0.35
City is sole provider but other contractors available Shared Services - Fleet Parts Management 9691 3 \$ 28,936 Fleet 0.30 City is sole provider but other contractors available Shared Services - Fleet Parts Purchase and Inventory 9692 3 \$ 653,235 Fleet 1.10	City is sole provider but other contractors available	Shared Services - Fleet	Accidents	9588	3	\$	98,430 Fleet	0.70
City is sole provider but other contractors available Shared Services - Fleet Parts Purchase and Inventory 9692 3 \$ 653,235 Fleet 1.10	City is sole provider but other contractors available	Shared Services - Fleet	Building and infrastructure Management	9611	3	\$	170,072 Fleet	0.15
	City is sole provider but other contractors available	Shared Services - Fleet	Parts Management	9691	3	\$	28,936 Fleet	0.30
Other non-profit agency providers Community Services - Children & Youth Resources Youth Development 583.3 1 \$ 26,473 Public Safety Fund 0.35	City is sole provider but other contractors available	Shared Services - Fleet	Parts Purchase and Inventory	9692	3	\$	653,235 Fleet	1.10
	Other non-profit agency providers	Community Services - Children & Youth Resources	Youth Development	583.3	1	\$	26,473 Public Safety Fund	0.35

Part	OTHER FUNDS							
Control photophotophotophotophotophotophotophot	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Pi	rogram Cost Fund	
Seminangeometrian Semi	Other non-profit agency providers	Community Services - Children & Youth Resources	Counseling	126.2	1	\$	500 Youth Services	0.00
Control of prographies	Other non-profit agency providers	Community Services - Children & Youth Resources	Youth Development	583.2	1	\$	500 Youth Services	0.00
Control programme	Other non-profit agency providers	Community Services - Community Services Director	Clubs	81.2	3	\$	25,786 Callahan House	0.21
Control Cont	Other non-profit agency providers	Community Services - Community Services Director	Community Special Events	105.2	3	\$	10,833 Callahan House	0.09
Comment Comm	Other non-profit agency providers	Community Services - Community Services Director	City Meetings Special events	66.2	4	\$	4,657 Callahan House	0.04
Seminanger Communication	Other non-profit agency providers	Community Services - Housing and Community Investment	Community Investment - Public Services - Assistance to Non-profits	101	1	\$	83,212 CDBG	0.05
Seminangkangangan Seminah Seminan Mengal Gemanah Nembra New Yorksin, New York	Other non-profit agency providers	Community Services - Housing and Community Investment	Community Investment - Poverty Reduction - Circles Campaign	99.2	2	\$	7,143 Affordable Housing	0.06
Seminangengengengengengengengengengengengengen	Other non-profit agency providers	Community Services - Housing and Community Investment	Homeless Assistance - Longmont Housing Opportunity Team (LHOT) Partnership with Homeless Advocates	253	2	\$	10,715 Affordable Housing	0.09
Second process Some Second	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Non-Profit Loans	443	2	\$	240,518 Affordable Housing	0.51
Seminangengrounder Seminan	Other non-profit agency providers	Community Services - Housing and Community Investment	Homeless Assistance - Rent Deposit Program for Persons who are Homeless	258	2	\$	18,693 CDBG	0.03
Mark property page proteins	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Non-Profit Loans/Grants	444	2	\$	70,721 CDBG	0.02
Peace Peac	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Rent Deposit Program for Persons with Disabilities	448	2	\$	2,793 CDBG	0.02
Description of the proposed of Community Societies Hosting and Community Institutes Section Hosting Hospital Region (Ambiet Ministry Societies Hosting Region (Ambiet Ministry Mini	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Non-Profit Loans/Grants	445	2	\$	574,739 HOME	0.30
Description of the proprietin of Community Services. Transprace Community Information (1988) 18 18 18 18 18 18 18	Other non-profit agency providers	Community Services - Housing and Community Investment	Home Buyer - Habitat for Humanity Land Acquisition	237	3	\$	161,556 Affordable Housing	0.13
Description of the community factors Description Des	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Acquisition Program	437	3	\$	2,381 Affordable Housing	0.02
Descripting and promises Community Services - Housing and Community Invasional Programmer - Mono-Business Descripting Programs 200 20 20 20 20 20 20	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Support of and New Construction of Affordable Rental Housing	450	3	\$	60,757 Affordable Housing	0.70
Part	Other non-profit agency providers	Community Services - Housing and Community Investment	Economic Development - Business Revolving Loan Fund	168	3	\$	135,673 CDBG	0.09
Community Services Community Services Community Services House grant Community Investment Home Buyer - Individual Development Accounts (DAN Program 241 3 5 2,00 CDBG 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.05 0.0	Other non-profit agency providers	Community Services - Housing and Community Investment	Economic Development - Micro-Business Development Program	170	3	\$	2,381 CDBG	0.02
Descripting provides Community Services - Housing and Community Investment House Bayer - Support of the time Challendray of Abdutable Ford State Housing Community Services - Housing and Community Investment House Memority in Provides Education 200 2	Other non-profit agency providers	Community Services - Housing and Community Investment	Home Buyer - Homeownership Training Program	240	3	\$	21,942 CDBG	0.02
Description of the proximal spering providers Community Services - Housing and Community Investment Retail Housing - Againstan Program 450 3 5 4,702 CR05 0.04	Other non-profit agency providers	Community Services - Housing and Community Investment	Home Buyer - Individual Development Accounts (IDA) Program	241	3	\$	2,693 CDBG	0.03
Ober non-prilit gameny providem Community Spervices - Housing and Community Investment Rend Housing - Acquaition Program 438 3 \$ 4 NZ CODG CODG Other non-prilit gameny providers Community Spervices - Housing and Community Investment Rend Housing - Acquaition Program 439 3 \$ 7 19 HOR 0.01 Other non-prilit gameny providers Community Sprices - Housing Acquainty Sprices - Housing Rend Housing - Support of and New Community Advanced Andreadsha Rend Housing 451 3 \$ 9 1922 HORS 0.02 Other non-prilit gameny providers Community Sprices - Museum Temporary Exhibitions 6222 1 \$ 8.05 HO Museum Fruit 0.02 Other non-prilit gameny providers Community Sprices - Museum 41 May Spring	Other non-profit agency providers	Community Services - Housing and Community Investment	Home Buyer - Support of the New Construction of Affordable For-Sale Housing	242	3	\$	3,695 CDBG	0.05
Other row-printing agency providers Community Services - Housing and Community Investment Remail Housin's - Acquainton's Program 4.38 3 \$ 7.91 HOME COID Other row-printing agency providers Community Services - Housing and Community Investment Remail Housin's - Acquainton's Augustion of Alfordshile Remail Housing 451 3 \$ 8,8227 HOME 0.00 Other row-printing agency providers Community Services - Managem Temporary Exhibition 522.3 1 \$ 6,600 Moname Trust 0.00 Other row-printing agency providers Community Services - Managem Temporary Services 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	Other non-profit agency providers	Community Services - Housing and Community Investment	Home Ownership - Post Purchase Education	250	3	\$	11,191 CDBG	0.01
Other mon-print agency provides Community Services - Housing and Community investment Rental Housing - Support of and New Constanction of Affordable Rental Housing 451 3 \$ 9,227 FOME 0.00 Other mon-print agency provides Community Services - Masseum Temporary Exhibitions 622 1 3 9,227 FOME 0.00 Other mon-print agency provides Community Services - Masseum Annual 100 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 <	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Acquisition Program	438	3	\$	4,762 CDBG	0.04
Cheminany Services - Maneum Temporary Subbitions Community Services - Maneum Temporary Subbitions Tempor	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Acquisition Program	439	3	\$	751 HOME	0.01
Other room-profit agency providers Community Services - Miseium Temporary Eribbitions 523 1 \$ 6,400 Modername Total Community Services - Miseium And Miseium Treat 0.00 Other room-poil agency providers Community Services - Miseium And Miseium Treat 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	Other non-profit agency providers	Community Services - Housing and Community Investment	Rental Housing - Support of and New Construction of Affordable Rental Housing	451	3	\$	98,227 HOME	0.00
Ober non-profit agency providers Community Services - Museum Art Mainterance and Conservation 24 3 8 20,173 Art In Public Places 0.08 Other non-profit agency providers Placening and Obersignment Services - Alproid Cly Produced Special Events 75 3 8 20,073 Art In Public Places 0.08 Other non-profit agency providers Power and Communications - Administration Commercial Business Efficiency Grants 91.2 4 8 50,073 Busines 10.0 2.0 Other non-profit agency providers Power and Communications - Administration Commercial Relations Commercial Relations Commercial Relations 91.2 4 8 50,078 Busines Commercial Relations Other non-profit agency providers Power and Communications - Customer Barvice and Marketing Commercial Relations Commercial Relations 20.1 3 8 30,088 Belicit 0.15 Other non-profit agency providers Power and Communications - Customer Barvice and Marketing Commercial Relations Commercial Relations 20.1 4 8 3,05,08 Belicit 0.15 <td>Other non-profit agency providers</td> <td>Community Services - Museum</td> <td>Temporary Exhibitions</td> <td>522.2</td> <td>1</td> <td>\$</td> <td>31,513 Museum Services</td> <td>0.00</td>	Other non-profit agency providers	Community Services - Museum	Temporary Exhibitions	522.2	1	\$	31,513 Museum Services	0.00
Other non-profit agenry providers Planning and Development Services - Airport City Produced Special Events 75 3 \$ 16,006 Airport 0.05 Other non-profit agenry providers Power and Communications - Administration Longmont Area Economic Councel (LAEC) Membership/Economic Development 30.2 3 \$ 5,279 Bioadband 0.02 Other non-profit agenry providers Power and Communications - Administration Commercial Business Efficiency Grants 91.2 4 \$ 52,798 Bioadband 0.02 Other non-profit agenry providers Power and Communications - Administration Commercial Business Efficiency Grants 91.1 4 \$ 9,388 Bioric 0.15 Other non-profit agenry providers Power and Communications - Customer Service and Marketing Commercial Rebates 91.1 4 \$ 9,7,94 Biocric 0.05 Other non-profit agenry providers Power and Communications - Sustamer Service and Marketing Commercial Rebates 92.1 4 \$ 1,925 Bioric 0.05 Other non-profit agenry providers Power and Communications - Sustamer Services and Marketing Residential Sustainability Marching Grant 45.7 4	Other non-profit agency providers	Community Services - Museum	Temporary Exhibitions	522.3	1	\$	6,400 Museum Trust	0.00
Other non-prolit agency providers Power and Communications - Administration Longmont Area Economic Council (LAEC) Membership/Economic Development 302.2 3 \$ 5,209 Broadband 0.02 Other non-prolit agency providers Power and Communications - Administration Commercial Rebaties 92.2 4 \$ 10,6874 Bestice 0.21 Other non-prolit agency providers Power and Communications - Customer Service and Marketing Commercial Rebaties 92.2 4 \$ 10,6874 Bestice 0.21 Other non-prolit agency providers Power and Communications - Customer Service and Marketing Commercial Rebaties 0.01 4 \$ 11,271 Bestice 0.02 Other non-prolit agency providers Power and Communications - Customer Service and Marketing Commercial Rebaties 92.1 4 \$ 11,271 Electric 0.05 Other non-prolit agency providers Power and Communications - Customer Service and Marketing Residential Sebates 456 4 \$ 65,309 Electric 0.15 Other non-prolit agency providers Power and Communications - Customer Service and Marketing Residential Sebates 457 4 \$ 2,4155	Other non-profit agency providers	Community Services - Museum	Art Maintenance and Conservation	24	3	\$	20,173 Art in Public Places	0.08
Other non-profit agency providers Power and Communications - Administration Commercial Business Efficiency Grants 912 4 \$ 92.716 Electric 0.35 Other non-profit agency providers Power and Communications - Administration Commercial Rebates 92.2 4 \$ 106,874 Electric 0.21 Other non-profit agency providers Power and Communications - Customer Service and Marketing Longmont Area Economic Council (LAEC) Membership/Economic Development 30.21 3 \$ 83,986 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Business Efficiency Grants 91.1 4 \$ 7,194 Electric 0.05 Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 45 4 \$ 65,369 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 45 4 \$ 65,369 Electric 0.15 Other non-profit agency providers Public Safety - Emergency Management Community Health Network 96.2 3 \$ 24,155 Electric 0.14 Other non	Other non-profit agency providers	Planning and Development Services - Airport	City Produced Special Events	75	3	\$	16,906 Airport	0.05
Other non-profit agency providers Power and Communications - Administration Commercial Rebates 92.2 4 \$ 105,874 Electric 0.21 Other non-profit agency providers Power and Communications - Customer Service and Marketing Longmont Area Economic Council (LAEC) Membership/Economic Development 302.1 3 \$ 83,386 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 92.1 4 \$ 11,271 Electric 0.05 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Rebates 456 4 \$ 65,309 Electric 0.09 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Marketing Residential Sustainability Marketing Grant 457 4 \$ 24,155 Electric 0.09 Other non-profit agency providers Public Safety - Emergency Management Community Health Network 962 3 \$ 36,309 Public Safety - Fullic Safety - Fullic Safety - Fullic Safety - Emergency Management Community Health Network 962 3 \$ 4,800 9,400 </td <td>Other non-profit agency providers</td> <td>Power and Communications - Administration</td> <td>Longmont Area Economic Council (LAEC) Membership/Economic Development</td> <td>302.2</td> <td>3</td> <td>\$</td> <td>5,209 Broadband</td> <td>0.02</td>	Other non-profit agency providers	Power and Communications - Administration	Longmont Area Economic Council (LAEC) Membership/Economic Development	302.2	3	\$	5,209 Broadband	0.02
Other non-profil agency providers Power and Communications - Customer Service and Marketing Longmont Area Economic Council (LAEC) Membership/Economic Development 302.1 3 \$ 83,986 Electric 0.15 Other non-profil agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 92.1 4 \$ 7,194 Electric 0.05 Other non-profil agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 92.1 4 \$ 11,271 Electric 0.09 Other non-profil agency providers Power and Communications - Customer Service and Marketing Residential Rebates 456 4 \$ 65,389 Electric 0.15 Other non-profil agency providers Power and Communications - Customer Service and Marketing Residential Rebates 456 4 \$ 65,389 Electric 0.15 Other non-profil agency providers Power and Communications - Customer Service and Marketing Residential Rebates 457 4 \$ 24,155 Electric 0.15 Other non-profil agency providers Public Safety - Customer Service and Marketing Residential Rebates Community Health Network 96	Other non-profit agency providers	Power and Communications - Administration	Commercial Business Efficiency Grants	91.2	4	\$	92,718 Electric	0.35
Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Business Efficiency Grants 91.1 4 \$ 7,194 Electric 0.05 Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 92.1 4 \$ 11,271 Electric 0.09 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 456 4 \$ 65,369 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 457 4 \$ 24,155 Electric 0.14 Other non-profit agency providers Public Safety - Emergency Management Community Health Network 96.2 3 \$ 36,630 Public Safety Fund 0.20 Other non-profit agency providers Public Safety - Pelice Services Bornb Squad 37.2 2 \$ 48,66 9 1,877 Public Safety Fund 0.00 Other non-profit agency providers Public Safety - Pelice Services Restorative Justine 98.0 37.2 2	Other non-profit agency providers	Power and Communications - Administration	Commercial Rebates	92.2	4	\$	105,874 Electric	0.21
Other non-profit agency providers Power and Communications - Customer Service and Marketing Commercial Rebates 92.1 4 \$ 11,271 Electric 0.09 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Rebates 456 4 \$ 65,369 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 457 4 \$ 24,155 Electric 0.14 Other non-profit agency providers Public Salety - Emergency Management Community Health Network 96.2 3 \$ 36,630 Public Salety Fund 0.20 Other non-profit agency providers Public Salety - Emergency Management Disaster Assessment and Response Team (DART) 159.2 3 \$ 2,000 Public Salety Fund 0.00 Other non-profit agency providers Public Salety - Police Services Bomb Squad 37.2 2 \$ 4,867 Public Salety Fund 0.40 Other non-profit agency providers Public Salety - Police Services Restorative Justice 461.3 2 \$ 91,877 Public Salety Fund <td< td=""><td>Other non-profit agency providers</td><td>Power and Communications - Customer Service and Marketing</td><td>Longmont Area Economic Council (LAEC) Membership/Economic Development</td><td>302.1</td><td>3</td><td>\$</td><td>83,986 Electric</td><td>0.15</td></td<>	Other non-profit agency providers	Power and Communications - Customer Service and Marketing	Longmont Area Economic Council (LAEC) Membership/Economic Development	302.1	3	\$	83,986 Electric	0.15
Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Rebates 456 4 \$ 65.389 Electric 0.15 Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 457 4 \$ 24,155 Electric 0.14 Other non-profit agency providers Public Safety - Emergency Management Community Health Network 96.2 3 \$ 36,630 Public Safety Fund 0.20 Other non-profit agency providers Public Safety - Emergency Management Disaster Assessment and Response Team (DART) 159.2 3 \$ 2,000 Public Safety Fund 0.00 Other non-profit agency providers Public Safety - Police Services Bomb Squad 37.2 2 \$ 54,867 Public Safety Fund 0.40 Other non-profit agency providers Public Safety - Police Services Restorative Justice 461.3 2 \$ 30,807 Public Safety Fund 0.26 Other non-profit agency providers Public Works and Natural Resources - Business Services Land Acquisition 283.2 2 \$ 91,877 Public Safety Fund	Other non-profit agency providers	Power and Communications - Customer Service and Marketing	Commercial Business Efficiency Grants	91.1	4	\$	7,194 Electric	0.05
Other non-profit agency providers Power and Communications - Customer Service and Marketing Residential Sustainability Matching Grant 457 4 \$ 24,155 Electric 0.14 Other non-profit agency providers Public Safety - Emergency Management Community Health Network 96.2 3 \$ 36,630 Public Safety Fund 0.20 Other non-profit agency providers Public Safety - Emergency Management Disaster Assessment and Response Team (DART) 159.2 3 \$ 2,000 Public Safety Fund 0.20 Other non-profit agency providers Public Safety - Police Services Bomb Squad 37.2 2 \$ 54,867 Public Safety Fund 0.40 Other non-profit agency providers Public Safety - Police Services Restorative Justice 461.3 2 \$ 38,000 Public Safety Fund 0.26 Other non-profit agency providers Public Safety - Police Services SWAT Tactical Services SWAT Tactical Services 516.2 2 \$ 1,876 Public Safety Fund 0.57 Other non-profit agency providers Public Works and Natural Resources - Business Services Land Acquisition 283.3 2 \$ 1,876 W	Other non-profit agency providers	Power and Communications - Customer Service and Marketing	Commercial Rebates	92.1	4	\$	11,271 Electric	0.09
Other non-profit agency providers Public Safety - Emergency Management Disaster Assessment and Response Team (DART) Disaster Assessment and Response Team (D	Other non-profit agency providers	Power and Communications - Customer Service and Marketing	Residential Rebates	456	4	\$	65,369 Electric	0.15
Other non-profit agency providers Public Safety - Emergency Management Disaster Assessment and Response Team (DART) Disaster Assessment and Response Team (D	Other non-profit agency providers	Power and Communications - Customer Service and Marketing	Residential Sustainability Matching Grant	457	4	\$	24,155 Electric	0.14
Other non-profit agency providersPublic Safety - Police ServicesBomb Squad37.22\$ 54,867 Public Safety Fund0.40Other non-profit agency providersPublic Safety - Police ServicesRestorative Justice461.32\$ 30,807 Public Safety Fund0.26Other non-profit agency providersPublic Safety - Police ServicesSWAT Tactical Services516.22\$ 91,877 Public Safety Fund0.57Other non-profit agency providersPublic Works and Natural Resources - Business ServicesLand Acquisition283.22\$ 92Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesLand Acquisition283.32\$ 1,876 Water0.01Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.24\$ 892 Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.34\$ 383 Sewer0.00	Other non-profit agency providers	Public Safety - Emergency Management	Community Health Network	96.2	3	\$	36,630 Public Safety Fund	0.20
Other non-profit agency providersPublic Safety - Police ServicesRestorative Justice461.32\$30,807Public Safety Fund0.26Other non-profit agency providersPublic Safety - Police ServicesSWAT Tactical Services516.22\$91,877Public Safety Fund0.57Other non-profit agency providersPublic Works and Natural Resources - Business ServicesLand Acquisition283.22\$9.892Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.24\$8.92Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.34\$383Sewer0.00	Other non-profit agency providers	Public Safety - Emergency Management	Disaster Assessment and Response Team (DART)	159.2	3	\$	2,000 Public Safety Fund	0.00
Other non-profit agency providers Public Safety - Police Services SWAT Tactical Services SW	Other non-profit agency providers	Public Safety - Police Services	Bomb Squad	37.2	2	\$	54,867 Public Safety Fund	0.40
Other non-profit agency providersPublic Works and Natural Resources - Business ServicesLand Acquisition283.22\$892 Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesLand Acquisition283.32\$1,876 Water0.01Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.24\$892 Sanitation0.00Other non-profit agency providersPublic Works and Natural Resources - Business ServicesOil and Gas Coordination345.34\$383 Sewer0.00	Other non-profit agency providers	Public Safety - Police Services	Restorative Justice	461.3	2	\$	30,807 Public Safety Fund	0.26
Other non-profit agency providers Public Works and Natural Resources - Business Services Land Acquisition 283.3 2 \$ 1,876 Water 0.01 Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.2 4 \$ 892 Sanitation 0.00 Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.2 4 \$ 383 Sewer 0.00	Other non-profit agency providers	Public Safety - Police Services	SWAT Tactical Services	516.2	2	\$	91,877 Public Safety Fund	0.57
Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.2 4 \$ 892 Sanitation 0.00 Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.3 4 \$ 383 Sever 0.00	Other non-profit agency providers	Public Works and Natural Resources - Business Services	Land Acquisition	283.2	2	\$	892 Sanitation	0.00
Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.3 4 \$ 383 Sewer 0.00	Other non-profit agency providers	Public Works and Natural Resources - Business Services	Land Acquisition	283.3	2	\$	1,876 Water	0.01
	Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.2	4	\$	892 Sanitation	0.00
Other non-profit agency providers Public Works and Natural Resources - Business Services Oil and Gas Coordination 345.5 4 \$ 765 Storm Drainage 0.00	Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.3	4	\$	383 Sewer	0.00
	Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.5	4	\$	765 Storm Drainage	0.00

OTHER FUNDS							
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Pro	gram Cost Fund	Number of FTEs
Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.7	4	\$	956 Street Improvement	0.01
Other non-profit agency providers	Public Works and Natural Resources - Business Services	Oil and Gas Coordination	345.9	4	\$	3,047 Water	0.02
Other non-profit agency providers	Public Works and Natural Resources - Engineering Services	Land Acquisition	283.4	2	\$	1,184 Sewer	0.01
Other non-profit agency providers	Public Works and Natural Resources - Engineering Services	Bridge Project Planning & Management	40	2	\$	77,623 Street Improvement	0.21
Other non-profit agency providers	Public Works and Natural Resources - Engineering Services	Land Acquisition	283.6	2	\$	1,149 Street Improvement	0.01
Other non-profit agency providers	Public Works and Natural Resources - Engineering Services	Oil and Gas Coordination	345.4	4	\$	1,184 Sewer	0.01
Other non-profit agency providers	Public Works and Natural Resources - Engineering Services	Oil and Gas Coordination	345.8	4	\$	1,149 Street Improvement	0.01
Other non-profit agency providers	Public Works and Natural Resources - Environmental Services	Industrial pretreatment	266	2	\$	158,831 Sewer	1.20
Other non-profit agency providers	Public Works and Natural Resources - Natural Resources	Land Acquisition	283.7	2	\$	45,045 Open Space	0.11
Other non-profit agency providers	Public Works and Natural Resources - Natural Resources	City Produced Special Events	71.2	3	\$	17,761 Open Space	0.05
Other non-profit agency providers	Public Works and Natural Resources - Operations	Land Acquisition	283.5	2	\$	892 Storm Drainage	0.00
Other non-profit agency providers	Public Works and Natural Resources - Operations	Oil and Gas Coordination	345.6	4	\$	892 Storm Drainage	0.00
Other non-profit agency providers	Public Works and Natural Resources - Water Resources	Water Conservation Programs	571	3	\$	170,011 Water	0.15
Other private providers but non located within City	Community Services - Museum	Art on the Move	25	3	\$	40,346 Art in Public Places	0.15
Other private providers but non located within City	Planning and Development Services - Airport	Other Events	347	4	\$	16,906 Airport	0.05
Other private providers but non located within City	Power and Communications - Customer Service and Marketing	Residential "Efficiency Works" Program	455	4	\$	128,547 Electric	0.24
Other private providers but non located within City	Public Safety - Support Services	Management of Firing Range for Public Use	315.2	2	\$	178,532 Public Safety Fund	0.90
Other private providers but non located within City	Public Works and Natural Resources - Business Services	Computer Modeling & Monitoring	109.3	3	\$	370 Sewer	0.00
Other private providers but non located within City	Public Works and Natural Resources - Business Services	Computer Modeling & Monitoring	109.4	3	\$	740 Storm Drainage	0.00
Other private providers but non located within City	Public Works and Natural Resources - Business Services	Computer Modeling & Monitoring	109.5	3	\$	925 Street Improvement	0.01
Other private providers but non located within City	Public Works and Natural Resources - Business Services	Computer Modeling & Monitoring	109.2	3	\$	1,135 Water	0.01
Other private providers but non located within City	Public Works and Natural Resources - Environmental Services	Regulatory Compliance - Sanitation	727	3	\$	6,708 Sanitation	0.05
Other private providers but non located within City	Shared Services - Fleet	Radio and Radio Infrastructure Management	9701	3	\$	117,365 Fleet	0.05
Other private providers but non located within City	Shared Services - Fleet	Compressed Natural Gas (CNG) Fueling Management	9629	4	\$	6,774 Fleet	0.05
Other private providers located within City	Community Services - Community Services Director	Facility Event Rentals	191.2	3	\$	27,073 Callahan House	0.21
Other private providers located within City	Community Services - Community Services Director	Proactive Public Information, Education and Marketing	390.2	4	\$	26,163 Callahan House	0.21
Other private providers located within City	Community Services - Housing and Community Investment	Rental Housing - Private Property Loans	435	2	\$	57,461 HOME	0.10
Other private providers located within City	Community Services - Housing and Community Investment	Community Investment - Capital Improvements (ED) Projects	97	3	\$	9,141 CDBG	0.11
Other private providers located within City	Community Services - Housing and Community Investment	Economic Development - Commercial Revitalization Program	169	3	\$	3,883 CDBG	0.04
Other private providers located within City	Community Services - Housing and Community Investment	Home Ownership - Foreclosure Prevention Program	247	3	\$	11,191 CDBG	0.01
Other private providers located within City	Community Services - Museum	Permanent Installations	366	2	\$	40,346 Art in Public Places	0.15
Other private providers located within City	Community Services - Museum	Summer Camps	506.3	3	\$	15,000 Museum Services	0.00
Other private providers located within City	Community Services - Museum	Discovery Days	161.2	3	\$	24,523 Museum Trust	0.00
Other private providers located within City	Community Services - Museum	Summer Camps	506.2	3	\$	5,498 Museum Trust	0.00
Other private providers located within City	Community Services - Museum	Museum Store	725	4	\$	9,900 Museum Trust	0.00
Other private providers located within City	Community Services - Recreation	Sunset Golf Course - Building and Equipment Maintenance	508	2	\$	70,082 Golf	0.71
Other private providers located within City	Community Services - Recreation	Sunset Golf Course - Golf and Clubhouse Operations	509	2	\$	225,374 Golf	0.54
Other private providers located within City	Community Services - Recreation	Twin Peaks Golf Course - Building and Equipment Maintenance	544	2	\$	136,695 Golf	1.27
Other private providers located within City	Community Services - Recreation	Twin Peaks Golf Course - Golf and Clubhouse Operations	545	2	\$	373,298 Golf	0.64
Other private providers located within City	Community Services - Recreation	Ute Creek Golf Course - Building and Equipment Maintenance	557	2	\$	183,922 Golf	1.61
Other private providers located within City	Community Services - Recreation	Ute Creek Golf Course - Golf and Clubhouse Operations	558	2	\$	242,808 Golf	0.69
Other private providers located within City	Community Services - Recreation	Proactive Public Information, Education and Marketing	388	3	\$	45,040 Golf	0.22
Other private providers located within City	Community Services - Recreation	Reactive Public Information Media Relations	416	3	\$	7,257 Golf	0.07
Other private providers located within City	Community Services - Recreation	Sunset Golf Course - Turf Maintenance and Irrigation	510	3	\$	200,296 Golf	1.36
Other private providers located within City	Community Services - Recreation	Twin Peaks Golf Course - Turf Maintenance and Irrigation	546	3	\$	334,168 Golf	1.69
	·			-	•	/	
Other private providers located within City	Community Services - Recreation	Ute Creek Golf Course - Turf Maintenance and Irrigation	559	3	\$	454,912 Golf	1.81

Part	OTHER FUNDS						
Persistant stands	Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	
Special production of the Company of the Co	Other private providers located within City	Planning and Development Services - Airport	Private Special Events	382	4	\$ 16,906 Airport	0.05
Comment control of the contr	Other private providers located within City	Power and Communications - Administration	Broadband Service Provision	41.4	1	\$ 1,291,611 Broadband	8.41
Company (1999) Com	Other private providers located within City	Power and Communications - Administration	Broadband Service Provision	41.3	1	\$ 39,175 Electric	0.28
Page	Other private providers located within City	Power and Communications - Administration	City Produced Special Events Public Information Sponsorship and Support	79.3	3	\$ 14,795 Broadband	0.07
Personal profession of the personal profession	Other private providers located within City	Power and Communications - Administration	Internet Service Provider Provision	273	3	\$ 12,363 Broadband	0.05
Per cent control con	Other private providers located within City	Power and Communications - Administration	Proactive Public Education and Marketing	385.2	3	\$ 147,113 Broadband	0.70
Performance (Comment Comment	Other private providers located within City	Power and Communications - Administration	Wi-Fi in Parks, at Events and at Select Customer Locations	579.2	3	\$ 11,165 Broadband	0.05
Description of the Control of the	Other private providers located within City	Power and Communications - Administration	City Produced Special Events Public Information Sponsorship and Support	79.2	3	\$ 27,514 Electric	0.30
Personal personal beauth of the Personal Communication State State In State State State In State State State In State	Other private providers located within City	Power and Communications - Administration	Commercial Assessments	90.2	4	\$ 160,529 Electric	0.94
Description of the content of the	Other private providers located within City	Power and Communications - Administration	Commercial Tune Ups	93.2	4	\$ 48,969 Electric	0.20
Peec neutro products control of the Peec not Communication Courses from an Albertaning	Other private providers located within City	Power and Communications - Administration	Electric Vehicle Infrastructure	176.3	4	\$ 28,216 Electric	0.25
Description of the first 10 10 10 10 10 10 10 1	Other private providers located within City	Power and Communications - Customer Service and Marketing	City Produced Special Events Public Information Sponsorship and Support	79.1	3	\$ 35,734 Electric	0.12
December process (control-ordinate)	Other private providers located within City	Power and Communications - Customer Service and Marketing	Proactive Public Education and Marketing	385.1	3	\$ 204,975 Electric	1.06
Description protest stands (Cy) Neuer and Chrimitations. Columnia febras and bilanding Pears in Manufact Francisco Pears and Chrimitations. Engineering Resident Manufact Francisco Resident Manufact Franci	Other private providers located within City	Power and Communications - Customer Service and Marketing	Commercial Assessments	90.1	4	\$ 2,203 Electric	0.01
Concept pressure protects based with City Pour and Communications - Engineering Pour Section Section 1 1 1 2 2 2 2 2 2 2	Other private providers located within City	Power and Communications - Customer Service and Marketing	Commercial Tune Ups	93.1	4	\$ 3,866 Electric	0.02
Column prison provides based within Cry Prison and Communications - Engineering Resists behavior by prison and column provides based within Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Communications - Cognition Resistance of the Cry Prison and Cognition Resistance of the Cry Prison and Cognition Resistance of the Cry Prison Prison and Cognition	Other private providers located within City	Power and Communications - Customer Service and Marketing	Electric Vehicle Infrastructure	176.2	4	\$ 5,553 Electric	0.05
Description provises toated with City Pears and Communications - Question North Peaks an Previous and all plants Communications Secription Peaks and Communications North Peaks and Previous and all plants Communications Secription Secrip	Other private providers located within City	Power and Communications - Engineering	Broadband Service Provision	41.2	1	\$ 20,223 Electric	0.14
Part Part Part Part Part Part Part Eleven or all Eleven Customer with Color Part Vivols and Ministral Resources - Balances Services Handwood Searchood Water Perspan 1922 3 5 10 Savitation 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000 2000	Other private providers located within City	Power and Communications - Engineering	Electric Vehicle Infrastructure	176.1	4	\$ 2,268 Electric	0.02
Public private providers becauter within City Public Wins and Visious and Visious and Visious and Visious Services Household Histandows Winste Program 2023 3 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 0.00 Word Programs 2023 2 6 5 224 Word 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 2023 20	Other private providers located within City	Power and Communications - Operations	Broadband Service Provision	41.1	1	\$ 16,635 Electric	0.14
Ober printer providers Notated within City Public Vivols and Natural Resources - Business Services Househous Providers Legislation Trocking 282.3 3 \$ 282.2 Vivor 0.00 Other printing providers Notated within City Public Vivols and Natural Resources - Business Services Legislation Trocking 284.0 4 \$ 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 5	Other private providers located within City	Power and Communications - Operations	Wi-Fi in Parks, at Events and at Select Customer Locations	579.1	3	\$ 5,082 Electric	0.04
Char printed provides licitated with City Public Vitoria and Natural Resources - Dusteess Services RED ExcPlear Printed provides licitated with City Public Vitoria and Natural Resources - Suchess Services RED ExcPlear Printed provides licitated with City Public Vitoria and Natural Resources - Suchess Services Lease of Employae Posting Domitima Services Services Services Lease of Employae Posting Domitima Services Services Services Services Lease of Employae Posting Domitima Services Services Services Services Services Lease of Employae Posting Domitima Services Servic	Other private providers located within City	Public Works and Natural Resources - Business Services	Household Hazardous Waste Program	262.2	3	\$ 110 Sanitation	0.00
Comproprises borned within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 5072 4 8 1 333 Santation 0.00	Other private providers located within City	Public Works and Natural Resources - Business Services	Household Hazardous Waste Program	262.3	3	\$ 242 Water	0.00
Other private proxiders located with City Public Works and Natural Resources - Business Services Lesse of Employee Parking Devention 5673 4 5 333 Sainballon 0.00 Other private providers located with City Public Works and Natural Resources - Business Services Surveying OFPS Management 5673 4 5 11,509 Service 0.00 Other private providers located with City Public Works and Natural Resources - Business Services Lesse of Employee Parking Devention 6774 4 5 23,109 Storm Damage 0.00 Other private providers located with City Public Works and Natural Resources - Business Services Lesse of Employee Parking Devention 6773 4 5 23,109 Storm Damage 0.00 Other private providers located with City Public Works and Natural Resources - Business Services Lesse of Employee Parking Devention 6773 4 5 240 5 440 5 440 5 440 5 440 5 440 5 440 5 440 5 451 44 5 245 44 5 245	Other private providers located within City	Public Works and Natural Resources - Business Services	Legislative Tracking	294.1	4	\$ 595 Sanitation	0.00
Public private providers located within Cly Public Works and Natural Resources - Business Services Lease of Employee Parking Downtrom 507.24 4 5 4.75 Server 0.00	Other private providers located within City	Public Works and Natural Resources - Business Services	RED EcoPass Program	468.1	4	\$ 110 Sanitation	0.00
Cheer privates providents located within City Public Works and Natural Resources - Business Services Surveying OPS Management 512,4 4 5 2,319 Somm Danings 0.27 Cliter privates providents located within City Public Works and Natural Resources - Business Services Less of Employee Parking Downtown 512,5 4 5 2,319 Somm Danings 0.27 Cliter privates providents located within City Public Works and Natural Resources - Business Services Surveying OPS Management 512,5 4 5 2,000 Somm Danings 0.27 Cliter privates providents located within City Public Works and Natural Resources - Business Services Surveying OPS Management 512,5 4 5 2,000 Somm Danings 0.00 Cliter privates providents located within City Public Works and Natural Resources - Business Services Less of Employee Parking Downtown 0.078 4 5 2,000 Somm Danings 0.00 Cliter privates providents located within City Public Works and Natural Resources - Business Services Less of Employee Parking Downtown 0.00 Cliter private providents located within City Public Works and Natural Resources - Business Services RTD EcoPiess Program 0.00 Cliter private providents located within City Public Works and Natural Resources - Business Services Surveying OPS Management 512,2 4 5 3 3,555 Water 0.00 Cliter private providents located within City Public Works and Natural Resources - Espineering Services Surveying OPS Management 512,2 4 5 3 3,555 Water 0.00 Cliter private providents located within City Public Works and Natural Resources - Espineering Services Surveying OPS Management 512,2 4 5 3 3,555 Water 0.00 Cliter private providents located within City Public Works and Natural Resources - Engineering Services Surveying OPS Management 512,0 4 5 3 151 Server 0.00 Cliter private providents located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 200,0 4 5 151 Server 0.00 Cliter private providents located within City Public Works and Natural Resources	Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.2	4	\$ 333 Sanitation	0.00
Coher privates providers located within City Public Works and Natural Resources - Business Services Lases of Employee Parking Downton 51.2.4 4 \$ 23,199 Storm Dimanage 0.27 Other private providers located within City Public Works and Natural Resources - Business Services Lases of Employee Parking Downton 517.5 4 \$ 29,040 Storm Dimanage 0.03 Other private providers located within City Public Works and Natural Resources - Business Services Lases of Employee Parking Downton 967.06 4 \$ 29,040 Stort Improvement 0.03 Other private providers located within City Public Works and Natural Resources - Business Services Lases of Employee Parking Downton 967.06 4 \$ 29,040 Stort Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Resources - Business Services RTD EcoPhas Program 460.2 4 \$ 24,20 Water 0.00 Other privates providers located within City Public Works and Natural Resources - Employee Parking Downton 9677.3 4 \$ 3,25 151.2 4 \$ 24,20 Water 0.00 Other privates providers located within City <td< td=""><td>Other private providers located within City</td><td>Public Works and Natural Resources - Business Services</td><td>Surveying/GPS Management</td><td>512.3</td><td>4</td><td>\$ 11,599 Sewer</td><td>0.14</td></td<>	Other private providers located within City	Public Works and Natural Resources - Business Services	Surveying/GPS Management	512.3	4	\$ 11,599 Sewer	0.14
Cheer privates providers boasted within City Public Works and Natural Resources - Business Services Lesse of Emptycee Parking Downtown 5978.5 4 5 346 Storm Drainage 0.00 Other privates providers boasted within City Public Works and Natural Resources - Business Services Lesse of Emptycee Parking Downtown 5978.6 4 5 44 5 20,001 Street Improvement 0.03 Other privates providers boasted within City Public Works and Natural Resources - Business Services Lesse of Emptycee Parking Downtown 5978.6 4 5 44 5 1,250 Water 0.00 Other privates providers boasted within City Public Works and Natural Resources - Business Services Lesse of Emptycee Parking Downtown 5978.0 4 5 242 Water 0.00 Other privates providers boasted within City Public Works and Natural Resources - Business Services RTD EcoPasa Program 468.2 4 5 2,55.38 Water 0.40 Other privates providers boasted within City Public Works and Natural Resources - Business Services Lesse of Emptycee Parking Downtown 5979.3 4 5 7,35.55 Water 0.00 Other privates providers boasted within City Public Works and Natural Resources - Engineering Services Lesse of Emptycee Parking Downtown 5979.3 4 5 7,35.55 Water 0.00 Other privates providers boasted within City Public Works and Natural Resources - Engineering Services Lesse of Emptycee Parking Downtown 5979.3 4 5 7,37.85 Steel Improvement 0.00 Other private providers boasted within City Public Works and Natural Resources - Engineering Services Legalative Tracking 0.00 Other private providers boasted within City Public Works and Natural Resources - Engineering Services Legalative Tracking 0.00 Other private providers boasted within City Public Works and Natural Resources - Engineering Services RTD EcoPasa Program 0.00 Other private providers boasted within City Public Works and Natural Resources - Engineering Services RTD EcoPasa Program 0.00 Other private providers boasted within City Pub	Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.4	4	\$ 457 Sewer	0.00
Other privates providers located within City Public Works and Natural Resources - Business Services Lase of Employee Parking Downtown 512.5 4 \$ 25,001 Street Improvement 0.03 Other privates providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9678.6 4 \$ 440 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Business Services Legislative Tracking 294.2 4 \$ 1.250 Water 0.01 Other privates providers located within City Public Works and Natural Resources - Business Services RTD EcoPass Program 512.2 4 \$ 2.42 Water 0.00 Other privates providers located within City Public Works and Natural Resources - Engineering Services Lease of Employee Parking Downtown 9679.3 4 \$ 7.13 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Lease of Employee Parking Downtown 9679.3 4 \$ 7.13 Water 0.00 Other private provid	Other private providers located within City	Public Works and Natural Resources - Business Services	Surveying/GPS Management	512.4	4	\$ 23,199 Storm Drainage	0.27
Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9878.6 4 \$ 440 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Business Services RTD EcoPass Program 468.2 4 \$ 1,250 Water 0.00 Other private providers located within City Public Works and Natural Resources - Business Services RTD EcoPass Program 512.2 4 \$ 3,5358 Water 0.00 Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9679.3 4 \$ 7,13 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Water Program 262.4 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Water Program 262.4 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislat	Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.5	4	\$ 346 Storm Drainage	0.00
Other private providers located within City Public Works and Natural Resources - Business Services RTD EcoPass Program 468.2 4 \$ 1,250 Water 0.00 Other private providers located within City Public Works and Natural Resources - Business Services Surveying OFS Management 512.2 4 \$ 35,558 Water 0.40 Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9679.3 4 \$ 713 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Lease of Employee Parking Downtown 9679.3 4 \$ 771 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardows Waste Program 262.6 3 \$ 141 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 262.6 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 16,73 Street Improvement	Other private providers located within City	Public Works and Natural Resources - Business Services	Surveying/GPS Management	512.5	4	\$ 29,001 Street Improvement	0.34
Other private providers located within City Public Works and Natural Resources - Business Services RTD EcoPass Program 468.2 4 \$ 242 Water 0.00 Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9673.3 4 \$ 713 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.4 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.4 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 262.4 4 \$ 758 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 158.7 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Aliport Lighting<	Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.6	4	\$ 440 Street Improvement	0.00
Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 512.2 4 \$ 35,536 Water 0.40 Other private providers located within City Public Works and Natural Resources - Business Services Lease of Employee Parking Downtown 9679.3 4 \$ 713 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.6 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 262.6 3 \$ 141 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 7 4 \$ 167.31 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 294.6 4 \$ 9.566 Street Improvement <td>Other private providers located within City</td> <td>Public Works and Natural Resources - Business Services</td> <td>Legislative Tracking</td> <td>294.2</td> <td>4</td> <td>\$ 1,250 Water</td> <td>0.01</td>	Other private providers located within City	Public Works and Natural Resources - Business Services	Legislative Tracking	294.2	4	\$ 1,250 Water	0.01
Other private providers located within City Public Works and Natural Resources - Engineering Services Lease of Employee Parking Downtown 9679.3 4 \$ 713 Water 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.4 3 \$ 115 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 294.4 4 \$ 788 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 788 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 7 4 \$ 157.3 Stever Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Patural Resources - Patural Resources - Natural Resou	Other private providers located within City	Public Works and Natural Resources - Business Services	RTD EcoPass Program	468.2	4	\$ 242 Water	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.4 3 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 294.4 4 \$ 788 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.3 4 \$ 151 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Airport Lighting 7 4 \$ 167.31 Street Improvement 0.06 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 294.6 4 \$ 767 Street Improvement 0.06 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.5 4 \$ 9,566 Street Improvement 0.10 Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash	Other private providers located within City	Public Works and Natural Resources - Business Services	Surveying/GPS Management	512.2	4	\$ 35,536 Water	0.40
Other private providers located within City Public Works and Natural Resources - Engineering Services Household Hazardous Waste Program 262.6 3 \$ 141 Street Improvement 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 294.4 4 \$ 788 Sewer 0.00 Other private providers located within City Public Works and Natural Resources - Engineering Services Airport Lighting 7 4 \$ 18,731 Street Improvement 0.06 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 7 4 \$ 767 Street Improvement 0.06 Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking 294.6 4 \$ 767 Street Improvement 0.06 Other private providers located within City Public Works and Natural Resources - Squireering Services RTD EcoPass Program 468.5 4 \$ 9,566 Street Improvement 0.10 Other private providers located w	Other private providers located within City	Public Works and Natural Resources - Business Services	Lease of Employee Parking Downtown	9679.3	4	\$ 713 Water	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program Airport Lighting Public Works and Natural Resources - Engineering Services RTD EcoPass Program Airport Lighting Public Works and Natural Resources - Engineering Services Airport Lighting Public Works and Natural Resources - Engineering Services Airport Lighting Public Works and Natural Resources - Engineering Services Airport Lighting Public Works and Natural Resources - Engineering Services Airport Lighting Public Works and Natural Resources - Engineering Services RTD EcoPass Program Airport Lighting Public Works and Natural Resources - Engineering Services RTD EcoPass Program Airport Lighting Public Works and Natural Resources - Natural Resources - Natural Resources - Private Special Events Private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks Dumpster Providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program Dumpster Providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program Dumpster Rental Program Hard to Recycle Events (Three Annual) Descriptions De	Other private providers located within City	Public Works and Natural Resources - Engineering Services	Household Hazardous Waste Program	262.4	3	\$ 151 Sewer	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services Airport Lighting Other private providers located within City Public Works and Natural Resources - Engineering Services Airport Lighting Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program Af68.5 4 5 9,566 Street Improvement Other private providers located within City Public Works and Natural Resources - Natural Resources Private Special Events Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks Natural Resources - Operations Dumpster Rental Program Dumpster Rental Program Hard to Recycle Events (Three Annual) Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations Natural Resources - Operations N	Other private providers located within City	Public Works and Natural Resources - Engineering Services	Household Hazardous Waste Program	262.6	3	\$ 141 Street Improvement	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services Legislative Tracking Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program Afrom Lighting RTD EcoPass Program Afrom Lighting Afrom Light	Other private providers located within City	Public Works and Natural Resources - Engineering Services	Legislative Tracking	294.4	4	\$ 788 Sewer	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.5 4 \$ 9,566 Street Improvement 0.10 Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.5 4 \$ 9,566 Street Improvement 0.10 Other private providers located within City Public Works and Natural Resources - Natural Resources - Natural Resources - Private Special Events 381.2 4 \$ 2,315 Open Space 0.01 Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks 86 3 \$ 328,164 Sanitation 1.11 Other private providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program 166 3 \$ 173,351 Sanitation 2.01 Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Engineering Services	RTD EcoPass Program	468.3	4	\$ 151 Sewer	0.00
Other private providers located within City Public Works and Natural Resources - Engineering Services RTD EcoPass Program 468.5 4 \$ 9,566 Street Improvement 0.10 Other private providers located within City Public Works and Natural Resources - Natural Resources Private Special Events 381.2 4 \$ 2,315 Open Space 0.01 Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks 86 3 \$ 328,164 Sanitation 1.11 Other private providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program 166 3 \$ 173,351 Sanitation 2.01 Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Engineering Services	Airport Lighting	7	4	\$ 18,731 Street Improvement	0.06
Other private providers located within City Public Works and Natural Resources - Natural Resources Private Special Events 381.2 4 \$ 2,315 Open Space 0.01 Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks 86 3 \$ 328,164 Sanitation 1.11 Other private providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program 166 3 \$ 173,351 Sanitation 2.01 Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Engineering Services	Legislative Tracking	294.6	4	\$ 767 Street Improvement	0.00
Other private providers located within City Public Works and Natural Resources - Operations Collection and Disposal of Trash from Parks 86 3 \$ 328,164 Sanitation 1.11 Other private providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program 166 3 \$ 173,351 Sanitation 2.01 Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Engineering Services	RTD EcoPass Program	468.5	4	\$ 9,566 Street Improvement	0.10
Other private providers located within City Public Works and Natural Resources - Operations Dumpster Rental Program 166 3 \$ 173,351 Sanitation 2.01 Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Natural Resources	Private Special Events	381.2	4	\$ 2,315 Open Space	0.01
Other private providers located within City Public Works and Natural Resources - Operations Hard to Recycle Events (Three Annual) 225 3 \$ 49,529 Sanitation 0.58	Other private providers located within City	Public Works and Natural Resources - Operations	Collection and Disposal of Trash from Parks	86	3	\$ 328,164 Sanitation	1.11
	Other private providers located within City	Public Works and Natural Resources - Operations	Dumpster Rental Program	166	3	\$ 173,351 Sanitation	2.01
Other private providers located within City Public Works and Natural Resources - Operations Household Hazardous Waste Program 262.1 3 \$ 106,242 Sanitation 0.12	Other private providers located within City	Public Works and Natural Resources - Operations	Hard to Recycle Events (Three Annual)	225	3	\$ 49,529 Sanitation	0.58
	Other private providers located within City	Public Works and Natural Resources - Operations	Household Hazardous Waste Program	262.1	3	\$ 106,242 Sanitation	0.12

OTHER FUNDS						
Reliance on City to Provide Program	Department - Division	Program Name	Program Number	Quartile Group	Program Cost Fund	Number of FTEs
Other private providers located within City	Public Works and Natural Resources - Operations	Large Item Pickup Program	287	3	\$ 99,058 Sanitation	1.15
Other private providers located within City	Public Works and Natural Resources - Operations	Waste Diversion Center Operations	570	3	\$ 148,254 Sanitation	0.57
Other private providers located within City	Public Works and Natural Resources - Operations	Household Hazardous Waste Program	262.5	3	\$ 114 Storm Drainage	0.00
Other private providers located within City	Public Works and Natural Resources - Operations	Christmas Tree Disposal	62	4	\$ 24,764 Sanitation	0.29
Other private providers located within City	Public Works and Natural Resources - Operations	City Produced Special Events	77	4	\$ 57,633 Sanitation	0.22
Other private providers located within City	Public Works and Natural Resources - Operations	Curbside leaf and limb program	135	4	\$ 573,587 Sanitation	1.73
Other private providers located within City	Public Works and Natural Resources - Operations	Downtown Services	164.2	4	\$ 18,754 Sanitation	0.20
Other private providers located within City	Public Works and Natural Resources - Operations	Free Landfill Drop Events	212	4	\$ 6,598 Sanitation	0.02
Other private providers located within City	Public Works and Natural Resources - Operations	Paper Shredding Program	352	4	\$ 10,000 Sanitation	0.00
Other private providers located within City	Public Works and Natural Resources - Operations	Legislative Tracking	294.5	4	\$ 595 Storm Drainage	0.00
Other private providers located within City	Public Works and Natural Resources - Operations	RTD EcoPass Program	468.4	4	\$ 114 Storm Drainage	0.00
Other private providers located within City	Public Works and Natural Resources - Water Resources	Legislative Tracking	294.3	4	\$ 24,799 Water	0.05